

JUBILEE PARK TUNGAMAH RECREATION RESERVE AND COMMUNITY CENTRE STRATEGIC AND MASTER PLAN



CONTENTS

INTRODUCTION	3
Tungamah	3
Project Objective	3
VISION AND OBJECTIVES	4
Vision	4
Objectives	4
CURRENT SITUATION	5
Committee of Management	5
Governance Structure	5
Stakeholder	6
Finance	6
Tenant Sports Clubs	7
Other Users	8
Community Events	8
Existing Infrastructure	9
GUIDING PRINCIPLES	13
Demographics	13
Flooding	14
Plans and Strategies	14
Sports Strategis	18
Sport Participation Trends	19
OPPORTUNITY AND ISSUE ANALYSIS	21
Key Issues and Opportunities	22
DEVELOPMENT PRIORITIES	27
MASTER PLAN	28
EXISTING CONDITIONS	29

INTRODUCTION

Tungamah

Tungamah is located approximately 260kms North East of Melbourne, on the banks of the Boosey Creek and in the South-East section of the Moira Shire. It is 25km from Yarrawonga, the closest major township in the municipality, 43km from Cobram and 56km from its nearest Regional City, Shepparton.

The town has a population of approximately 408 including 113 families, around 14% (59) are aged 14 years and under, 8% (38) between 15 and 24, 30% (126) between 25 and 54 years and 46% (191) 55 years and over (Australian Bureau Statistics, 2016).

The Jubilee Park Recreation Reserve is located on Devenish Road. It is situated on Crown Land and Managed by Moira Shire Council, who in turn have appointed a committee of management to oversee the day to day management and maintenance of the Reserve as well as provide direction and support for any future development.

Project Objectives

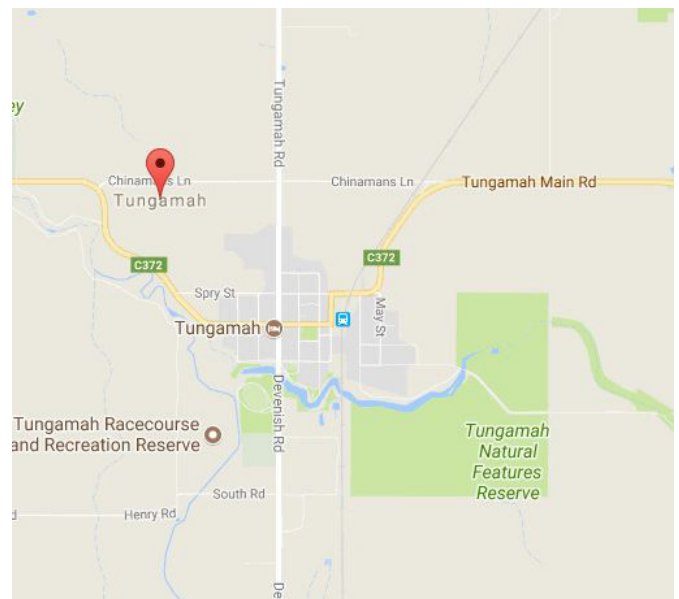
The Recreation Reserve Strategic and Master Plan aims to:

- Provide strategic direction for the Recreation Reserve Committee of Management; and
- Identify and prioritise infrastructure related development needs in order to ensure the reserve and community centre remains a relevant, appropriate and sustainable community asset.

Key principles considered in developing the plan include clear preference for multi-use facilities and consideration of service provision available in surrounding towns.

It includes:

- Current and projected population data for Tungamah and the surrounding region;
- An analysis of the current and future types and levels of usage at the recreation reserve; and
- A detailed site plan showing short, medium and long-term outcomes.



VISION AND OBJECTIVES

Through the review of current operations, issues, opportunities and trends the reserve committee has developed the following Vision and Objectives for the next 10 years.

Vision

To develop and maintain the Jubilee Park Recreation Reserve in a way that ensures it is inclusive, functional, sustainable and safe for use by the Tungamah community now and into the future.

- By Inclusive we mean that we want to ensure Jubilee Park is accessible and encourages use by all of the community of Tungamah and its surrounding townships and districts.
- By Functional we mean fit for purpose, easy to use and multi-purpose for key sport and community users as well as the broader community of Tungamah and its surrounds.
- By Sustainable we mean that developments are of a size and standard that allows them to be able to be maintained financially as well as by volunteers and the community long into the future as well as taking into account any impact on our natural surrounding environment.
- Safety of users and volunteers as well as the buildings and infrastructure is and will continue to be the priority for all.

Objectives

Financial

1. Break even operationally (including maintenance costs) annually.
2. Work with partners to raise funds to support future developments.

Compliance

1. To ensure S86 Committee obligations are being met.

Programming and Use

1. Sport - Provide good and appropriate spaces for football, netball and cricket as well as having provision to support additional activity as needed in the future.
2. Community - Provide an appropriate community meeting space that can accommodate over 200 guests to be used for major community events that are currently held in other towns.
3. Community - Provide facilities appropriate for CFA staging area (base) and training.



