



2014/15 ADOPTED BUDGET

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MESSAGE FROM THE MAYOR

It gives me great pleasure to present Moira Shire Council's 2014/215 Annual Budget. Council adopted the Budget on June 23 following a community consultation period.

I would like to take this opportunity to thank those who contributed to the consultation process by attending one of the community meetings or lodging a formal submission. Your feedback is valued and forms an important part of the budget process.

In adopting the Budget, Council concluded it would be irresponsible to defer the tough decisions required to improve Council's financial positioning. Four focus areas were identified as important in improving Council's financial grounding. These areas are:

- Limiting further borrowings;
- Taking a conservative approach to grant funding from State and Federal Governments;
- Capping increases in operating costs; and
- Placing a cap on staff numbers.

In addition to these measures we have taken a cautious approach to new capital works, with nearly 40 per cent of our current annual budget consumed by depreciation and the costs of maintaining our existing roads, buildings and facilities. In the short term we have deferred a small number of projects including the Cobram Library, which will be shovel ready by June 2015.

Key features of the 2014/15 capital works budget include:

- \$1.2 million for the Cobram Streetscape project to improve pedestrian and vehicle traffic flow at one of Cobram's busiest intersections;
- \$400,000 for Kennedy Park, Cobram to improve facilities for boating at this key location;
- \$293,333 to upgrade the Yarrawonga Showgrounds
- \$250,000 to upgrade the Rowe Street retention basin in Numurkah
- \$60,000 to construct a new Men's Shed facility at Nathalia

Council's \$51.9 million operating budget incorporates a 5.5 per cent increase in general rates and a 3.5 per cent increase in charges. A further charge for the new organic waste kerbside collection service will apply for residents in the major centres. This exciting new service will see more than 4,000 tonnes of organic waste diverted from landfill each year and brings with it enormous environmental and long term economic benefits.

In determining Council's budget careful consideration was given to balancing community needs and expectation with responsible financial management. As the tier of government closest to the people we will continue to strive to achieve great things for the people of Moira for both today and the future.

A handwritten signature in blue ink, likely belonging to Cr Peter Mansfield.

Cr Peter Mansfield
Mayor

EXECUTIVE SUMMARY

The 2014/15 Adopted Budget aims to facilitate the achievement of the goals identified in the Council Plan and support the prudent management and ongoing improvement of Moira Shire Council's financial position.

Council is required to adopt an Annual Budget under the provisions of the Local Government Act 1989. A special meeting was held on 28 April 2014 for Council to sign off on the proposed budget in anticipation of subsequent community consultation around that budget.

The Moira Shire 2014/15 Council Budget builds upon the strategic directions set by Council in 2013/14 and is closely aligned with the *Council Plan*.

Like State and Federal Governments, this has been a difficult budget and there are pressures on Council's revenues from grants in addition to a slow-down in receipts from property development and Moira Shire will continue to feel the social, community and economic impacts of these events over the coming year. With this in mind, Council has consciously kept the Total Operating Costs at 2% plus CPI increase over 2013/14.

The 2014/15 Budget and the accompanying community consultation process therefore, took on particular significance as a result of our recent experiences. The challenges facing Council include:

- reducing Council's indebtedness level
- responsible management of Council's response to Natural Disasters
- maintaining adequate liquidity levels
- optimising staff recruitment and retention
- improving community consultation and development
- renewing infrastructure assets (roads, culverts, bridges)
- improving service levels, where possible, while maintaining service levels in other areas in the face of increasing costs
- containing escalating costs of waste management
- continuing appropriate strategic land use planning to manage growth and infrastructure development
- renewing expenditure for facilities, such as buildings
- funding capital expansion
- facilitating Councils adaptation to, and management of, climate change.

Council's 2014/15 Budget aims at imbedding growth of the past three years and ensuring that Council can maintain its strong focus on improving the amenity, liveability, social connectedness and governance of the Shire in both a practical and strategic way.

Over the years, Council has made good advances in the planning and delivery of community based facilities, creating a network of public infrastructure, community facilities and services that deliver on the Council's key commitments.

It is now the right time to consolidate the strong growth of the past three years, and the 2014/15 Budget reflects this commitment.

The 2014/15 Budget will maintain service levels to the community and deliver a capital works program of \$10.72m. Council has also worked at absorbing many increased costs that are passed on to Council. There are some costs however that cannot be absorbed, but Council has sought to minimise their impact and has kept fees and charges for services as low as possible.

The Adopted 2014/15 budget aims to improve Council's financial position and assist in achieving the goals established in the Council Plan. In summary, the proposed 2014/15 Budget comprises:

- Total Revenue: \$54.03m (increase of 17.54% over 2013/14 forecast)
- Total Operating Expenditure: \$51.59m (increase over 2013/14 forecast of 7.03 %.)
- Surplus/(Deficit) from Operations: \$2.44m
- Cash and Investments: \$7.31m

The Adopted 2014/15 Capital Budget of \$10.72m includes:

- 'Renewal' projects totalling: \$5.44m
- 'Upgrade' projects totalling: \$3.17m
- 'Expansion' projects totalling: \$2.11m

The Adopted capital funding to offset the Capital Budget of \$10.72m comprises:

- External grants: \$5.93m
- Community and Other Contributions: \$0.17m
- Asset sales: \$0.04m
- Cash from Council Operations: \$4.58m

Council proposes to increase general rates by 5.5% and municipal charge collection by 3.5% in the 2014/15 financial-year. This level allows our Council to maintain existing service levels, fund the necessary renewal of the municipality's infrastructure and reduce its loan liability.

Council's cash and investments balance as at 30 June 2015 is forecast to be \$7.31m

This Adopted Budget has been developed through a rigorous review and consultation process. Council endorses it as financially responsible. It was the subject of public consultation for a period of 28 days. During this time, Council held a number of information sessions for the community across the Shire. Residents and other interested members of the community were invited to view and make comments and submissions on this Proposed Budget by 4 June 2014.

The Annual Budget was considered and adopted at the Ordinary Meeting of Council on 23 June 2014. A special meeting for Council was held on 10 June 2014 for Council to receive public submissions on the proposed 2014/15 budget. Council's 2014/15 budget must be submitted to the Minister by 27 June 2014.

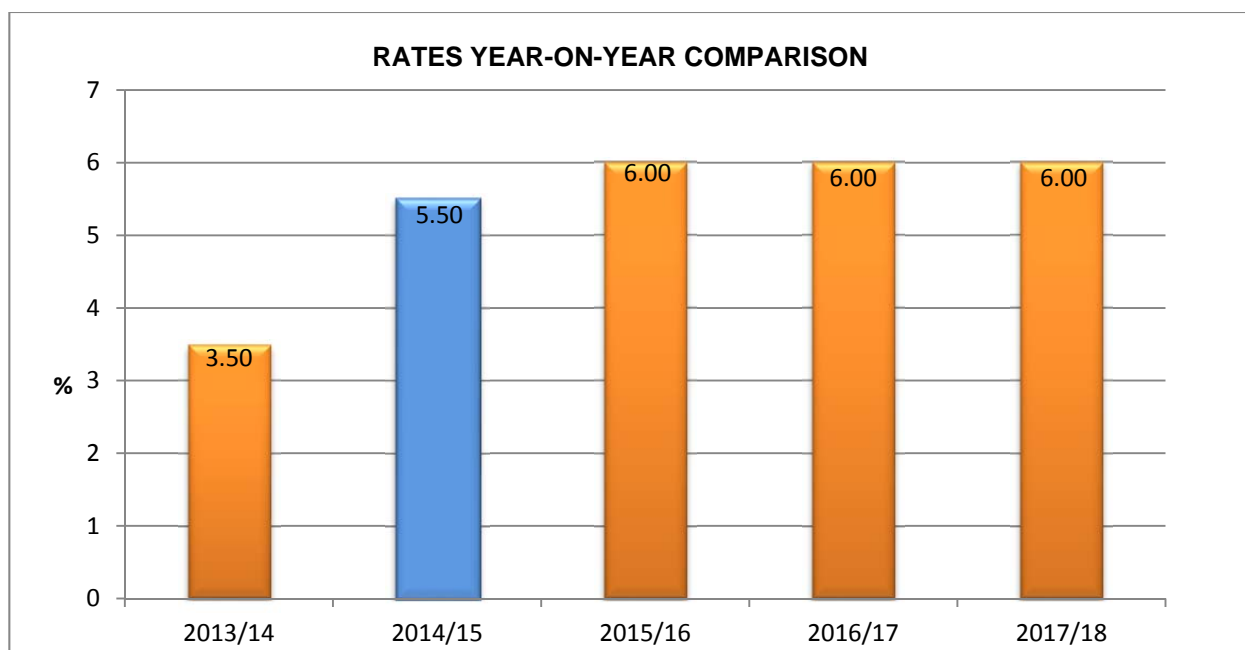
DISCUSSION

Council has prepared a Budget for the 2014/15 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay and also the major challenges facing Council. These challenges include continuing to:

- reduce Council's indebtedness level
- maintain adequate liquidity levels
- optimise staff recruitment and retention
- improve community consultation and development
- sustainably renew infrastructure assets (roads, culverts, bridges)
- improve service levels where possible, while maintaining service levels in other areas in the face of increasing costs
- contain escalating waste management costs
- apply appropriate strategic land use planning to manage growth and infrastructure development
- responsibly manage the expenditure for facilities renewal, such as buildings
- fund capital expansion
- facilitate Council's adaptation to, and management of, climate change.

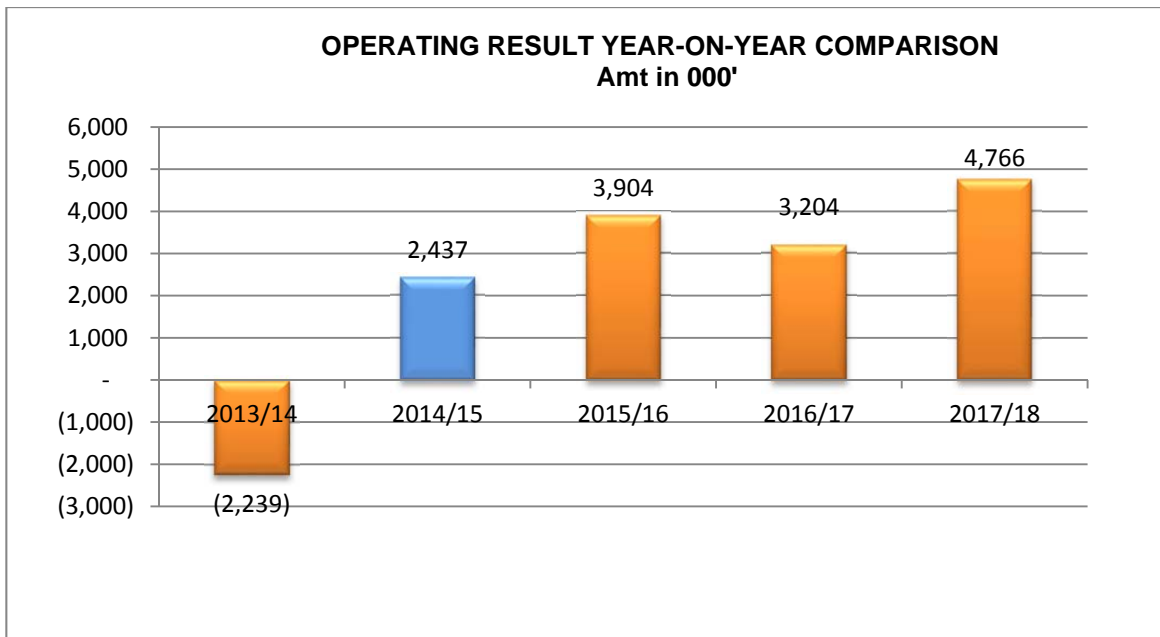
Key budget information is provided below regarding the rate increase, year-on-year comparisons (total revenue, total operating expenditure, operating result, capital works, financial position, financial sustainability and Council's key strategic activities).