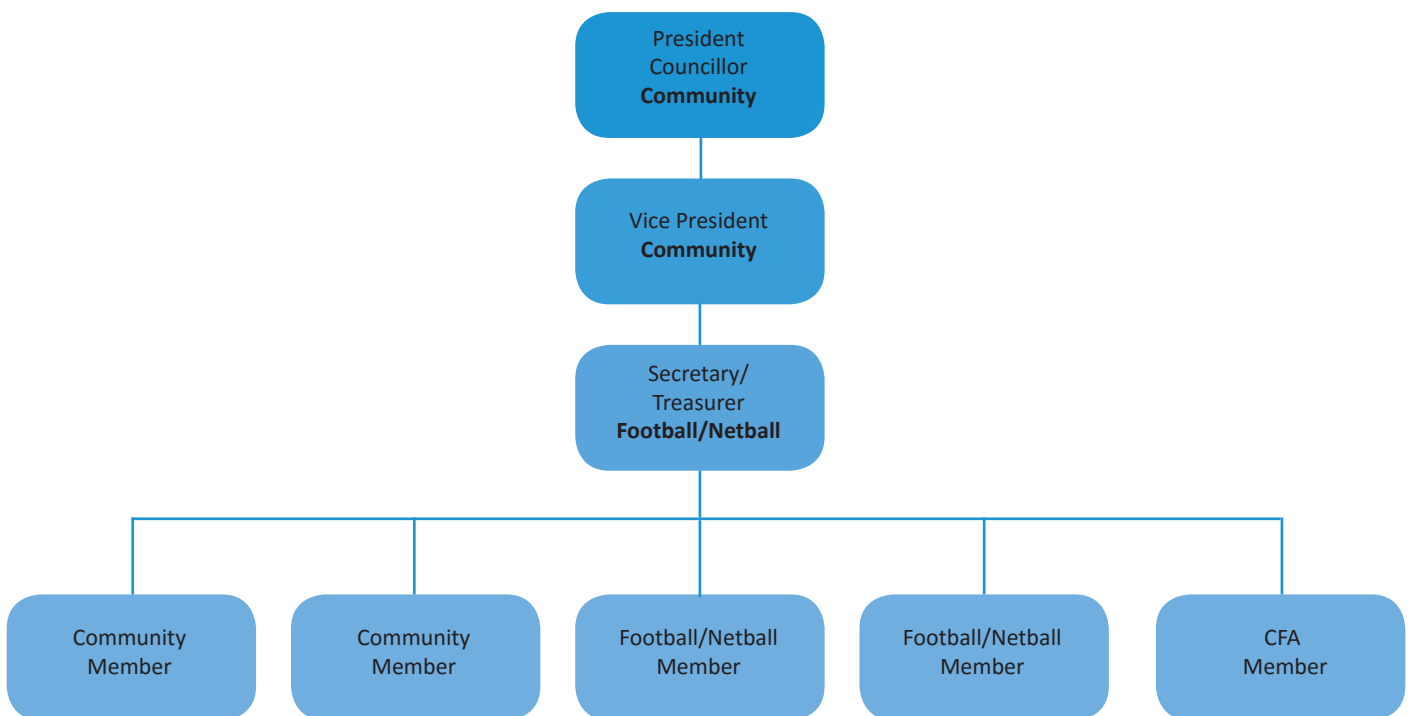
CURRENT SITUATION

Committee of Management

The Jubilee Park Recreation Reserve is located on crown land and managed by Moira Shire Council, who in turn under the provisions of Section 86 of the Local Government Act have appointed a volunteer committee of management to oversee its day to day operations as well as support any future developments.

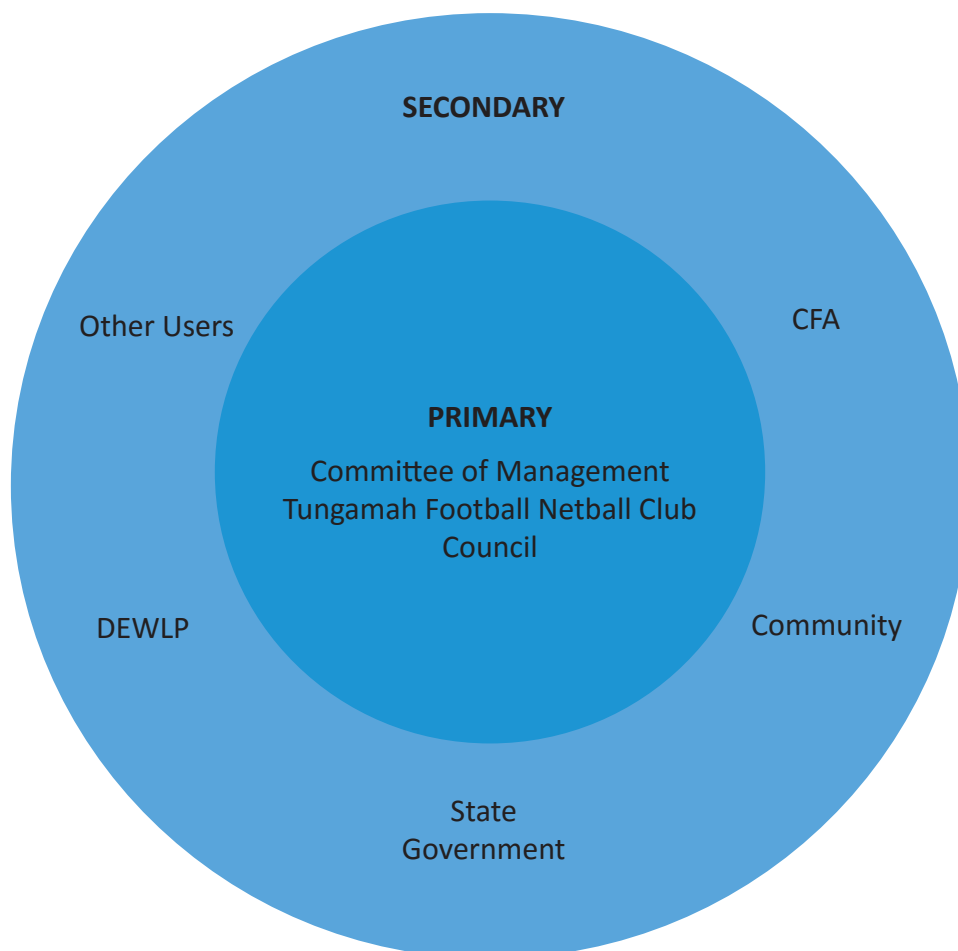
Governance Structure

Moira Shire Section 86 Committees have some flexibility relating to their composition, however the Moira Shire Council Committee of Management Operations and Risk Management Manual 2012 recommends committees include one Councillor, the chief executive officer or their delegate and a mix of user group and/or community representatives, limiting any single user group to two representatives. The committee's current governance structure includes a president, vice president, secretary, treasurer and 5 general committee members.



Stakeholder Identification

The chart below highlights the stakeholders that have been identified as the primary stakeholders in relation to the on-going management and future development of the recreation reserve i.e. those that are critical and the secondary stakeholders i.e. those who are influential in the direction but not necessarily critical.



Finance

Operationally the committee primarily generates funds through the hire fees provided by the tenant clubs, additional fundraising and grants, while outgoings are generally related to insurances, improvements, maintenance and repairs.

The reserve receives around \$5,500 in funding annually from Moira Shire Council to support maintenance primarily as well as some additional operational support and investment in infrastructure and no concurrent operating or maintenance funding through the DSE. The Committee relies heavily on the community volunteering and providing in-kind support to remain operational.

The maintenance and repair are estimated to be around \$50,000 each year of which at least half is in-kind support provided by qualified trades and community members linked to the Reserve or a user group.

Tenant Sports Clubs

The Tungamah Football Netball Club is the primary tenant sports club that utilise the reserve.