Rates



Council's required general rate and municipal charge revenue from 2014/15 is \$31.55m. This represents a 5.5% increase in general rates and a 3.5% increase in municipal charge over 2013/14. This revenue generated through this rate increase will go towards major capital works programs such as maintaining roads and bridges, drainage improvements, maintaining service to the community in general and meeting the cost of a number of external influences, such as the increase in insurance and power costs, affecting the operating budget in line with Council's rating strategy.

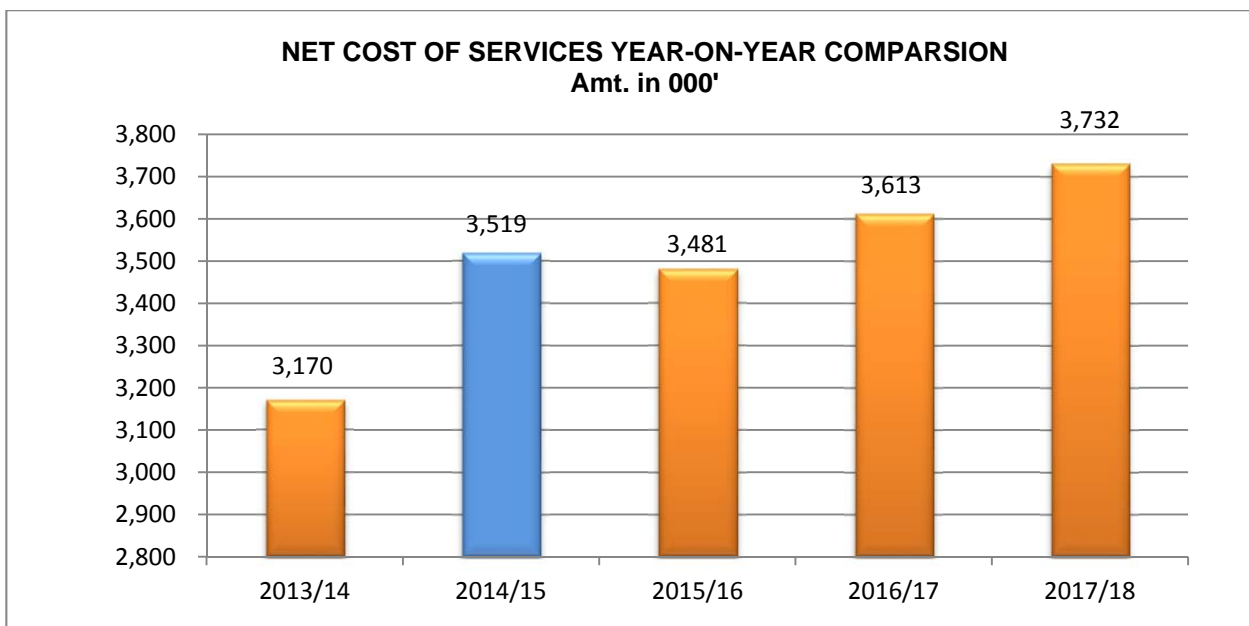
Operating Result



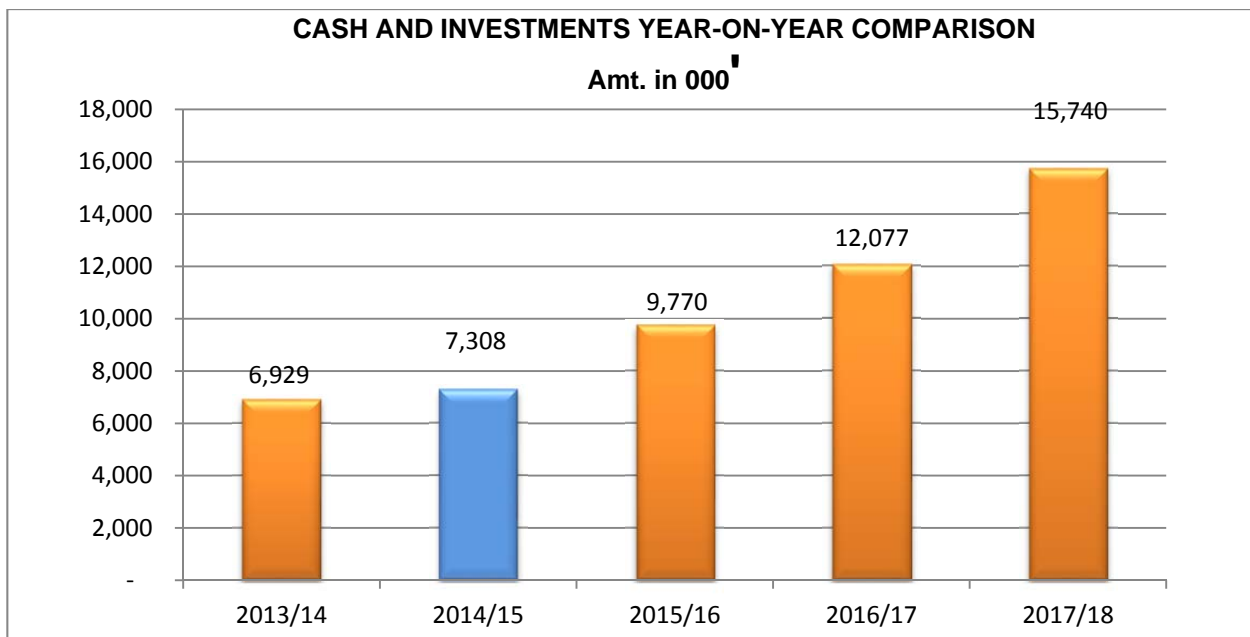
The total operating result for 2014/15 is a surplus of \$2.44m which is a turnaround from an estimated deficit of (\$2.24m) in 2013/14. This is mainly due to aligning the instalment payments cycle by the Victorian Grants Commission within one financial year which was hitherto split into two financial years, for the last few years. The increase in Victorian Grants Commission is \$4.80m as compared to 2013/14.

Services

The net cost of services delivered to the community for the 2014/15 year is expected to be \$3.5m due to increases in employee costs and Materials & Services. The net cost of services is the total operating cost of services delivered, less income directly attributable to those services, such as fees and government grants.

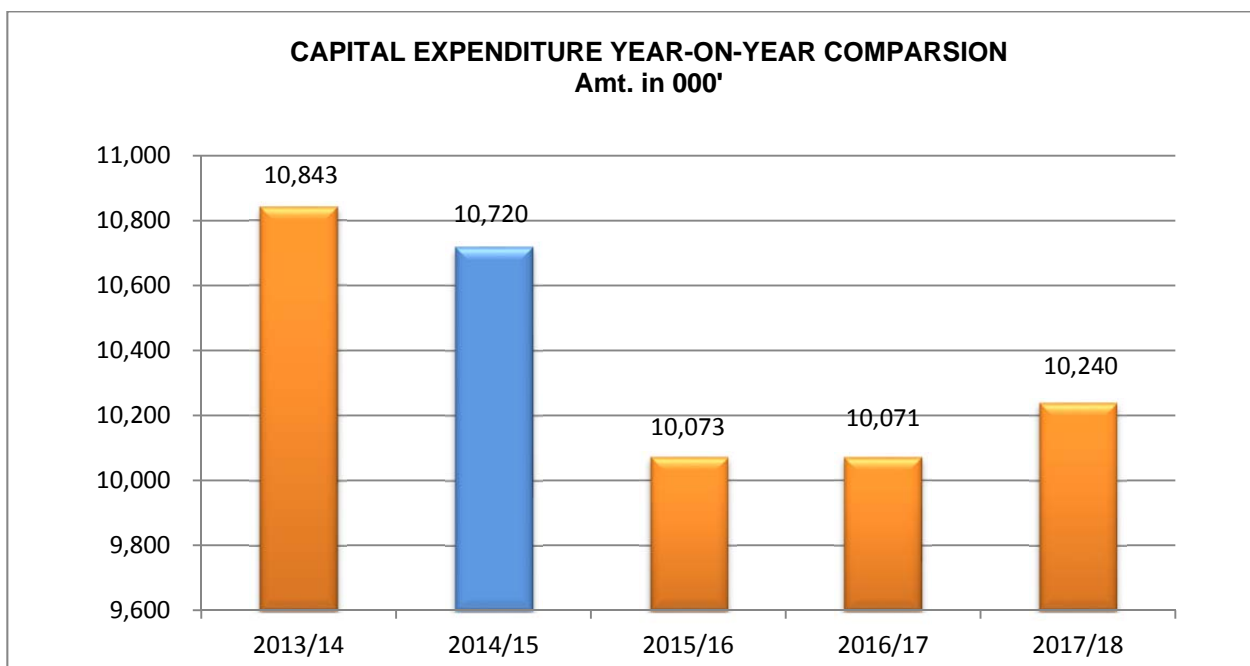


Cash and Investments

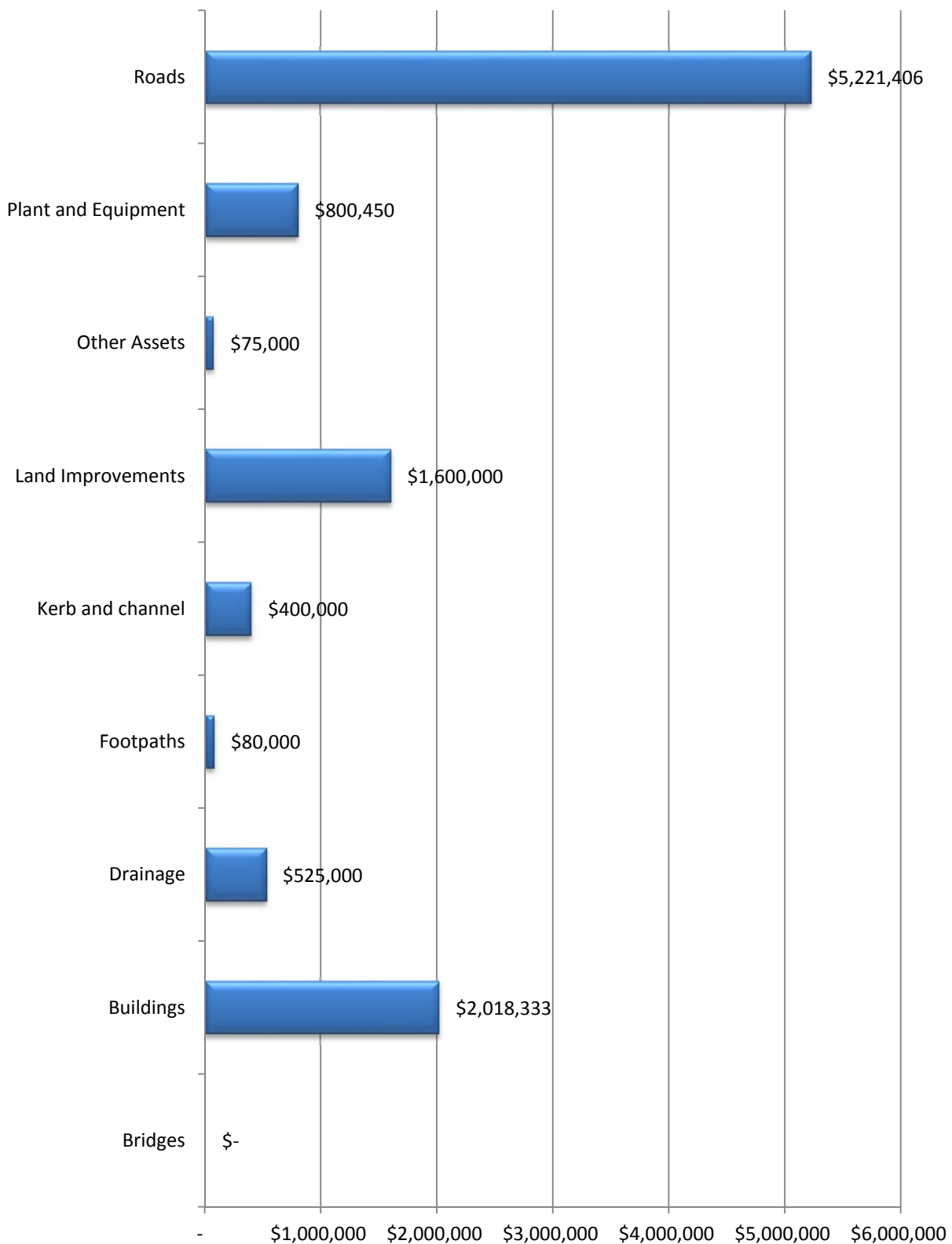


Cash and investments are expected to marginally increase by \$0.38m during the year 2014/15 to \$7.31m as at 30 June 2015.

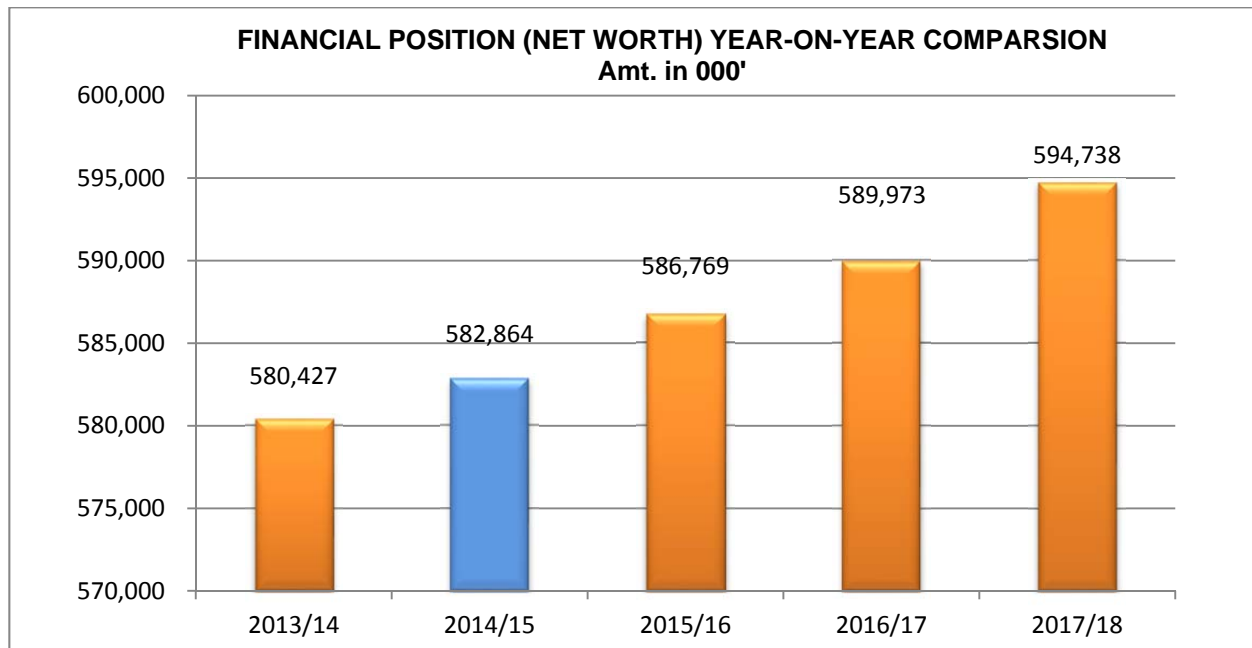
Capital works



The capital works program for the 2014/15 year is expected to be \$10.72m. The capital expenditure program has been set and prioritised based on a rigorous process of professional review using Council's Projects Priority Assessment Model (PPAM), and consultation. This has enabled Council to assess needs and develop sound business cases for each project.

Budget 2014/15 - Capital Expenditure per class of Asset

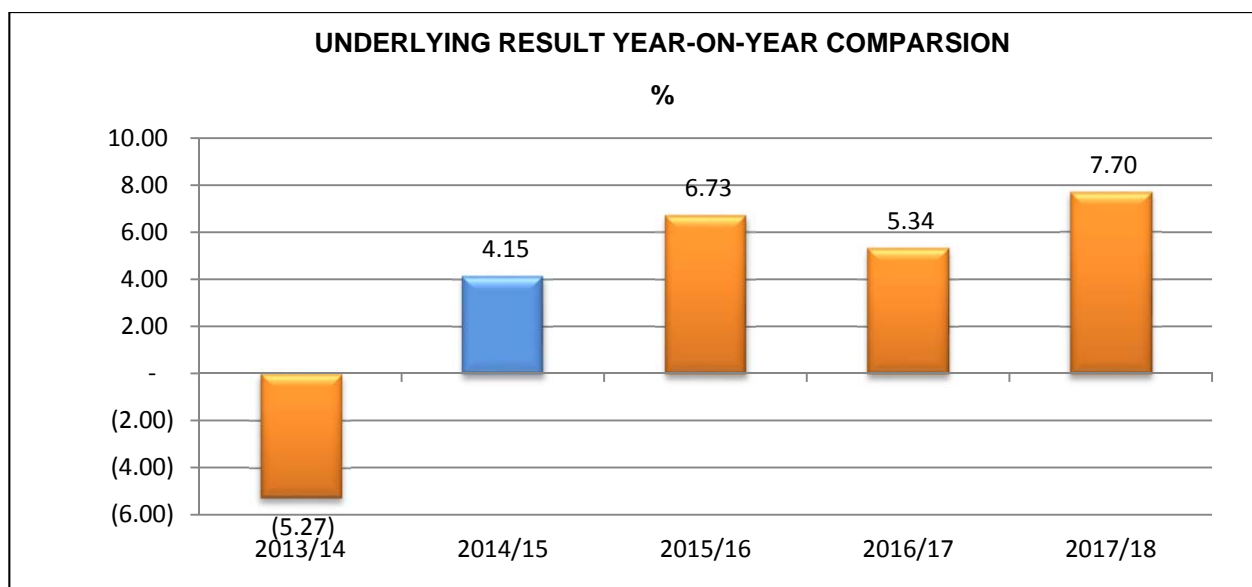
Financial position (net worth)



Net assets (net worth) will increase by \$2.44m as at 30 June 2015, which is mainly due to the increased Capital works and Cash & cash equivalents

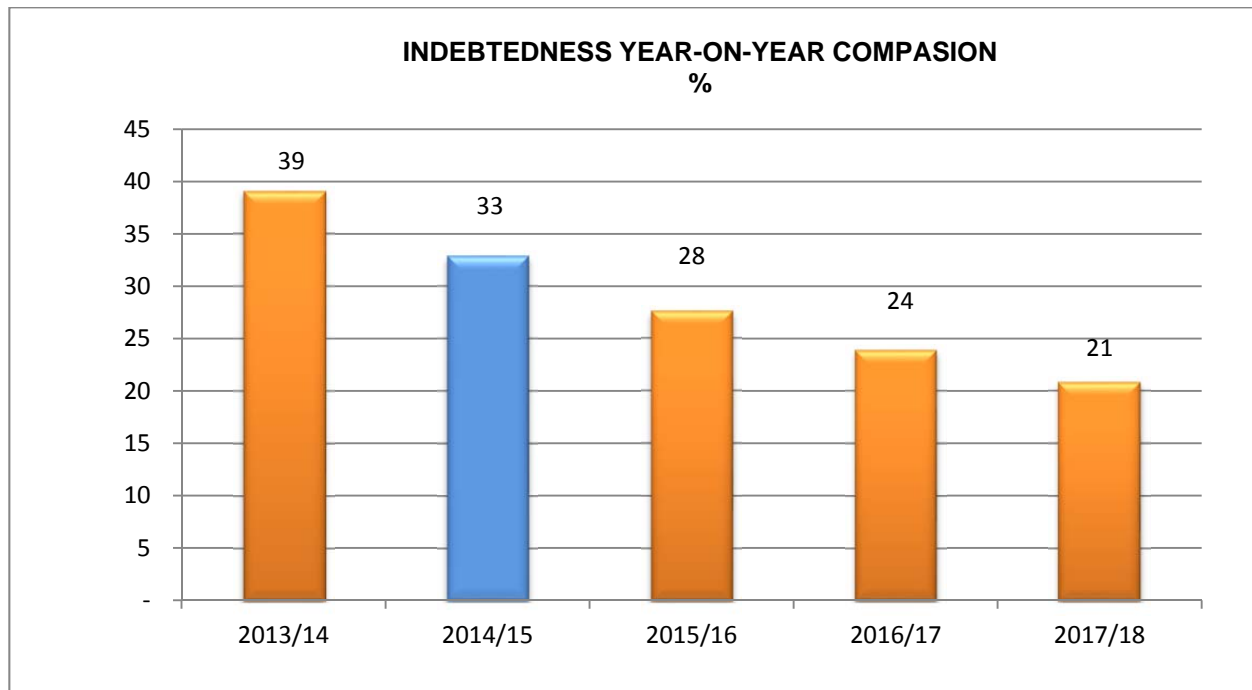
FINANCIAL SUSTAINABILITY

A high level Strategic-Resource-Plan for the years 2013/14 to 2022/23 has been developed to assist Council in adopting a budget within a long term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan.



The underlying result is a measure of financial sustainability. This measure is the operating result reduced for the contributed assets as a percentage of the underlying revenue, which is total revenue plus proceeds of sale of assets less contributed assets.

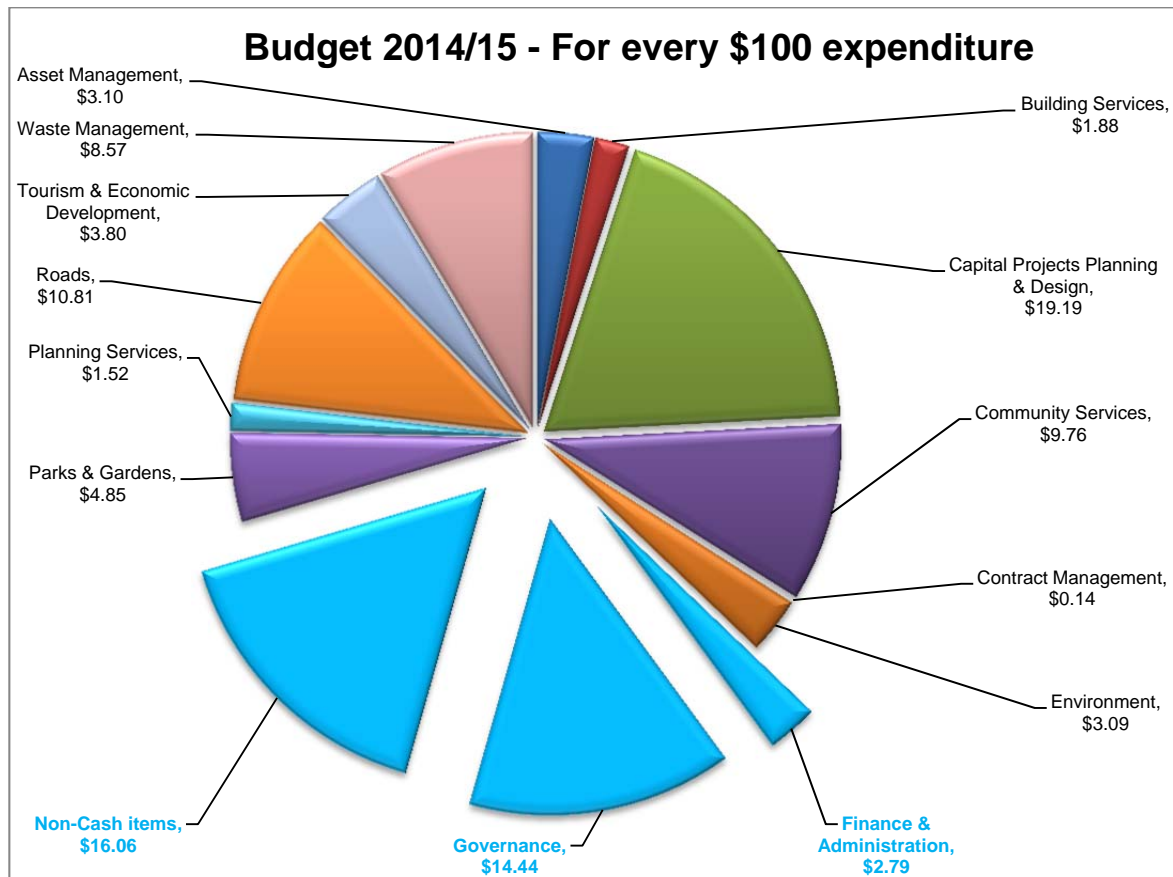
Indebtedness



A significant measure of financial sustainability is indebtedness. The indebtedness ratio measures Council's ability to meet its obligations in regard to non-current liabilities, which includes loans and provision for landfill rehabilitation. This measure is total non-current liabilities as a percentage of own source revenue. Own source revenue is total revenue plus written down value of assets sold, less grants and sale of land held for resale.