Table 1 provides an indication of the numbers of people that are participants in the organised sports conducted at the reserve. The numbers are estimates based on team numbers and do not include the significant number of other critical people involved in facilitating of these clubs such as committee members etc. nor the people who attend events as supporters.

Table 1. Sporting Clubs at Tungamah Recreation Reserve

Club	Junior	Senior	Total
Football Netball Club - Netball	30	45	75
Football Netball Club - Football	30	65	95
Total	60	110	170

Tungamah Football Netball Club

The Football Netball Club has been in existence for 135 years. Each week it fields 4 football and 7 netball sides, equating to around 170 players who also train 2 nights a week. On Thursday nights more than 120 people usually attend the evening dinner put on at the Club. In addition to players and coaches, there are around 20 to 30 volunteers actively engaged in running canteens, manning gates and cooking BBQ's as well as umpires, scorers, timekeepers and a number of other tasks.

Tungamah is the further most sporting centre in the south east of Moira shire. Surrounded by other small towns like St James, Devenish, Wilby, Telford, Pelubelar, Yabba and Burramine, many of whom once had football teams, but now no longer do.

In recognition of the important role of football and netball teams in country towns and strong town pride the Club has commenced a program of recognising and celebrating those clubs of the surrounding towns and districts that are no longer. After two previous successful celebration games, this year the Club had a round where they wore a special Wilby Football Club jumper celebrating the 50th year of their last premiership. Inviting relatives and past players from Wilby, the day was a huge success and the Club signed an additional 66 new members, taking their total membership in 2017 to over 400 members.

A traditionally strong and successful club, in 2017 the Club had 7 sides compete in grand finals with some success.

The Club believes the Football Netball Club is due for an upgrade.

They have outgrown the social rooms and major functions like the ball and vote counts have to be taken out of the town and the catering and kitchen equipment is ageing and struggling to meet current standards.

They are contributing around \$25,000 per annum to maintenance plus significant in kind labour and noted that this year \$15,000 was required to get the ground up to scratch after being flooded last year.

The change rooms always requires maintenance with the floor moving on the stumps, the kitchen ceiling had to be painted due to water stain from leaking tin and the old pipe work around the facility is a real problem with the increased water pressure and at least 10 leaks have had to be repaired.

The flooding of the oval is also a significant issue to the football netball club and they have estimated they have had to re-locate training and games away from the Recreation Reserve every few years.

Other Uses

Country Fire Authority (CFA) Staging Area

There are 8 fire brigades in the Tungamah Group, mainly rural brigades. This includes around 135 operational fire fighters plus another 70 or so providing non-fire support such as administration and staging area support. The CFA also supports other Emergency Services and has assisted the SES in Flood Management as well as other volunteer activities such as school education programs and community activity volunteer support. The CFA has held consistent numbers over many years.

A Staging Area is defined by the CFA as 'a location designated and used during an emergency for assembly of control and support agency resources prior to deployment'. The Recreation reserve has been identified and used as the local CFA staging area on a number of occasions including fires at Lake Rowan, Tungamah and Wilby. It has also been the site for group training exercises including personnel and equipment from Yarrawonga, Numurkah, Shepparton, Nathalia and the Wangaratta Groups along with the SES.

The CFA have a 'Standard Operating Procedure' for Staging Area Management which identifies the types of services and facilities required of a Staging Area. The Recreation Reserve largely meets the requirements of the local CFA and upgraded kitchen, shower and change facilities would be welcomed as well as the provision of meeting and office type spaces.

Community Events

The community centre hosts a number of social events each year such as wedding receptions, wakes and 21sts. The committee has identified additional space, upgraded social rooms and kitchen facilities as important in continuing to provide appropriate facilities that meet the needs of these events and the expectations of the community.



Key Existing Infrastructure

Sports Oval

The main oval is used for primarily for Australian rules football and periodically for cricket. It is boundary fenced with a very good condition all-weather cricket pitch, scoreboard, training standard lighting and 2 interchange boxes. The irrigation and drainage of the oval has been identified as major issues and the Committee, with funding support from Council is currently undertaking major upgrade works including replacement and upgrade of the system along with re-shaping of the field for better drainage. It is anticipated the irrigation upgrade will cost in excess of \$65,000.

Located in a flood zone, the oval is also subject to flooding. In 2012 the oval was almost completely inundated due to flash flooding.

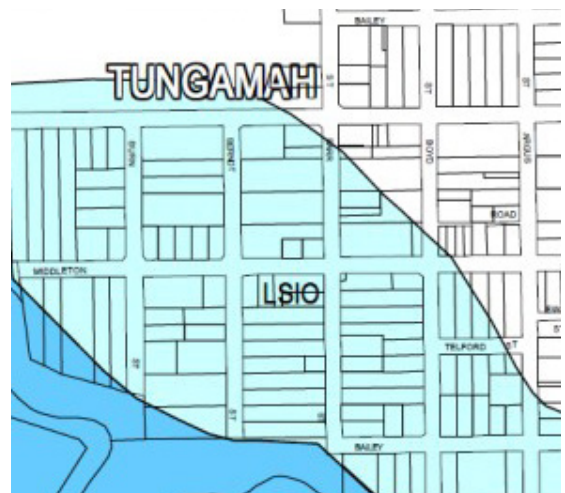
The coaches and interchange boxes are in fair condition, however present accessibility issues and replacement supported at some stage.



Community Centre

The brick Community Centre includes a multi-purpose room, bar and kitchen. The primary purpose of the building is to provide a social venue for the tenant sports clubs and a meeting space for the local community. The committee has identified a number of issues with the building including:

- Accessibility issues
- Space is too small for many events
- No separate meeting or administrative type rooms
- Kitchen is not functional
- Inefficient heating and cooling has a significant impact on costs



Council's Asset Audit of the building has rated the building overall as Fair to Poor condition with the roof structure identified as poor overall condition (and further advice being that it will need replacement) and the buildings mechanical in poor overall condition.

The Community Centre is also under the 1% Flood level and has flooded on occasion including the most recent 2012 floods. \$157,000 was invested in repairing damage from the 2012 floods, however the building is still at risk.

Football Change Rooms

The football change rooms are attached to the Community Centre and share the same Asset ratings of Fair to Poor. They are aging and do not meet current standards or expectations for change facilities.

Visiting sides currently do pre-game warm ups outside in areas not developed for that purpose.

An asbestos audit has been undertaken of the change rooms which has detected Chrysotile Asbestos in the football clubrooms and changerooms.