Council targets an indebtedness ratio of 40% or lower which is expected to be achieved in 2014/15 and onwards. This means that the Council will be in the Victorian Auditor General Office's low risk category of having financial sustainability concerns.

Where rates are spent



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

Brief analysis of Non-cash items

Budget 2014/15	
Non-Cash items	
Depreciation Amortization & Impairment	\$8,740,057
Landfill - Interest Unwinding Discount	\$429,831
Materials & Services	\$558,625
Share Net Profit Associated Entity	\$20,000
WDV of Disposal of Assets	\$60,129
WDV of Infrastructure Replaced	\$200,000
Non-Cash items Total	\$10,008,642
Total expenditure - Operating + Capital	\$62,315,017
As a percentage of total expenditure	16.06%
As a proportion of \$100 spend	\$16.06

Reconciliation with budgeted income statement

Listed below is a table that provides reconciliation between the Council Plan strategies and the revenue and expenditure provided for the achievement of such in the 2014/15 Budget.

	Current Year	Adopted	
	Forecast	Budget	Variance
	2013/14	2014/15	
	\$'000	\$'000	\$'000
Surplus (deficit) for the year	(2,239)	2,437	4,675
Contributed assets	(200)	(200)	-
Bad and doubtful debts	5	5	-
Depreciation	8,688	8,740	52
Interest on unwinding of discount on provisions	500	430	(71)
Loss (gain) on sale of assets	(76)	(18)	57
Share of net loss of associated entity	20	20	-
Written down value of Infrastructure replaced	200	200	-
Net movement in current assets and liabilities [balancing figure]	(4,476)	491	4,967
Cash flows available from operating activities [as detailed in Cash flow statement on page 21]	2,423	12,104	9,681

BUDGET INFLUENCES

This section identifies the key budget influences arising from the external and internal environment within which the Council operates.

External influences

In preparing and adopting the 2014/15 Budget, a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) increases on goods and services of around 4 per cent per annum; State-wide CPI is projected to be 2.5 per cent for the 2014/15 year (Access Economics forecast);
- the strong focus on support of business and tourism development within Moira Shire and the greater region;
- prevailing economic conditions, which are expected to remain difficult during the budget period, impacting investment interest rates;
- the effect of tough economic conditions on the availability of government grants;
- the impact of climate change, and
- the impact of the Federal-State water policies and their implementation.

Budget principles

In response to these influences, guidelines (the 2014/15 Budget Manual) were prepared and distributed to all Council managers with budget responsibilities. The guidelines set out the key budget principles upon which the managers prepare their budgets and include:

- existing fees and charges to be increased by 3.5% or market levels;
- grants to be based on confirmed funding levels;
- new revenue sources to be identified, where possible;
- service levels to be maintained at 2013/14 levels, with an aim to use less resources with an emphasis on innovation and efficiency;
- contract labour to be minimised;
- new initiatives or new employee proposals that are not cost neutral to be justified through a business case; and
- real savings in expenditure and increases in revenue identified in 2013/14 to be preserved.

ANALYSIS OF OPERATING BUDGET –

This section analyses the expected revenues and expenses of the Council for the 2014/15 year.

Income Statement

	Current Year	Adopted	
	Forecast	Budget	Variance
Income Statement	2013/14	2014/15	
	\$'000	\$'000	\$'000
Total revenue	45,967	54,032	8,065
Total expenses	(48,205)	(51,595)	(3,389)
Operating surplus/(deficit)	(2,239)	2,437	4,675
Grants – capital	(5,191)	(5,934)	(743)
Contributions - non-monetary	(200)	(200)	-
Underlying surplus/(deficit)	(7,630)	(3,698)	3,932

Underlying deficit (\$3.69m)

The underlying result is the net surplus or deficit for the year adjusted for capital grants, contributions of non-monetary assets and other once-off adjustments. It is a measure of financial sustainability as it is not impacted by non-recurring or once-off items of income and expenses that can often mask the operating result. The underlying result for the 2014/15 year is a deficit of \$3.69m, which is a decrease of \$3.93m over the 2013/14 year. This is due mainly to a change in the timing of the receipts of the Victorian Grants Commission funding allocation to better align with the financial year where funds are utilised.

Operating Revenue

	Current Year	Adopted	
	Forecast	Budget	Variance
Revenue Types	2013/14	2014/15	
	\$'000	\$'000	\$'000
Rates	29,364	31,901	2,538
Grants – operating	6,092	11,216	5,124
Grants – capital	5,191	5,934	743
Contributions - cash	175	94	(82)
Contributions - non-monetary	200	200	-
Users charges	2,797	2,844	47
Statutory fees and fines	907	902	(5)
Other revenue	1,241	940	(301)
Total operating revenue	45,967	54,032	8,065

Operating expenses

	Forecast	Budget	Variance
Expenditure Types	2013/14	2014/15	
	\$'000	\$'000	\$'000
Employee benefits	17,681	18,642	961
Materials and services	9,973	11,424	1,450
External Contract Services	5,483	6,300	817
Depreciation and amortization	8,688	8,740	52
Interest on borrowings	588	527	(60)
Other expenses	5,792	5,961	170
Total operating expenditure	48,205	51,595	3,389

Employee benefits (\$0.96m increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

The increase in Employee costs is due to three key factors:

- increments in accordance with Council's Enterprise Bargaining Agreement (EBA),
- full year effect on employment of staff appointed during 2013-14
- organisation structural changes and reallocating of staff

In summary, average staff numbers (based on monthly averages) during the budget period are as follows:

	Adopted	Adopted	
	Budget	Budget	Variance
	2013/14	2014/15	
	FTE's	FTE's	
Permanent	200.00	199.00	- (1)
Casual	6.00	6.00	-
Total	206.00	205.00	- (1)

Materials & services (\$1.45m increase)

Materials and services include the purchases of consumables and payments for the provision of services related to scheduled and additional work being undertaken on unsealed roads; economic development projects; vehicle leasing and fuel.

External Contract Services (\$0.82m increase)

External Contract Services includes contracts entered into by the Council for the supply of services and goods. The increase of \$0.82 million is due to the Organic Waste collection services to be commenced in 2014/15.

Depreciation and amortisation (\$0.05 million increase)

Depreciation is an accounting measure which attempts to measure the usage of Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.05 million for 2014/15 is due to the increase in Council's infrastructure assets as a result of capital works and contributed assets from developers.

Borrowing costs (\$0.06 million decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The decrease in borrowing costs is mainly due to the result of Council reducing loan debt.

Other expenses (\$0.2 million increase)

Other expenses relate to a range of unclassified items including contributions to community groups, advertising, insurances, utility costs, written down value of infrastructure replaced and other miscellaneous expenditure items.

KEY FINANCIAL INDICATORS

The following table summarises the key financial results for the next four years as set out in the Plan for years 2013/14 to 2017/18.

Indicator	Current Year	Adopted	Strategic Resource Plan		
	Forecast	Budget	Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Operating result	(2,239)	2,437	3,904	3,204	4,766
Underlying operating result	(8,418)	(3,910)	760	195	1,381
Cash and investments	6,929	7,308	9,770	12,077	15,740
Cash flow from operations	2,423	12,104	13,448	13,081	14,696
Capital works	10,843	10,720	10,073	10,071	10,240

Ratios	Current Year	Adopted	Strategic Resource Plan		
	Forecast	Budget	Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
Victorian Auditor-General's office					
Liquidity (working capital ratio) (Low risk: >1.5)	1.07	1.09	1.30	1.46	1.69
Underlying result (underlying surplus / underlying revenue) (Low risk: > 0%)	(5.27)%	4.15%	6.73%	5.34%	7.70%
Indebtedness (Non-current liabilities / Own source revenue) (Low risk: 40% or lower)	39%	33%	28%	24%	21%
Self-financing (net operating cash flows / underlying revenue) (Low risk: 20% or more)	5.24%	22.47%	24.43%	23.23%	24.77%
Investment gap (capital expenditure / depreciation) (Low risk: > 1.5)	1.2	1.2	1.1	1.1	1.1
Other					
Number of ratable assessments	16,462	17,103	17,531	17,969	18,418
Average rates & charges per assessment	\$1,784	\$1,865	\$1,972	\$2,057	\$2,145
Rates revenue / total revenue	64%	59%	63%	65%	66%
Operating expenses/assessment	\$2,928	\$3,017	\$2,928	\$2,964	\$2,973
Operating result per assessment	(\$135.99)	\$142	\$223	\$178	\$259
Capital expenditure / rate revenue	37.95%	34.55%	30.01%	28.06%	26.68%
Grants / total revenue	24.55%	31.74%	28.05%	24.64%	23.98%
Fees and charges / total revenue	8.06%	6.93%	7.12%	7.30%	7.22%
Total assets / assessments	\$35,259	\$34,080	\$33,471	\$32,833	\$32,291
Total liabilities / assessments	\$1,451	\$1,337	\$1,252	\$1,215	\$1,182
Capital outlays / total cash outflows	20.30%	20.63%	19.67%	19.11%	18.91%
Capital expenditure / assessments	\$677	\$644	\$592	\$577	\$572

STRATEGIC OBJECTIVES

The Adopted Budget 2014/15 includes a range of activities and initiatives to be funded that will contribute to achieving the six strategic goals specified in the Council Plan with a particular focus on the environment, community, development (liveability), organisation, infrastructure and governance while pursuing an ongoing dialogue with the community and maintaining a sound financial position.

1. ENVIRONMENT

Strategic Intent

Moira will responsibly manage its environment and the communities affected by, and living in that environment through innovation, leadership, quality services, partnerships and program delivery and accountability.

2. COMMUNITY

Strategic Intent

Moira will be a Shire where all its people and communities are happy, healthy and safe with the ability and the opportunity to integrate, participate, connect and contribute to their communities.

3. DEVELOPMENT (liveability)

Strategic Intent

Moira will be a great place to live and a vibrant, thriving community and a premier tourist, retail and investment destination with growing local business and an adaptive, entrepreneurial infrastructure and ethos.

4. ORGANISATION

Strategic Intent

Moira will be a 'best practice' environment promoting staff potential and organisation capacity to deliver timely, efficient services and ensure sound financial, risk management, governance and transparent business practise are conducted by capable, professional people whose main focus is on pro-active service delivery.

5. INFRASTRUCTURE

Strategic Intent

Moira will be a desirable place to live, work and visit in North Central Victoria supported by its infrastructure, assets and facilities. It will proactively fund, maintain and develop Council's assets and facilities to meet its community's current and future needs in partnership with private development.

6. GOVERNANCE

Strategic Intent

Moira will meet governance, communication, compliance and regulatory standards through its commitment to advocacy and effective decision making and demonstrate good governance by being consensus orientated, equitable, effective and efficient.