Netball Courts

Two new netball courts and lighting were constructed in 2015 and are in excellent condition. A number of shelters have been provided and are generally rated as being in excellent or very good condition. The netball club have identified the opportunity for additional seats and shade for the future as well as fencing on the east side to stop balls going too far away.

Netball Change Facilities and Kiosk

A small brick change room and kiosk is located adjacent and services the netball courts. The building is rated fair to poor.

Cricket Nets

Two practice nets are located in the south-east corner of the reserve. The pitches are carpet surface on concrete and appear in fair to poor condition, the netting also appears to be in fair to poor condition. The nets are non-compliant with Cricket Australia's 'Community Cricket Facility Guidelines – Guidance Note 2 – Outdoor Training Facilities' guidelines as they hit out on to the oval.



Spectator Amenities

In addition to the netball shelters spectator amenities provided for include:

- A verandah is located on the eastern side of the pavilion which provides a space for viewing of the main oval.
- A shelter north of the main pavilion is constructed of corrugated iron and has tiered standing and seating spaces on a dirt floor with a temporary bar, wood heater and ceiling fans. The Asset Audit classifies the building as fair overall, with the short-life structure 'excellent'.



Roadways and Car Parking

The Reserve has an unsealed ring road around the main oval with oval facing parking as well as a number of informal parking spaces located around the site. During finals, the committee utilize adjacent areas for parking. The committee identified a preference for incorporating some vehicle and speed management, mainly using bollards, in areas such as near the playground where children frequently move.

The current levels and drainage of the track adjacent the creek are also a significant contributor to the Recreation Reserve flooding, especially when the creek floods. This is a significant issue and has resulted in a number of the activities at the reserve needing to be relocated every few years. The committee view addressing the levels and drainage in these areas as a priority.



Playground

A shaded playground and shelter are located in the southern area of the Reserve. The shade sail has recently been replaced.



Tractor Shed

A corrugated iron and mesh tractor shed is located next to the change-rooms. The Asset Audit rates the shed as fair to poor condition.

Power

There are significant issues with the provision of power to the site that require addressing as an ongoing operational issue as well to support any future developments or upgrades.

Water

Town water comes into the site from the north around the edge of the creek which makes identification of any leaks or water loss difficult. Previously the committee have had significant water bills. One identified option to address this is for the line to be moved into the Reserve along the bottom of the existing footbridge.



GUIDING PRINCIPLES

Demographics

Tungamah Community

Tungamah is located approximately 260kms North East of Melbourne, on the banks of the Boosey Creek and in the South-East section of the Moira Shire. It is 25km from Yarrawonga, the closet major township in the municipality, 43km from Cobram and 56km from its nearest Regional City, Shepparton.

Australian Bureau Statistics (ABS) 2016 Census data highlights the following:

The town has a population of approximately 408. Around 14% (59) are aged 14 years and under, 8% (38) between 15 and 24, 30% (126) between 25 and 54 years and 46% (191) 55 years and over. There are 113 families and the gender split is 48% male and 52% female and the median age is 52.

The median weekly income per family is \$1,062, about 60% of the Victorian and Australian medians of around \$1,725 and per household is \$787, which is about 55% of the Victorian and Australian medians of around \$1,430.

30% of the community have done voluntary work through an organization or group in the last 12 months, well above the Victorian and Australian rates of around 19%.

27.5% of the Tungamah population live alone.

The ABS also publishes Socio-Economic Index for Areas (SEIFA) data that ranks areas according to relative socio-economic advantage and disadvantage. In 2011 Tungamah had a SEIFA index of 911 ranking it in the 1st Decile which is amongst the lowest 10% and as a result amongst those communities facing the highest levels of socio-economic disadvantage in the state.

While an estimate only, even if the population doubled over the next 20 years, it would be unlikely to have a significant impact on the type of activity undertaken at the Recreation Reserve, other than perhaps increasing numbers. If the population remained relatively stable, what is likely is a significantly ageing population with around 75% being over 50. With this in mind, facilities and spaces that are suit the needs of this age group should be taken into account in any planning.

Flooding

The Recreation Reserve is located in a flood zone and any developments or upgrades would require approval from various authorities such as the Goulburn Broken Catchment Management Authority (GBCMA).

In consultation relating to the development of a Master Plan (GBCMA Ref: F-2017-0515 Document No. 2) the GBCMA have advised that they would not object to a Masterplan for the Tungamah Recreation Reserve subject to the following conditions/recommendations:

1. Buildings and structures must be aligned with their longitudinal axes in the direction of the flood flow
2. Additional buildings or structures should be located in flow shadows of existing buildings or structures
3. Any earthworks that raise ground levels will require compensatory earthworks, which must be designed to compensate for any loss of flood storage by a factor of 1.3. In other words, the volume of cut shall exceed the volume of fill by 30%
4. Fencing within must be post and wire or post and rail type fencing only, so as to minimize flow obstruction.

Plans and Strategies

Committee of Management Operations and Risk Management Manual 2012

The direction and powers of the Committee are provided for via Council's delegation (through a Section 86 Committee), as well as the Committee of Management Operations and Risk Management Manual 2012 (the manual).

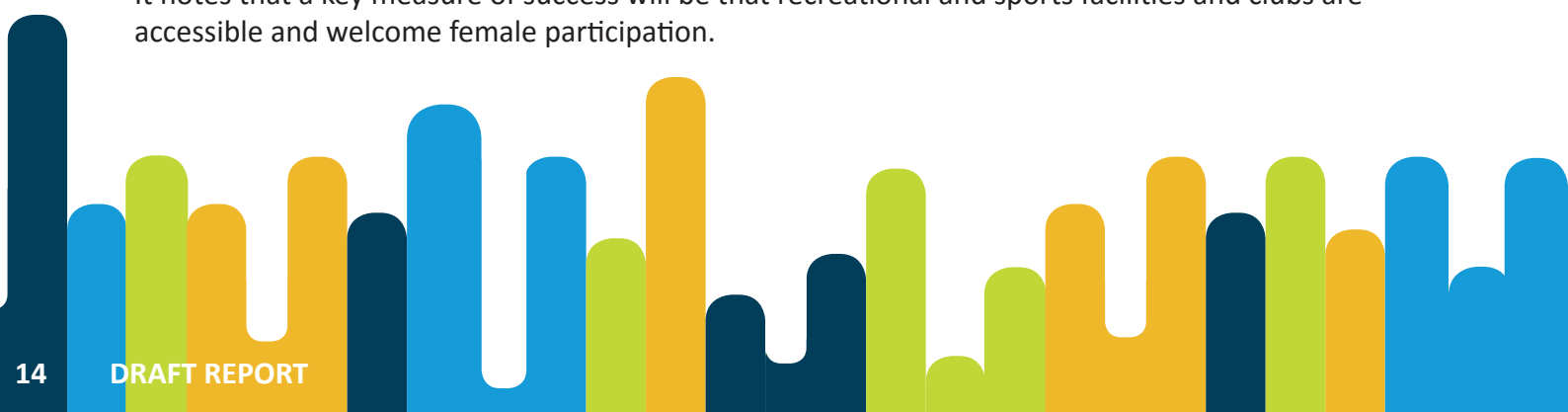
In addition to providing guidance relating to governance and process, the manual also states that Council will support the Committee in the development of a Facility Improvement Plan, to outline the Committees aspirations for the use and development of the facility over its term in office. It states that Committees should constantly seek to identify and review potential improvements to the facility.