The process underlying the development and preparation of the budget involves officers preparing the annual budget in accordance with the Act and submitting the “proposed” budget to Council for approval “in principle”. Council is then required to give “public notice” that it intends to “adopt” the budget. It must give 28 days’ notice of its intention to adopt the proposed budget and make the budget available for public inspection. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after considering any submissions. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year. The key dates for the budget process are summarised below:

Budget process	Timing
1. Proposed budget submitted to Council for approval	28/04/2014
2. Public notice advising intention to adopt budget	29/04/2014
3. Budget available for public inspection and commitment	29/04/2014
4. Submissions period closes	04/06/2014
5. Submissions considered by Special meeting of Council	10/06/2014
6. Budget and submissions presented to Ordinary meeting of Council for adoption	23/06/2014
7. Copy of adopted budget to be submitted to the Minister by	21/07/2014

Attached with this Adopted Budget 2014/15 are the following appendices:

- **Appendix 1** provides Moira Shire’s Financial Statements for 2014/15 (See Page 17);
- **Appendix 2** provides Moira Shire’s Statutory disclosure documents for 2014/15 (See page 20);
- **Appendix 3** provides Moira Shire’s Budgeted Standard Statements - 2014/15 to 2017/18
- **Appendix 4** details of Moira Shires Strategic Goals and Performance Measures for 2014 (See page 45);
- **Appendix 5** details of the Capital Budget for 2014/15 & 2015/16 (See Annexure A page 55);
- **Appendix 6** User fees and charges schedules for 2014/15 (See Annexure B page 61)

APPENDIX 1: ADOPTED FINANCIAL STATEMENTS 2014/15

INCOME STATEMENT	Current Year	Adopted	Variance
	Forecast	Budget	
	2013/14	2014/15	
	\$'000	\$'000	\$'000
REVENUES			
Revenue from Operating Activities			
Rates Revenue	29,364	31,901	2,538
Special Rates	-	-	-
Operating Grants	6,092	11,216	5,124
Capital Grants	5,191	5,934	743
Capital contributions	304	170	(133)
Contributions- cash	175	94	(82)
Contributions- non - monetary (Donated assets)	200	200	-
Reimbursements and Subsidies	58	50	(8)
User Charges	2,797	2,844	47
Statutory Fees and Fines	907	902	(5)
Revenue from Outside the Operating Activities			
Interest	400	300	(100)
Other Revenue	469	410	(59)
Net Proceeds of Sale of Land Held for Resale	10	10	-
Net Gain on Disposal of Property, Plant & Equipment	-	-	-
Share of Net Profit of Associated Entity	-	-	-
Previously Unrecognized Assets	-	-	-
Total revenue	45,967	54,032	8,065
EXPENSES			
Expenses from Ordinary Activities			
Employee Benefits	17,681	18,642	961
Materials & Consumables	9,973	11,424	1,450
External Contract Services	5,483	6,300	817
Utilities	1,118	968	(150)
Bad and Doubtful Debts	5	5	-
Depreciation	8,688	8,740	52
Other	3,872	4,320	448
Interest on Borrowings	588	527	(60)
Interest on Unwinding of Discount of Provisions	500	430	(71)
Increase in landfill provision	-	-	-
Written Down Value of Infrastructure Replaced	200	200	-
Small Plant Written off	-	-	-
Net Loss on Disposal of Property, Plant & Equipment	76	18	(57)
Fair value adjustment	-	-	-
Share of Net Loss of Associated Entity	20	20	-
Total Expenses	48,205	51,595	3,389
Net Surplus / (Deficit) for the year	(2,239)	2,437	4,675
Other comprehensive income			
Natural Disaster Funding Assistance - Flood	12,000		
Other comprehensive expenses			
Flood protection and reconstruction	12,000	-	
Comprehensive result	(2,239)	2,437	4,675

BALANCE SHEET	Current Year Forecast	Adopted Budget	Variance
	2013/14	2014/15	(Outflow)
	\$'000	\$'000	\$'000
Current Assets			
Cash Assets	6,929	7,308	378
Receivables	3,124	3,232	107
Inventory	592	609	18
Land held for Resale	210	420	210
Other	272	279	7
Total Current Assets	11,128	11,849	721
Non-Current Assets			
Receivables	57	131	74
Property Plant and Equipment	591,522	592,172	650
Intangible Assets	1,018	1,018	-
Investments in Associate	582	562	(20)
Total Non-Current Assets	593,181	593,884	704
TOTAL ASSETS	604,308	605,733	1,425
Current Liabilities			
Payables	3,172	3,404	232
Trusts	900	927	27
Interest Bearing Liabilities	830	892	63
Non-Interest Bearing Liabilities	60	60	-
Employee Benefits	3,248	3,604	356
Provision for Landfill Rehabilitation	2,181	1,965	(216)
Total Current Liabilities	10,391	10,853	462
Non-Current Liabilities			
Trade and Other Payables	-	-	
Interest Bearing Liabilities	6,472	5,579	(892)
Non-Interest Bearing Liabilities	120	60	(60)
Employee Benefits	592	694	102
Provision for Landfill Rehabilitation	6,307	5,682	(624)
Total Non-Current Liabilities	13,490	12,016	(1,474)
TOTAL LIABILITIES	23,881	22,869	(1,012)
NET ASSETS	580,427	582,864	2,437
EQUITY			
Accumulated Surplus	162,813	192,110	29,297
Statutory Reserves	1,287	1,315	28
Asset Revaluation Reserves	416,327	389,439	(26,888)
TOTAL EQUITY	580,427	582,864	2,437

	Current Year Forecast	Adopted Budget	Variance
CASH FLOWS STATEMENT	2013/14	2014/15	(Outflow)
	\$'000	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Ratepayers	29,261	31,698	2,438
Receipts from Grants	11,283	17,150	5,867
Contributions	479	264	(215)
Reimbursements and Subsidies	58	50	(8)
User Charges/Statutory Fees & Fines	3,384	3,748	363
Interest Received	400	300	(100)
Other Receipts	469	410	(59)
Proceeds from Sale of Land held for Resale	280	100	(180)
Net GST refund	-	-	-
Payments to Employees	(17,244)	(18,184)	(940)
Payments to Suppliers	(21,208)	(18,484)	2,723
Interest paid	(588)	(527)	60
Payments for Purchase of Land held for Resale	(300)	(300)	0
Other payments	(3,872)	(4,320)	(448)
NET CASH FLOWS FROM OPERATING ACTIVITIES	2,403	11,904	9,502
CASHFLOWS FROM INVESTING ACTIVITIES			
Proceeds from Sale of Fixed Assets	479	42	(438)
From Community Organizations	-	-	-
Recoupment of Loans/Advances	-	15	15
Payments for Purchase of Fixed Assets	(10,843)	(10,720)	122
NET CASHFLOWS FROM INVESTING ACTIVITIES	(10,363)	(10,663)	(300)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of Borrowings	(769)	(830)	(60)
Repayment of Non-Interest Bearing Liabilities	(60)	(60)	0
Increase/(decrease) of Trust Monies	26	27	1
Proceeds from Borrowings	-	-	-
NET CASH FLOWS FROM FINANCING ACTIVITIES	(803)	(863)	(60)
NET CHANGE IN CASH HELD	(8,764)	378	9,142
Cash at Beginning of the Financial Year	15,693	6,929	(8,764)
CASH AT END OF FINANCIAL YEAR	6,929	7,308	378

APPENDIX 2: STATUTORY DISCLOSURES

This appendix presents information required pursuant to the Act and the Regulations to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings;
- Rates and charges; and
- Differential rates.

1. Borrowings

	Current Year	Adopted
	Forecast	Budget
	2013/14	2014/15
	\$'000	\$'000
New Borrowings (other than refinancing)	-	-
Debt redemption	(769,105)	(829,560)

2. Rates and charges

2.1 The rate in the dollar for each type of rate to be levied

Type of Property	2013/14	2014/15
	cents/CIV	cents/CIV
General Vacant	0.7294	0.7695
General Building	0.3647	0.3848
Farm Vacant	0.3647	0.3848
Farm Building	0.3647	0.3848
Commercial Vacant	0.7294	0.7695
Commercial Building	0.5106	0.5387
Industrial Vacant	0.7294	0.7695
Industrial Building	0.5106	0.5387
Rural Vacant	0.7294	0.7695
Rural Building	0.3647	0.3848
Cultural & Recreational	0.3535	0.3729
DHS Elderly	0.1851	0.1953

2.2 *The estimated amount to be raised by each type of rate to be levied*

Type of Property	2013/14	2014/15
	\$	\$
General Vacant	1,135,545	1,188,421
General Building	8,697,949	9,183,823
Farm Vacant	965,731	1,064,143
Farm Building	3,801,553	4,191,353
Commercial Vacant	54,482	58,693
Commercial Building	1,632,669	1,788,548
Industrial Vacant	31,780	38,183
Industrial Building	815,066	870,682
Rural Vacant	106,810	118,825
Rural Building	1,453,829	1,600,731
Cultural & Recreational	1,439	1,518
DHS Elderly	9,858	9,628

2.3 *The estimated total amount to be raised by rates*

	2013/14	2014/15
	\$	\$
Total rates to be raised	\$18,711,855	\$20,120,972

2.4 *The percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year*

Type of Property	2013/14	2014/15
	Change	Change
	%	%
General Vacant	3.5%	5.5%
General Building	3.5%	5.5%
Farm Vacant	3.5%	5.5%
Farm Building	3.5%	5.5%
Commercial Vacant	3.5%	5.5%
Commercial Building	3.5%	5.5%
Industrial Vacant	3.5%	5.5%
Industrial Building	3.5%	5.5%
Rural Vacant	3.5%	5.5%
Rural Building	3.5%	5.5%
Cultural & Recreational	-	5.5%
DHS Elderly	-	5.5%

2.5 *The number of assessments for each type of rate to be levied compared to the previous year*

Type of Property	2013/14	2014/15	Change
	Assessments	Assessments	
General Vacant	1,009	1,014	5
General Building	9,683	9,814	131
Farm Vacant	1,144	1,140	(4)
Farm Building	2,934	2,342	(592)
Commercial Vacant	56	53	(3)
Commercial Building	969	990	21
Industrial Vacant	24	24	-
Industrial Building	85	80	(5)
Rural Vacant	131	141	10
Rural Building	809	1,441	632
Cultural & Recreational	1	1	-
DHS Elderly	69	63	(6)
Total	16,914	17,103	189

2.6 *The basis of valuation to be used is the Capital Improved Value (CIV)*

2.7 *The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year*

Type of Property	2013/14	2014/15	Change
	\$	\$	\$
General Vacant	166,713,500	154,437,900	(12,275,600)
General Building	2,345,190,000	2,386,915,900	41,725,900
Farm Vacant	263,371,000	276,575,500	13,204,500
Farm Building	1,215,274,000	1,089,351,000	(125,923,000)
Commercial Vacant	7,958,400	7,627,300	(321,100)
Commercial Building	315,233,000	332,013,000	16,780,000
Industrial Vacant	4,372,000	4,962,000	590,000
Industrial Building	160,713,000	161,627,000	914,000
Rural Vacant	16,608,600	15,441,600	(1,167,000)
Rural Building	221,596,000	416,037,000	194,441,000
Cultural & Recreational	407,000	407,000	-
DHS Elderly	5,728,000	4,931,000	(797,000)
Total	4,723,164,500	4,850,326,200	127,171,700

1.8 *The unit amount to be levied for each type of charge under section 159 and 162 of the Act*

Type of Charge	Per Rateable Property		
	2013/14	2014/15	Change
	\$	\$	\$
Municipal Charge	295.29	305.65	10.36
Garbage Service	95.32	98.65	3.33
Recycling Service	85.96	88.95	2.99
Organic Waste Service	0.00	90.00	90.00
Environmental Levy	199.50	206.50	7.00

2.9 *The estimated amounts to be raised for each type of charge to be levied compared to the previous year*

Type of Charge	2013/14	2014/15
	\$	\$
Municipal Charge	4,793,147	4,960,908
Garbage Service	1,185,781	1,221,499
Recycling Service	1,038,139	1,070,358
Environmental Levy	3,165,666	3,276,464
Organic Waste Service		881,820