Moir Shire Council Plan 2017-2021

The Moira Shire Council Plan is the document that will guide the Council's direction and activities during this Council's term of office.

The Plan aims to ensure that recreation, sport, art and cultural facilities and programs will respond to cultural diversity and community needs. It will achieve this objective by implementing the Recreation Strategy to support active lifestyles through passive and organized sport and recreational services and infrastructure.

It notes that a key measure of success will be that recreational and sports facilities and clubs are accessible and welcome female participation.



As part of its strategy relating to being 'A well run Council', the Plan also states a strategic action will be 'reviewing and rationalizing assets and services to identify gaps, overlap and surplus', and that it will have 'a pipeline of shovel ready projects for grant applications'.

Moira Shire – Draft Wellbeing for All Ages Strategy 2017-2021

The Moira Shire Wellbeing for All Ages Strategy (DRAFT) aims to provide Council with a clear and strategic planning approach that integrates planning for health and wellbeing across all stages of life.

Amongst a range of observations, the Draft Plan states that:

- Much of our community are not as physically active as they should be.
- Our residents are concerned with the mental health of young people in our community
- Obesity is becoming a serious health issue in our community
- Our community is ageing and the number of older people living in our community will increase rapidly in the next 15 years.

Included in the objectives and actions in the Plan, Council states that it will:

- Work with local partners to develop a strategic approach to addressing obesity
- Provide infrastructure and implement sustainable recreation events and activities to increase incidental exercise
- Investigate and implement actions from the Recreation Strategy in order to increase opportunities for physical activity and recreation.
- Ensure new developments and refurbishments of public facilities and areas are safe and female friendly.
- Continue to work with key partners to develop and implement social connection opportunities to foster a socially inclusive community.

Moira Shire Council – Budget and Strategic Resource Plan 2017-18

The 2017-18 Council budget identifies around \$28m in revenue that is generated from General Rates plus Municipal Charges. The budgeted operational expenditure relating to sport and recreation is around 5% of this revenue. The budget identifies that around \$8.5m or 87% of Council's annual Capital Budget program is linked to projects associated with infrastructure and building. This included \$670,000 for recreational, leisure and community facilities which makes up 7% of the capital budget. While noting project specific grants could be obtained, this scenario highlights that Council does face challenges in funding significant single projects.

Moira Shire Recreation Strategy 2016-2026

The Moira Shire Council Recreation Strategy provides a framework to support the delivery of its vision of Moira being a Shire "...where its people are happy, healthy and safe through provision of quality and accessible recreation opportunities that meet the needs of community now and into the future"

The Strategy defines the Tungamah Recreation Reserve as a ‘District Sports Ground’ and states that in the case of Moira Shire and especially in the smaller towns, these facilities are often the heart of communities, providing a range of sporting, recreational and social opportunities.

In defining a level of service that provides reasonable access and facilitates participation but is financially sustainable the strategy proposes that 90% of the population live within 20kms of the town centre of a town with a District sports ground.

In addition to recognizing the important role of sport, the strategy also acknowledges the importance of providing spaces and program for less formal active recreation through the ongoing development of walking tracks and cycling paths, active green spaces including outdoor fitness equipment and programs to activate these spaces.

The Strategy also highlights the unique challenges faced by the Council in providing sustainable facilities and states that “the provision of recreational program delivery and asset management can be resource intense and it is necessary to take a smart and efficient approach to the future....this will involve working in partnerships, shared use facilities, rationalization when needed and a strong working relationship with Section 86 Committees, user groups and the wider community”.

Moira Shire Asset Management

Moira Shire is responsible for \$524 million of assets, including land, buildings, drainage, waste and roads. These assets are managed through an Asset Management Policy, Plan and Strategy.

This framework aims to ensure that Council’s assets are sustainable and continue to function at a level of service determined by the Council and accepted by the broader community.

Included amongst key policy statements are that, as custodian of a variety of assets and large infrastructure network, Council will embrace the following principles:

- Sustainability, preserving Council’s assets (maintaining their overall condition) for future generations
- Liability management, ensuring that existing assets are safe for use by the current generation.
- Give preference to funding renewal of existing utilized assets over the creation of new assets.

Environmental Sustainability

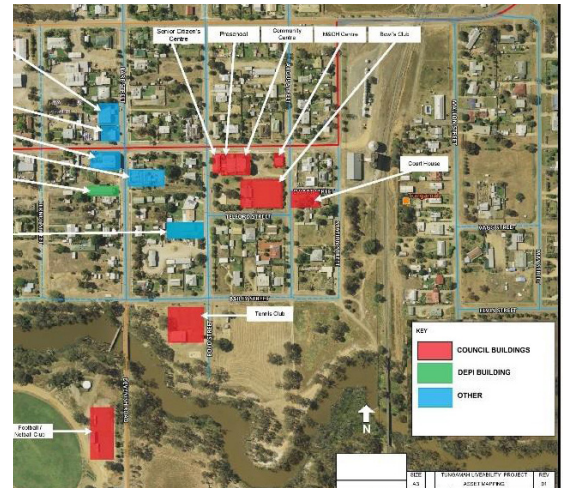
As per the Moira Shire Environmental Sustainability Strategy 2017-2021 any new facilities or upgrades must be designed to ensure impacts on the environment are minimised. Consideration of energy efficiency, renewable energy and water use efficiency principles in the design will also assist in the reduction of ongoing running costs.



Tungamah Liveability Presentation

Council Officers have undertaken some background work in relation to the provision of public buildings in Tungamah as part of a 'Liveability Project'. The presentation identifies that there are 8 public buildings that are provided as social infrastructure with a combined value in excess of \$3m. It has identified required investment of what would appear to be in excess of \$1m to ensure all of the buildings are maintained appropriately into the future as well around \$15,000 in annual maintenance funding by Council.

The presentation estimates current usage at around 7% of their capacity across all of the 8 buildings.



At an estimated 23% 'Total Asset Usage' the Recreation Reserve appears the most utilized public building. The report suggests the tennis club is utilized at around 2% of its availability, the Community Centre at around 9%, the pre-school 14%, the bowls club 4%, the Maternal and Child Health Centre 0% and the Court House 1%.

Liveability

Liveability is becoming a key framework used nationally and internationally in health policy development. The 'Place, People and Liveability Research Program' undertaken by the Victorian Government in partnership with Melbourne University in 2013's definition of liveability includes it being a place that is safe, attractive, socially cohesive and inclusive with access to public open space, leisure and cultural activities and walking and cycling infrastructure. It also notes the determinants of a liveable community include parks and recreational opportunities and vibrant social interaction.

Emergency Management

The local Recreation Reserve has been identified as and in some cases adopted as the communities 'Neighborhood Safer Place, Emergency Relief Centre and CFA Staging Area.

The 2009 Victorian Bushfire Royal Commission also investigated the role, function and suitability of Relief Centres. It highlighted the difficulties in planning for these based on varying natures of emergencies and highlighted examples of how and where different communities gathered to seek relief throughout and immediately after the bushfires. The Commission noted that VICES, DHS, the Department of Justice, Victoria Police and the Municipal Association of Victoria have developed guidelines for the operation of emergency relief centres and recommended council's review their municipal emergency management plans to ensure adequacy of relief centres.

Sport Strategies

Netball Victoria

Netball Victoria have undertaken significant works in auditing and reporting against the condition and compliance with established standards of court provision of facilities right across Victoria. They have developed in partnership with the State Government a Netball Court Planning guide providing a number of case studies highlighting different development options as well as indicative costings for various court types.

Australian Football League – Preferred Facility Guidelines (incorporating Addendum Amenities Upgrade for Unisex Use) – July 2015

The Guidelines have been developed in order to provide direction for the development of new facilities and/or those being considered for major refurbishment or redevelopment.

For local or regional type facilities the guidelines recommend:

- Avoiding open showers and provide three to four showers
- Avoid troughs and individual urinals and provide a minimum of 1 ambulant accessible toilet cubicle.
- Social/Community spaces should be at least 100m² and around 150m²
- Appropriate umpires, meeting, administration and storage spaces should be provided.

Cricket Australia Community Facility Guidelines - Guidance Note 2 – Outdoor Training Facilities'

Cricket Australia's Guidance Note 2 – Outdoor Training Facilities aim to help guide future cricket net development and/or redevelopment and recommends the following planning principles be considered when determining the most suitable location for cricket net development:

- Training nets and run ups should be positioned off the field of play.
- Nets should not be positioned in a location likely to interfere with the match (e.g. behind the bowler's arm causing potential distractions to the batsman)
- Nets should be orientated in a north-south direction
- Nets should be positioned in a location where there is minimal chance of injury to passers by or damage to property and/or vehicles. This planning consideration is not applicable if training nets are enclosed.
- Nets should be positioned as close to the pavilion as possible to minimize distance to transport equipment.



Cricket Australia Community Facility Guidelines - Guidance Note 3 – Clubrooms and Change Facilities

This guideline acknowledges how well designed clubrooms and change facilities can contribute significantly to a successful club, sporting precinct and local community.

Specifically relating to change facilities the guidelines recommends that:

- A minimum of 3 showers should be provided and that these should be lockable cubicles to better accommodate all users.
- A minimum of 3 toilet pans is preferred and should be provided as lockable cubicles. Urinals should be avoided to better accommodate all gender use and at least one ambulant toilet should be provided in accordance with Disability Discrimination Act standards.
- A regional or club level social facility should have a commercial kitchen and storage of around 25m² and social, community or multi-purpose room of around 150m².

Sport Participation Trends

Moirra Participation

Based on the community survey conducted as part of the Moirra Shire Council Recreation Strategy 2016- 2026, both netball and AFL are in the top 3 highest participation organized sports across the municipality. Gym/Group Fitness and walking and running were the highest informal active recreation activities.

National Participation

The Australian Sports Commission released the 'AusPlay' participation data for the sport sector report in December 2016. Amongst the key findings were:

1. Football, Australian football and netball are all amongst the top 5 activities undertaken by boys and girls outside of school hours.
2. Football, Australian football and netball are amongst the top 5 sports activities undertaken by adults.
3. Cricket is the 4th most participated team sport for boys and 8th for adult men, however is not in the top ten for either girls or adult women.
4. Sport is still the strongest form of physical activity undertaken by young people, with over 75% children between the ages of 5 and 14 participating.

5. Fun, enjoyment and social reasons and psychological/mental health benefits all followed physical health and fitness as the key reasons why people participate in sport.
6. While sports related participation falls off as people get older, their participation in non-sport related physical activity increases and then remains stable.
7. Walking and fitness/gym continue to be the most popular forms of exercise for adults.

Netball Participation

Netball Australia reported in December 2016 that netball is still the most popular team sport for women and young girls (based on the AusPlay data). They reported that participation in the junior NetSetGo program is increasing and that more focus on social programs such as the 'Fast5' will support further growth in participation as well as encourage male participation.

AFL Female Participation

The AFL have reported a 56% increase in female community club teams in 2016 with female participation now representing 27% of the total. Girls participating in Auskick has increased by 21% and total female participation by 19%.

The AFL are making a conscious push to support and grow female participation through the introduction of a national elite competition and through funding promotional campaigns as well as both program and facility development.

Football Participation

The Football Federation Australia (FFA) have reported that football continues to grow and based on the AusPlay report is the team sport with the highest participation rates across Australia.

The FFA have an aggressive 20 year Plan to build on their strong participation and aim to have every community club having women's teams in every age group in every club and grow participation in schools.



OPPORTUNITY AND ISSUE ANALYSIS

The identification of opportunities and issues has been undertaken through two workshops with the reserve committee of management and review of a number of community, sport and recreation plans, frameworks and trends.

SWOT Analysis

The following SWOT Analysis has been undertaken through a workshop with the recreation reserve committee of management.