2.10 *The estimated total amount to be raised by rates and charges: \$31,551,259*

2.11 *There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:*

- a) The making of supplementary valuations
- b) The variation of returned levels of value (e.g. valuation appeals)
- c) Changes of use of land such that rateable land becomes non-rateable land and vice versa
- d) Changes of use of land such that residential land becomes business land and vice versa

3. Differential rates

3.1 Amount intended to be raised

An amount of **\$31,551,259** (or such other amount as is lawfully raised as a consequence of this resolution) be declared as the amount which Council intends to raise by general rates, the municipal charge and the annual service charge (described later in this Resolution), which amount is calculated as follows:

General Rates	\$20.13 million
Municipal Charge	\$4.96 million
Garbage Charge	\$1.22 million
Recycling Charge	\$1.07 million
Environmental Levy	\$3.28 million
Organic Waste Charge	\$0.89 million

4. General Rates

- 4.1** A general rate be declared in respect of the 2014/15 Financial Year.
- 4.2** It be further declared that the general rate be raised by the application of differential rates.
- 4.3** A differential rate be respectively declared for rateable land having the respective characteristics specified below, which characteristics will form the criteria for each differential rate so declared:

4.3.1 General Vacant Land

Any land:

- 4.3.1.1** on which no building designed or adapted for human occupation is erected; and
- 4.3.1.2** which does not have the characteristics of:
- 4.3.1.2.1** Farm Vacant Land
 - 4.3.1.2.2** Commercial Vacant Land
 - 4.3.1.2.3** Industrial Vacant Land or
 - 4.3.1.2.4** Rural Residential Vacant Land

4.3.2 General Building Land

Any land:

- 4.3.2.1** on which a building designed or adapted for human occupation is erected; and
- 4.3.2.2** which does not have the characteristics of:
- 4.3.2.2.1** Farm Building Land
 - 4.3.2.2.2** Commercial Building Land
 - 4.3.2.2.3** Industrial Building Land or
 - 4.3.2.2.4** Rural Residential Building Land.

4.3.2(A) General Building Land - DHS Elderly Persons Units

Any land:

4.3.2(A).1 on which a building designed or adapted for human occupation is erected and has been made available by the Department of Human Services for occupancy by elderly persons as determined by the department

4.3.2(A).2 which does not have the characteristics of:

- 4.3.2(A).2.1** Farm Building Land
- 4.3.2(A).2.2** Commercial Building Land
- 4.3.2(A).2.3** Industrial Building Land or
- 4.3.2(A).2.4** Rural Residential Building Land

4.3.3 Farm Vacant Land

Any land:

- 4.3.3.1** on which no building designed or adapted for human occupation is erected
- 4.3.3.2** is "Farm land" within the meaning of section 3(1) of the *Valuation of Land Act 1960*.

4.3.4 Farm Building Land

Any land:

- 4.3.4.1** on which a building designed or adapted for human occupation is erected
- 4.3.4.2** is "Farm land" within the meaning of section 3(1) of the *Valuation of Land Act 1960*.

4.3.5 Commercial Vacant Land

Any land:

- 4.3.5.1** on which no building designed or adapted for human occupation is erected
- 4.3.5.2** which is, by reason of its zoning under the Moira Planning Scheme, capable of being used primarily for commercial purposes
- 4.3.5.3** does not have the characteristics of:
 - 4.3.5.3.1** Farm Vacant Land
 - 4.3.5.3.2** General Vacant Land
 - 4.3.5.3.3** Industrial Vacant Land or
 - 4.3.5.3.4** Rural Residential Vacant Land

4.3.6 Commercial Building Land

Any land:

- 4.3.6.1** on which a building designed or adapted for human occupation is erected;
- 4.3.6.2** which is used primarily for commercial purposes; and
- 4.3.6.3** does not have the characteristics of:
 - 4.3.6.3.1** Farm Building Land
 - 4.3.6.3.2** General Building Land
 - 4.3.6.3.3** Industrial Building Land or
 - 4.3.6.3.4** Rural Residential Building Land.

4.3.7 Industrial Vacant Land

Any land:

- 4.3.7.1** on which no building designed or adapted for human occupation is erected;
- 4.3.7.2** which is, by reason of its zoning under the Moira Planning Scheme, capable of being used primarily for industrial purposes; and
- 4.3.7.3** does not have the characteristics of:
 - 4.3.7.3.1** Farm Vacant Land
 - 4.3.7.3.2** Commercial Vacant Land
 - 4.3.7.3.3** General Vacant Land or
 - 4.3.7.3.4** Rural Residential Vacant Land.

4.3.8 Industrial Building Land

Any land:

- 4.3.8.1** on which a building designed or adapted for human occupation has been erected;
- 4.3.8.2** which is used primarily for industrial purposes; and
- 4.3.8.3** does not have the characteristics of:
 - 4.3.8.3.1** Farm Building Land
 - 4.3.8.3.2** Commercial Building Land
 - 4.3.8.3.3** General Building Land or
 - 4.3.8.3.4** Rural Residential Building Land.

4.3.9 Rural Vacant Land

Any land:

- 4.3.9.1** which is more than two (2) and less than 10 hectares in area
- 4.3.9.2** which is located within a Rural Residential Zone or zones under the Moira Planning Scheme
- 4.3.9.3** on which no building designed or adapted for human occupation is erected
- 4.3.9.4** which is used by a primary production business that:
 - 4.3.9.4.1** does not have a significant and substantial commercial purpose or character
 - 4.3.9.4.2** does not seek to make a profit on a continuous or repetitive basis from its activities on the land
 - 4.3.9.4.3** is not making a profit from its activities on the land or does not have a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating

4.3.10 Rural Building Land

Any land:

- 4.3.10.1** which is more than two (2) and less than 10 hectares in area;
- 4.3.10.2** which is located within a Rural Residential Zone or Zones under the Moira Planning Scheme;
- 4.3.10.3** on which a building designed or adapted for human occupation is erected; and
- 4.3.10.4** which is used by a primary production business that:
 - 4.3.10.4.1** does not have a significant and substantial commercial purpose or character;
 - 4.3.10.4.2** does not seek to make a profit on a continuous and repetitive basis from its activities on the land; and
 - 4.3.10.4.3** is not making a profit from its activities on the land or does not have a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

4.4 It be recorded that Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions, and that:

- 4.4.1** the respective objectives of each differential rate be those specified in the Schedule to this Resolution
- 4.4.2** the respective types or classes of land which are subject to each differential rate be those defined in the Schedule to this Resolution
- 4.4.3** the respective uses and levels of each differential rate in relation to those respective types or classes of land be those described in the Schedule to this Resolution; and
- 4.4.4** the relevant
 - (a) uses of
 - (b) geographical locations of
 - (c) planning scheme zonings of
 - (d) types of buildings on the respective types or classes of land be those identified in the Schedule to this Resolution

4.5 In accordance with section 4(1) of the *Cultural and Recreational Lands Act* 1963, the amount of rates payable in respect of each rateable land to which the Act applies be determined by multiplying the Capital Improved Value and that rateable land by 0.3574 % (or 0.3574 cents in the dollar of Capital Improved Value).

5. Municipal Charge

- 5.1 A municipal charge be declared in respect of the 2014/15 Financial Year.
- 5.2 The municipal charge be declared for the purpose of covering some of the administrative costs of Council.
- 5.3 The municipal charge be in the sum of \$305.65 for each rateable land (or part) in respect of which a municipal charge may be levied.
- 5.4 It be confirmed that the municipal charge is declared in respect of all rateable land within the municipal district in respect of which a municipal charge may be levied.

6. Annual Service Charge

- 6.1 An annual service charge be declared in respect of the 2014/15 Financial Year.
- 6.2 The annual service charge be declared for the collection and disposal of refuse from land.
- 6.3 The annual service charge be in the sum of, and be based on the criteria, set out below:
 - 6.3.1 \$98.65 per annum for each rateable land to which a domestic waste collection service is available;
 - 6.3.2 \$88.95 per annum for each rateable land to which a recyclables collection service is available; and
 - 6.3.3 \$206.50 per annum for each:
 - 6.3.3.1 rateable land that is 'farm land' within the meaning of s 3(1) of the *Valuation of Land Act* 1960 and is a 'single farm enterprise' within the meaning of section 159(4) of the *Local Government Act* 1989; and
 - 6.3.3.2 other rateable land, from which there is capable of being generated waste, which can be deposited by a ratepayer or resident at a landfill or waste transfer or disposal facility;
(which annual service charge is known as the "environmental levy").

7 Rebates & Concessions

- 7.1 It be recorded that Council grants to each owner of rateable land who is an "eligible recipient" within the meaning of the *State Concessions Act* 1986 a rebate of \$208.00 per annum in respect of each rateable land owned by him or her.
- 7.2 The rebate described in paragraph 7.1 be granted.

8. Incentives

No incentive be declared for early payment of the general rates, municipal charge and annual service charge previously declared.

9. Payment

All rates and charges to be paid in four instalments, in accordance with Section 167(1) and (2) of the *Local Government Act 1989*.

10. Consequential

10.1 It be confirmed that, subject to sections 171 and 172 of the *Local Government Act 1989*, Council will require a person to pay interest on any rates and charges which:

10.1.1 that person is liable to pay;

10.1.2 have not been paid by the date specified for their payment.

10.2 The Team Leader Revenue Property & Valuation Services be authorised to levy and recover the general rates, municipal charge and annual service charges in accordance with the *Local Government Act 1989*.

SCHEDULE

General Vacant Land

Objective:

To encourage the development of land and ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

Nil.

SCHEDULE

General Building Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure;
2. Development and provision of health and community services;
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/2015 financial year.

SCHEDULE

Farm Vacant Land

Objective:

To encourage the development of land for farming purposes and ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

Nil

SCHEDULE

Farm Building Land

Objective:

To encourage the pursuit of farming activities and ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/2015 Financial Year.

SCHEDULE

Commercial Vacant Land

Objective:

To encourage the development of land for commercial purposes and ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

Nil

SCHEDULE

Commercial Building Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure;
2. Development and provision of health and community services;
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/2015 Financial Year.

SCHEDULE

Industrial Vacant Land

Objective:

To encourage the development of land for industrial purposes and ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure;
2. Development and provision of health and community services;
3. Provision of general support services.
4. Provision of economic development services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

Nil

SCHEDULE

Industrial Building Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure;
2. Development and provision of health and community services;
3. Provision of general support services;

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/2015 Financial Year.

SCHEDULE

Rural Vacant Land

Objective:

To encourage the development of land and ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure;
2. Development and provision of health and community services;
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

Nil

SCHEDULE

Rural Building Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the -

1. Construction and maintenance of public infrastructure;
2. Development and provision of health and community services;
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Resolution of Council.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/2015 Financial Year.