Internal Environment Analysis (Strengths and Weaknesses Analysis)

Strengths

- Resilient community
- Good support of community
- Longevity and history (130 year old football club)
- Volunteers
- New netball courts
- Lighting
- Current aspect of the building
- Location and setting

Weaknesses

- Size of facility – have to have larger events in other towns
- Ageing and poor condition of buildings impacting significantly on maintenance cost and fit for purpose of use
- Irrigation and Drainage systems failing
- Non-compliant and poor condition of cricket nets
- Playground location (safety near roadway) and no access to toilets limits community use when no organized activity occurring

External Review (Opportunities and Threats Analysis)

Opportunities

- Vibrant Community
- Other activities can be undertaken at recreation reserve
- Overflow activities from surrounding townships and districts (Yarrawonga, Cobram, Invergordon)
- Increase female participation and families in sports

Threats

- Fear of litigation putting people off joining the committee
- Floods and flood zoning and impact on drainage and development
- Drought impact on ground especially with redundant irrigation system
- Asbestos in change rooms

Key Issues and Opportunities

Tungamah Community

The township population of just over 400 of which almost half are over 55 presents both opportunities and issues. With around 150 people aged between 15 and 54 it is reasonable to suggest a base that will continue to support the existing sports use, however it is small enough that it could be at risk if a number of players chose to play elsewhere or not play at all.

The Recreation Strategy proposes that where feasible and sustainable, 90% of the population live within 20kms of the town centre of a town with a District sports ground. Being 25km from Yarrawonga, 23km from Katamatite and 43km from Cobram, it is reasonable to assume that the majority of the Tungamah community would have to travel further than 20kms to their nearest alternate Recreation Reserve.

There is scope to provide more flexible spaces and walking paths to support active recreation at the Reserve and encourage community use outside organised sports times, this would benefit the whole community, but in particular the over 55 group that may make up over 70% of the population in 20 years.

Volunteering is strong in the town and this should continue to be leveraged in managing and developing the recreation reserve.

As highlighted in the SEIFA index, Tungamah is amongst the most economically and socially disadvantaged communities in Australia. Supporting activities that improve liveability through facilitating participation, social interaction and community engagement are important in this context.

Supporting Council Strategy and Activity

The Council Plan highlights Council's commitment to supporting active lifestyles through passive and organized sport, while the Draft Wellbeing for All Ages Strategy notes challenges facing communities in some areas relating to their health and identifies a number of objectives, strategies and actions to address these. Both plans affirm Council's commitment to supporting safe, welcoming and appropriate facilities and programs to encourage female participation.

The Recreation Strategy acknowledges the importance of Recreation Reserves to their communities, especially to small towns and refers to them as often being the 'heart' of those communities.

There is a strong and ongoing opportunity for the Recreation Reserve and its key users to continue to play a significant role in supporting Council in these areas, especially as a site for engaging and providing education and information about the many important health and wellbeing initiatives that are proposed as well as being a place that facilitates social cohesion and community building. Appropriate facilities will be important in supporting this activity.

Council Support

While Council has articulated in a number of strategies, plans and policies its commitment to encouraging participation in sport and recreation, it is however challenged by a unique set of circumstances linked to the municipalities make-up and population distribution and in this context the demand for infrastructure development and limited funds provide a significant and on-going challenge.

The Committee will need to be innovative, focus on shared and all of community access and on building partnerships to facilitate upgrades and developments at the Recreation Reserve.

Environmental Sustainability

As per the Moira Shire Environmental Sustainability Strategy 2017-2021 any new facilities or upgrades must be designed to ensure impacts on the environment are minimised. Consideration of energy efficiency, renewable energy and water use efficiency principles in the design will also assist in the reduction of ongoing running cost

Tungamah Liveability Presentation

The Liveability Presentation highlights that there are a significant number of Council owned community buildings in Tungamah, many of which appear under-utilized. There may well be opportunity for the community to work together to rationalize the number of buildings required to undertake activities and provide a single, more modern facility that is able to be fully utilized across several activities and services.

Role of Sport in Community Wellbeing

The 'AusPlay' report confirmed the important role of sport and physical activity not only in people's physical wellbeing but also to their mental health, noting that fun, enjoyment and social reasons and psychological/mental health benefits all followed physical health and fitness as the key reasons why people participate in sport. The Recreation Reserve and the activities that occur there are providing an important community role in facilitating this participation in Tungamah.

Participation Trends

Providing walking paths and areas for flexible or shared use or provision of outdoor gym equipment may all support increased use of the Recreation Reserve.

Facility Use

It is estimated that over 150 people or almost half of the population are direct users of the sporting aspects of the recreational reserve. This does not include spectators nor the additional identified or casual uses. It could be reasonably assumed that almost all of the community of Tungamah are users of the recreation reserve at various times in some capacity.

Volunteers

While the contribution of existing volunteers and the willingness of the Tungamah community to contribute their time and resources to a number of causes and projects has been identified as a real strength, as is reflected across many areas, the age, capacity and availability of volunteers has been identified as a key issue.

Finance

The Committee currently primarily generates funds through the venue hire and via Council's funding support. To support future re-developments, the Committee will need to work with facility user's, the broader community and levels of government to build partnerships.

Tenant Sports Clubs

The 130-year-old football/netball club is the key tenant and provides additional support to the Committee through both funds and volunteer assistance in developing and maintaining the site. Recent undertakings by the Club to celebrate the history of the club and its links with surrounding districts and towns that no longer have clubs is a positive move. Upgrading of club rooms to meet current standards is a high priority as is the development of the community space to allow the club to once more hold its major functions such as its ball and presentation night in the town.

The flooding of the oval is also a significant issue to the football netball club and they have estimated they have had to re-locate training and games away from the Recreation Reserve every few years.

Participation data for netball and AFL suggests both sports are in a growth phase and there is opportunity through continued development and innovation, including partnering with the school, developing or participating in flexible and social competitions, women's teams in football and Fast5 netball for example to ensure the club remains a viable entity.

Country Fire Authority (CFA) Staging Area

Some minor upgrades to the Reserve to support vehicle access and movement during training and emergencies as well as incorporating meeting spaces into any community room upgrades would be encouraged by the local CFA.



Community Events

The committee has identified the need for additional space, upgraded social rooms and kitchen facilities as important in continuing to provide appropriate facilities that meet the needs of these events and the expectations of the community.

Sports Oval

The oval is generally in very good condition and able to host a number of activities and sports. The irrigation system is a high risk and requires significant on-going maintenance and repair that is a drain on the committee's resources. Acknowledging the oval is in a flood zone drainage is also an issue, primarily relating to the soil type and shaping. Planned upgrades to the irrigation system will also allow for the addition of more sand to the surface and some re-shaping which will improve drainage.