APPENDIX 3 (BUDGETED BALANCE SHEET 2013/14 TO 2017/18)

STANDARD BALANCE SHEET	Current Year	Adopted	Strategic Resource Plan		
	Forecast	Budget	Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Current Assets					
Cash Assets	6,929	7,308	9,770	12,077	15,740
Receivables	3,124	3,232	3,372	3,624	3,817
Inventory	592	609	631	653	676
Land held for Resale	210	420	450	480	511
Other	272	279	287	294	302
Total Current Assets	11,128	11,849	14,510	17,128	21,046
Non-Current Assets					
Receivables	57	131	121	114	321
Property Plant and Equipment	591,522	592,172	592,524	593,023	593,628
Intangible Assets	1,018	1,018	1,018	1,018	1,018
Investments in Associate	582	562	542	522	502
Total Non-Current Assets	593,181	593,884	594,206	594,678	595,470
TOTAL ASSETS	604,308	605,733	608,716	611,806	616,515
Current Liabilities					
Payables	3,172	3,404	3,300	3,398	3,476
Trusts	900	927	955	983	1,013
Interest Bearing Liabilities	830	892	966	1,041	1,123
Non-Interest Bearing Liabilities	60	60	60	-	-
Employee Benefits	3,248	3,604	3,978	4,368	4,778
Provision for Landfill Rehabilitation	2,181	1,965	1,869	1,942	2,032
Total Current Liabilities	10,391	10,853	11,127	11,732	12,422
Non-Current Liabilities					
Trade and Other Payables	-	-	-	-	-
Interest Bearing Liabilities	6,472	5,579	4,614	3,572	2,449
Non-Interest Bearing Liabilities	120	60	-	-	-
Employee Benefits	592	694	801	914	1,032
Provision for Landfill Rehabilitation	6,307	5,682	5,405	5,614	5,874
Total Non-Current Liabilities	13,490	12,016	10,821	10,101	9,355
TOTAL LIABILITIES	23,881	22,869	21,947	21,833	21,777
NET ASSETS	580,427	582,864	586,769	589,973	594,738
EQUITY					
Accumulated Surplus	162,813	192,110	169,096	172,270	177,006
Statutory Reserves	1,287	1,315	1,345	1,375	1,405
Asset Revaluation Reserves	416,327	389,439	416,327	416,327	416,327
TOTAL EQUITY	580,427	582,864	586,769	589,973	594,738

APPENDIX 3 (STATEMENT OF CHANGES IN EQUITY 2014/15 TO 2017/18)

Statement of Changes in Equity For the four years ended 30 June 2018		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
		\$'000	\$'000	\$'000	\$'000
2015					
Balance at the beginning of the year	580,427	162,813	416,327	1,287	
Adjustment on change in accounting policy	-				
Comprehensive result	2,437	2,437			
Net asset revaluation increment (decrement)	-	26,888	(26,888)		
Impairment losses on revalued assets	-				
Transfer to reserves	-				
Transfer from reserves	-	(28)			28
Balance at the end of the financial year	582,864	192,110	389,439	1,315	
2016					
Balance at the beginning of the year	582,864	192,110	389,439	1,315	
Adjustment on change in accounting policy	-				
Comprehensive result	3,904	3,904			
Net asset revaluation increment (decrement)	-	(26,888)	26,888		
Impairment losses on revalued assets	-				
Transfer to reserves	-				
Transfer from reserves	-	(30)			30
Balance at the end of the financial year	586,769	169,096	416,328	1,345	
2017					
Balance at the beginning of the year	586,769	169,096	416,328	1,345	
Adjustment on change in accounting policy	-				
Comprehensive result	3,204	3,204			
Net asset revaluation increment (decrement)	-	-	-		
Impairment losses on revalued assets	-				
Transfer to reserves	-				
Transfer from reserves	-	(30)			30
Balance at the end of the financial year	589,973	172,270	416,328	1,375	
2018					
Balance at the beginning of the year	589,973	172,270	416,328	1,375	
Adjustment on change in accounting policy	-				
Comprehensive result	4,766	4,766			
Net asset revaluation increment (decrement)	-	-	-		
Impairment losses on revalued assets	-				
Transfer to reserves	-				
Transfer from reserves	-	(30)			30
Balance at the end of the financial year	594,738	177,005	416,328	1,405	

APPENDIX 3 (BUDGETED CAPITAL WORKS 2013/14 TO 2017/18)

STANDARD CAPITAL WORKS STATEMENT	Current Year	Adopted	Strategic Resource Plan		
	Forecast	Budget	Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Bridges	-	-	450	350	250
Buildings	2,247	2,018	1,130	1,050	150
Drainage	560	525	1,063	1,113	313
Footpaths	63	80	215	70	70
Kerb and channel	231	400	450	500	550
Land	-	-	-	-	-
Land Improvements	3,086	1,600	822	422	2,822
Other Assets	14	75	80	20	70
Plant and equipment	426	800	793	835	535
Playground Equipment	-	-	-	-	-
Roads	4,215	5,221	5,069	5,711	5,480
Total	10,843	10,720	10,073	10,071	10,240
Capital funding source					
Asset sales	485	(42)	(4)	(294)	(219)
Community contributions	304	(125)	(50)	-	-
Grants	3,586	(4,269)	(1,060)	(400)	(1,300)
Roads to Recovery Grant	1,605	(1,665)	(1,665)	(1,665)	(1,665)
Other income	-	(45)	(150)	-	-
Special charge		-	(15)	(450)	-
Total	5,980	(6,146)	(2,944)	(2,809)	(3,184)
Summary					
Upgrade	3,191	3,165	2,588	993	693
Expansion	3,235	2,113	1,260	1,370	250
Renewal	4,416	5,442	6,225	7,709	9,297
TOTAL CAPITAL WORKS	10,843	10,720	10,073	10,071	10,240

APPENDIX 3 STATEMENT OF HUMAN RESOURCES)**For the years ended 30 June 2018**

	2014/15	2015/16	2016/17	2017/18
Staff Expenditure	\$'000	\$'000	\$'000	\$'000
Employee Costs - Operating	19,310	20,237	21,209	22,227
Employee Costs - Capital	-	-	-	-
Total staff expenditure	19,310	20,237	21,209	22,227

Staff Numbers	FTE	FTE	FTE	FTE
Employees	204.9	204.9	204.9	204.9
Total staff numbers	204.9	204.9	204.9	204.9

APPENDIX 3 (BUDGETED CASH FLOW STATEMENT 2013/14 TO 2017/18)

STANDARD CASH FLOW STATEMENT	Current Year	Adopted	Strategic Resource Plan		
	Forecast	Budget	Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES					
Receipts from Ratepayers	29,261	31,698	34,421	36,859	39,154
Receipts from Grants	11,283	17,150	15,492	13,913	14,273
Contributions	479	264	433	455	477
Reimbursements and Subsidies	58	50	52	55	57
User Charges/Statutory Fees & Fines	3,384	3,748	3,931	3,974	4,245
Interest Received	400	300	312	324	337
Other Receipts	469	410	216	377	313
Proceeds from Sale of Land held for Resale	280	100	300	300	300
Net GST refund	-	-	-	-	-
Payments to Employees	(17,244)	(18,184)	(18,578)	(19,493)	(20,415)
Payments to Suppliers	(21,208)	(18,484)	(18,504)	(19,037)	(19,359)
Interest paid	(588)	(527)	(465)	(391)	(316)
Payments for Purchase of Land held for Resale	(300)	(300)	(300)	(300)	(300)
Other payments	(3,872)	(4,320)	(3,863)	(3,953)	(4,071)
NET CASH FLOWS FROM OPERATING ACTIVITIES	2,403	11,904	13,448	13,081	14,696
CASHFLOWS FROM INVESTING ACTIVITIES					
Proceeds from Sale of Fixed Assets	479	42	4	294	219
From Community Organizations	-	-	-	-	-
Recoupment of Loans/Advances	-	15	8	-	-
Payments for Purchase of Fixed Assets	(10,843)	(10,720)	(10,073)	(10,071)	(10,240)
NET CASHFLOWS FROM INVESTING ACTIVITIES	(10,363)	(10,663)	(10,061)	(9,777)	(10,021)
CASH FLOWS FROM FINANCING ACTIVITIES					
Repayment of Borrowings	(769)	(830)	(892)	(966)	(1,041)
Repayment of Non-Interest Bearing Liabilities	(60)	(60)	(60)	(60)	-
Increase/(decrease) of Trust Monies	26	27	28	29	29
Proceeds from Borrowings	-	-	-	-	-
NET CASH FLOWS FROM FINANCING ACTIVITIES	(803)	(863)	(925)	(997)	(1,012)
NET CHANGE IN CASH HELD	(8,764)	378	2,462	2,307	3,663
Cash at Beginning of the Financial Year	15,693	6,929	7,308	9,770	12,077
CASH AT END OF FINANCIAL YEAR	6,929	7,308	9,770	12,077	15,740

APPENDIX 3 (BUDGETED INCOME STATEMENT 2013/14 TO 2017/18)

STANDARD INCOME STATEMENT	Current Year	Adopted	Strategic Resource Plan			
	Forecast	Budget	Projections			
	2013/14	2014/15	2015/16	2016/17	2017/18	
	\$'000	\$'000	\$'000	\$'000	\$'000	
REVENUES						
Revenue from Operating Activities						
Rates Revenue	29,364	31,901	34,562	36,960	39,510	
Special Rates	-	-	-	-	-	
Operating Grants	6,092	11,216	11,018	11,049	11,373	
Capital Grants	5,191	5,934	4,474	2,863	2,899	
Capital contributions	304	170	335	351	369	
Contributions- cash	175	94	98	103	108	
Contributions- non - monetary (Donated assets)	200	200	200	200	200	
Reimbursements and Subsidies	58	50	52	55	57	
User Charges	2,797	2,844	2,988	3,106	3,232	
Statutory Fees and Fines	907	902	945	1,015	1,062	
Revenue from Outside the Operating Activities	-	-	-	-	-	
Interest	400	300	312	324	337	
Other Revenue	469	410	216	377	313	
Net Proceeds of Sale of Land Held for Resale	10	10	30	30	30	
Net Gain on Disposal of Property, Plant & Equipment	-	-	0	29	22	
Share of Net Profit of Associated Entity	-	-	-	-	-	
Previously Un-recognized Assets	-	-	-	-	-	
Total revenue	45,967	54,032	55,230	56,464	59,514	
EXPENSES						
Expenses from Ordinary Activities	-	-	-	-	-	
Employee Benefits	17,681	18,642	19,059	19,997	20,943	
Materials & Consumables	9,973	11,424	10,749	11,311	11,432	
External Contract Services	5,483	6,300	6,625	6,767	6,918	
Utilities	1,118	968	997	1,027	1,058	
Bad and Doubtful Debts	5	5	5	5	5	
Depreciation	8,688	8,740	8,936	9,113	9,293	
Other	3,872	4,320	3,863	3,953	4,071	
Interest on Borrowings	588	527	465	391	316	
Interest on Unwinding of Discount of Provisions	500	430	409	425	444	
Increase in landfill provision	-	-	-	-	-	
Written Down Value of Infrastructure Replaced	200	200	200	250	250	
Small Plant Written off	-	-	-	-	-	
Net Loss on Disposal of Property, Plant & Equipment	76	18	-	-	-	
Fair value adjustment	-	-	-	-	-	
Share of Net Loss of Associated Entity	20	20	20	20	20	
Total Expenses	48,205	51,595	51,326	53,260	54,749	
Net Surplus / (Deficit) for the year	(2,239)	2,437	3,904	3,204	4,766	
Other comprehensive income						
Natural Disaster Funding Assistance - Flood	12,000	2,437	3,904	3,204	4,766	
Other comprehensive expenses						
Flood protection and reconstruction	12,000	-	-	-	-	
Comprehensive result	(2,239)	2,437	3,904	3,204	4,766	

APPENDIX 3 (BUDGETED INVESTMENT RESERVES 2013/14 TO 2017/18)

INVESTMENT RESERVES	Current Year	Adopted	Strategic Resource Plan		
	Forecast	Budget	Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Statutory					
Car parking	274	274	274	274	274
Public open space	954	982	1,012	1,042	1,072
Offset planting	60	60	60	60	60
Total	1,287	1,315	1,345	1,375	1,405

APPENDIX 3 (SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE)

	2015	2016	2017	2018
	\$'000	\$'000	\$'000	\$'000
Asset management				
Permanent Full Time	1,497	1,569	1,644	1,723
Permanent Part Time	1	1	1	1
Asset management Total	1,498	1,570	1,645	1,724
Shire services				
Permanent FT	102	107	112	118
Permanent Full Time	6,566	6,881	7,211	7,557
Permanent Part Time	199	209	219	229
Temporary Full Time	127	133	139	146
Temporary Part Time	51	54	56	59
Shire services Total	7,045	7,383	7,738	8,109
Community services				
Casual Casual	73	77	81	85
Permanent Full Time	1,552	1,627	1,705	1,787
Permanent Part Time	1,382	1,448	1,518	1,591
Community services Total	3,007	3,152	3,303	3,462
Corporate services				
Casual Casual	149	156	164	172
Contract Full Time	508	533	558	585
Permanent FT	110	115	121	126
Permanent Full Time	3,749	3,929	4,117	4,315
Permanent Part Time	262	274	288	301
Temporary Full Time	148	155	162	170
Corporate services Total	4,925	5,162	5,410	5,669
Culture and leisure				
Permanent Full Time	175	183	192	201
Permanent Part Time	92	96	101	106
Culture and leisure Total	266	279	293	307
Environment and amenity				
Casual Casual	79	83	86	91
Permanent Full Time	2,071	2,170	2,275	2,384
Permanent Part Time	418	438	459	481
Environment and amenity Total	2,568	2,691	2,820	2,956
Grand Total	19,310	20,237	21,209	22,227