The current lighting of the oval is good for training purposes, longer term, upgraded lighting to support night competition would potentially allow for higher use of the reserve.

Community Centre

While serviceable, the Community Centre is rated as a fair to poor building and it is recommended the roof be replaced. It has ongoing issues with size and its ability to cater to larger functions as well as the ongoing risk of flooding. Ultimately the Committee's preference is for a re-developed Community Centre, built up above the flood level and to a size that allows it to hold the towns major events.

Football Change Rooms

The football change rooms while serviceable do not meet current day recommended standards. As per the recommendations of a number of sports bodies, upgraded change facilities that incorporate accessibility provisions as well as appropriate shower, toilet and change facilities would be more attractive and potentially support participation, in particular potential to encourage female participation which is consistent with Council's direction as well as a growth opportunity.

An asbestos audit has been undertaken of the change rooms which has detected Chrysotile Asbestos in various locations.

The Netball Courts

The netball courts are in excellent condition. There may be capacity to add additional markings to allow other sport to use the courts or space for future provision multi-sport hard surface court spaces.

The development of additional shelters and fencing to stop ball run off is also desirable.

Netball Change Facilities and Kiosk

The netball change facilities are serviceable however pending participation growth there may be a need for additional change or shower facilities.

Cricket Nets

The cricket nets are non-compliant and when any improvements or upgrades are undertaken, these should be re-located.

Spectator Amenities

Spectator amenities are satisfactory; however, the Committee have identified asphaltting of the BBQ stand as a future project.

Roadways and Car Parking

Adding some traffic management as well as the level and drainage around the track adjacent the creek area are identified as priority projects.

Playground

The site of the playground is a concern to the committee with traffic movement in that area and it is preferred that it is re-located.

Tractor Shed

The tractor shed, while serviceable is ageing and may be upgraded or re-located in the future.

Power

There are significant issues with the provision of power to the site and these must be addressed from an ongoing operational as well as from a development perspective.

Water

Moving the line into the Reserve along the bottom of the existing footbridge will help more effectively identify water leaks and provide better management of water and potentially reduce costs.



DEVELOPMENT PRIORITIES

The following development priorities at the Reserve have been identified through the Recreation Reserve Committee workshops.

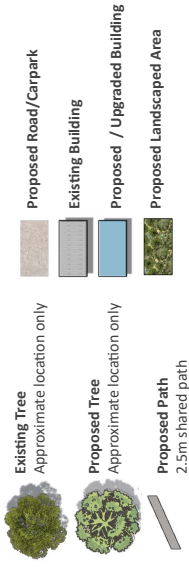
No	PROJECT	PRIORITY
1	New Irrigation System Full replacement of Irrigation System to ensure water efficiency is maximised including minor drainage improvements to playing surface	HIGH
2	Community Centre Upgrade Separate meeting Room (CFA), include the gym, Energy efficient (maybe solar), kitchen, cater for over 200	HIGH
3	Upgraded Change Facilities Including improved accessibility and compliant with current sport recommendations	HIGH
4	Drainage Works to address flooding from the creek	HIGH
5	Power Upgrade Full investigation and upgrade of power to site to prevent brown and blackouts	HIGH
6	Netball Support Infrastructure Fencing to stop balls rolling away, seating and shelters/shade	MEDIUM
7	Upgraded Entry Signage Improve amenity and way finding	MEDIUM
8	Develop walking paths and seating around the Reserve Support use of Recreation Reserve out of organized sports times	MEDIUM
9	Provide an Outdoor Gym Area Support social, flexible use for all of community	MEDIUM
10	New/Upgraded Netball Change Rooms Extra toilets and showers as well as general building upgrade	MEDIUM
11	Asphalt the BBQ Stand Improve spectator amenities in winter in particular	MEDIUM
12	Upgrade of Oval Lighting Support night competition/games	LOW
13	Upgrade Coaches Boxes Improve accessibility of home team coaches box in particular	LOW
14	Playground Relocate and potentially incorporate public toilet	LOW
15	Upgrade Cricket Nets Re-locate to meet current recommended provision	LOW
16	New Synthetic Cricket Pitch Long term improvement	LOW
17	Future Development/Additional Car Parking Provision of space for future activity space. Based on changing nature of sport and recreation and Tungamah community this could be a number of options, an example being multi-purpose courts. It may also serve as additional parking for events.	LOW

Jubilee Park Tungamah Recreation Reserve And Community Centre MASTER PLAN

Development Priorities

No.	PROJECT	PRIORITY
1	New Irrigation System Full replacement of Irrigation System including minor drainage improvements to playing surface	HIGH
2	Community Centre Upgrade Separate meeting Room (CFA), include the gym, Energy efficient (maybe solar), kitchen, cater for over 200, and incorporate new public toilets with outside access	HIGH
3	Upgraded Change Facilities Including improved accessibility and compliant with current sport recommendations	HIGH
4	Drainage Works to address flooding from the creek	HIGH
5	Power Upgrade Full investigation and upgrade of power to site to prevent brown and blackouts	HIGH
6	Netball Support Infrastructure Fencing to stop balls rolling away, seating and shelters/shade	MEDIUM
7	Upgraded Entry and Signage New landscaped entry, improve amenity and way finding	MEDIUM
8	Develop walking paths and seating around the Reserve Support use of Recreation Reserve out of organized sports times	MEDIUM
9	Provide an Outdoor Gym Area Support social, flexible use for all of community	MEDIUM
10	New/Upgraded Netball Change Rooms Extra toilets and showers as well as general building upgrade	MEDIUM
11	BBQ Area Relocate BBQ area with playground, improve spectator amenities	MEDIUM
12	Upgrade of Oval Lighting Support night competition/games	LOW
13	Upgrade Coaches Boxes and Time Keepers Box Improve accessibility of home team coaches box in particular	LOW
14	Upgrade Playground Renew and relocate away from traffic	LOW
15	Upgrade Cricket Nets Re-locate to meet current recommended provision	LOW
16	New Synthetic Cricket Pitch Long term improvement	LOW
17	Future development/Additional car parking Provision of space for future activity space. Based on changing nature of sport and recreation and Tungamah community this could be a number of options, an example being multi-purpose courts. It may also serve as additional parking for events	LOW

LEGEND





Jubilee Park Tungamah
Recreation Reserve And Community Centre
EXISTING CONDITIONS



September 2017
*Not To Scale



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