	FTE	FTE	FTE	FTE
	2015	2016	2017	2018
Asset management				
Permanent Full Time	14.99	14.99	14.99	14.99
Permanent Part Time	0.02	0.02	0.02	0.02
Community services				
Casual Casual	0.59	0.59	0.59	0.59
Permanent Full Time	14.79	14.79	14.79	14.79
Permanent Part Time	14.95	14.95	14.95	14.95
Corporate services				
Casual Casual	2.08	2.08	2.08	2.08
Contract Full Time	3.00	3.00	3.00	3.00
Permanent FT	1.45	1.45	1.45	1.45
Permanent Full Time	42.48	42.48	42.48	42.48
Permanent Part Time	3.20	3.20	3.20	3.20
Temporary Full Time	2.00	2.00	2.00	2.00
Culture and leisure				
Permanent Full Time	2.00	2.00	2.00	2.00
Permanent Part Time	1.00	1.00	1.00	1.00
Environment and amenity				
Casual Casual	0.94	0.94	0.94	0.94
Permanent Full Time	22.48	22.48	22.48	22.48
Permanent Part Time	5.42	5.42	5.42	5.42
Shire services				
Permanent FT	1.53	1.53	1.53	1.53
Permanent Full Time	66.95	66.95	66.95	66.95
Permanent Part Time	2.49	2.49	2.49	2.49
Temporary Full Time	2.00	2.00	2.00	2.00
Temporary Part Time	0.58	0.58	0.58	0.58
Grand Total	204.93	204.93	204.93	204.93

APPENDIX 4 (COUNCIL PLAN 2014)

1. ENVIRONMENT

STRATEGY 1.3 Support the Community in reducing their Environmental Footprint through Education and Communication of leading practice initiatives.

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
1.3.1	Provide Council's Public Place Recycling trailer for use at community events	10 events per year	New Indicator for 2014/15	Safety, Amenity & Environment
1.3.2	Participate in Broken Boosey Conservation Management network committee meetings and events	Co-host 4 community education event	Ongoing Indicator	Safety, Amenity & Environment
1.3.3	Percentage community satisfaction (index score) with waste management	65%	Ongoing Indicator	Safety, Amenity & Environment

STRATEGY 1.4 Comply with environmental sustainability legislation and regulatory obligations.

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
1.4.1	Compliance with EPA landfill requirements	80%	Ongoing Indicator	Safety, Amenity & Environment
1.4.2	Respond to native vegetation referrals within 30 days	100% referrals processed	Ongoing Indicator	Safety, Amenity & Environment
1.4.3	Develop and implement a State Government approved Roadside Weed and rabbit control plan	Treat 6 species of regionally prohibited and/or regionally controlled weeds in areas of high conservation significance	New indicator for 2014/15	Safety, Amenity & Environment

APPENDIX 4 (COUNCIL PLAN 2014)

2. COMMUNITY

STRATEGY 2.1 Continue to plan, deliver and improve the quality, accessibility and relevance of community services, to ensure they meet current and future needs of all the demographic groups in Moira Shire

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.1.1	The Disability Action Plan be implemented and reported to Council in a timely manner	<ul style="list-style-type: none"> Host four Advisory Committees Complete 50% action items in MSC Disability Action Plan 	Ongoing Indicator	Community Services
2.1.2	The Positive Ageing Strategy be reviewed and reported to Council in a timely manner	Complete strategy review and implement new strategy	Ongoing Indicator	Community Services
2.1.3	Continue to provide immunisation services within Moira	<ul style="list-style-type: none"> Deliver an immunisation service in all 8 Secondary schools and the four main centres within Moira 40% of Childhood Infant Immunisations delivered by Councils service Report quarterly Bench mark against other Shires and State rates 	Ongoing Indicator	Community Services
2.1.4	Provide youth focused social and sporting events	Host six events throughout the Shire	Ongoing Indicator	Sport, Recreation and Youth
2.1.5	Engage with local youth	Host four Junior Council Meetings per year	Ongoing Indicator	Sport, Recreation and Youth

STRATEGY 2.2 Facilitate Maternal and Child Health and wellbeing

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.2.1	Proportion of infants born that receive primary immunisations	<ul style="list-style-type: none"> 90% Report quarterly Bench mark against other Shires and State rates 	Ongoing Indicator	Maternal & Child Health
2.2.2	Number of families participating in Parental Early Education Partnership (PEEP) support program	Increase the number of PEEP programs operating from 1 (Cobram) to 2 (Cobram and Yarrawonga)	Ongoing Indicator	Maternal & Child Health
2.2.3	Percentage participation of Children in Maternal and Child Health	Meet or exceed state average of 85% Adopt new MAV reporting guidelines and use as a bench mark	Ongoing Indicator	Maternal & Child Health
2.2.5	Operate a Family Day Care service within Moira Shire	Maintain at least 15 educators that provide Family Day Care	Ongoing Indicator	Family Day Care

APPENDIX 4 (COUNCIL PLAN 2014)

2. COMMUNITY

STRATEGY 2.3 Maintain and enhance community health and wellbeing through high quality service provision and partnerships to meet the needs of the broader community

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.3.1	The Municipal Public Health and Wellbeing Plan be implemented and reported to Council in a timely manner	Complete <10 actions from the plan during 2014 and report on progress	Ongoing Indicator	Community Services
2.3.2	Continue to support Moira HealthCare Alliance (MHA) in the delivery of HACC Services	Council is an active participant on the Board of Moira Healthcare Alliance (100% meetings Councillor representative or delegate) Annual presentation by MHA to Council	Ongoing Indicator	Community Services

STRATEGY 2.4 Identify, develop and action community safety initiatives addressing real and perceived safety issues

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.4.1	Support the Moira Shire Safety Committee through facilitating meetings involving all relevant stakeholder	Host four Safety Committee meetings per year and ensure delivery of outcomes outlined in the Moira Shire Community Safety Plan	Ongoing Indicator	Community Services

STRATEGY 2.5 Improve community engagement, participation and effectiveness by facilitating community involvement in decision making processes

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.5.1	Maintain and strengthen the community volunteer base	<ul style="list-style-type: none"> Complete two community priorities annually Deliver two volunteer skills based workshops annually Update two Community Plans annually 	Ongoing Indicator	Community Services

STRATEGY 2.6 Provide quality facilities, open spaces and programs to increase participation and cater for the communities needs and interests

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.6.1	Deliver Community Assistance and Small Grants Program	<ul style="list-style-type: none"> Deliver 3 Grant Rounds per annum Receive at least 60 Grant Applications Assist successful groups with delivering projects 100% project completion / delivery 	Ongoing Indicator	Community Services
2.6.2	In partnership with the community and contracts proactively manage Councils community facilities	<p>Increase the patronage of Council owned aquatic facilities to over 65,000 per year and work with contractor to improve attendance figures</p> <p>Record 100% of statistics usage of Councils community facilities managed under the Recreation Facilities contract</p>	Ongoing Indicator	Sport, Recreation and Youth
2.6.3	Monthly audit scores of Parks measuring the quality, appearance and maintenance performance of public open space areas	Number of complaints received 20< per annum	Ongoing Indicator	Operations

APPENDIX 4 (COUNCIL PLAN 2014)

2. COMMUNITY

STRATEGY 2.7 Recognize and enhance Moira's diverse cultural and indigenous heritage through events and programs supporting the arts, traditions and history

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.7.1	Multicultural Action Plan is reported to Council in a timely manner	Complete at least two priorities identified in the Multicultural Action Plan annually	Ongoing Indicator	Community Services
2.7.2	Maintain the sustainable relationship with the local indigenous committee through the development and support of social inclusion projects	Continue to develop linkages with the local indigenous people Assist in the development of Yenbena into a viable educational and cultural hub for Barmah	Ongoing Indicator	Community Services
2.7.3	Develop Moira Shire Arts and Culture Board	Support & manage Moira Arts and Culture Inc. to deliver and achieve its constituted goals, strategies and activities and to fulfill all reporting requirements of the Moira Arts and Culture Inc. Service Agreement with Moira Shire	Ongoing Indicator	Community Services
2.7.4	Develop a 3 year Arts and Culture Strategic Plan to steer Arts and Culture development and programs across Moira	Develop a 3 year Arts and Cultural Strategic Action Plan. 2. Implement strategies and activities identified in the Arts and Cultural Strategic Action Plan including the listed performance measures	Ongoing Indicator	Community Services

STRATEGY 2.8 Emergency Management

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.8.1	The Municipal Emergency Management Plan be implemented and reported to Council in a timely manner	100% compliance with Emergency Management Victoria requirements	Ongoing Indicator	Safety, Amenity & Environment

STRATEGY 2.9 Protect the Safety and Amenity for the Community

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.9.1	The Domestic Animal Management Plan be implemented and reported to Council in a timely manner	Domestic Animal Management Plan 100% compliant with the Victorian Government requirements	Ongoing Indicator	Safety, Amenity & Environment
2.9.2	Respond to complaints received regarding to Moira Shire Local Laws	100% responses processed	Ongoing Indicator	Safety, Amenity & Environment

STRATEGY 2.10 Maintain and promote the environmental health of communities

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
2.10.1	Attend and undertake inspections at market and Agricultural Show venues within the Shire	100% venues inspected	Ongoing Indicator	Safety, Amenity & Environment
2.10.2	Respond to nuisance complaints and report to Council annually the nature and frequency of nuisance complaints	100% applications processed	Ongoing Indicator	Safety, Amenity & Environment
2.10.3	Process all applications for septic tank installations	100% applications processed	Ongoing Indicator	Safety, Amenity & Environment
2.10.4	Assessment of Council Buildings to establish asset	2 Assessments per year	Ongoing Indicator	Safety, Amenity & Environment

APPENDIX 4 (COUNCIL PLAN 2014)

3. DEVELOPMENT (LIVEABILITY)

STRATEGY 3.1 Maintain and enhance land use planning and building decision making processes by determining applications within statutory time frames.

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.1.1	Percentage of building permits determined within 10 days	100%	Revised Indicator for 2014/15	Planning and Building
3.1.2	Number of planning applications received	Maintain 2013/14 numbers	Revised Indicator for 2014/15	Planning and Building
3.1.3	Number of planning applications decided	Maintain 2013/14 numbers	Revised Indicator for 2014/15	Planning and Building
3.1.4	Percentage of planning applications decided by Council year to date	Maintain previous years statistics	Revised Indicator for 2014/15	Planning and Building
3.1.5	Percentage of planning application decided by Officers under Delegation year to date	Maintain previous years statistics	Revised Indicator for 2014/15	Planning and Building
3.1.6	Percentage of planning applications processed within 60 days statutory timeframes	70%	Ongoing Indicator	Planning and Building

STRATEGY 3.2 Maintain Community Satisfaction by engaging, facilitating and involving the Community in sound development planning and building principles.

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.2.1	Number decisions appealed to VCAT	Maintain 2012/13 statistics	Ongoing Indicator	Planning and Building
3.2.2	Percentage of appeals determined by VCAT in favour of Council	70%	Ongoing Indicator	Planning and Building
3.2.3	Performance of Building and Planning as measured by the annual Community Satisfaction Survey	55%	Ongoing Indicator	Planning and Building

STRATEGY 3.3 Community Inclusion

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.3.1	Value of recurrent grants provided to the Moira Shire	\$5,000,000	Ongoing Indicator	Community Services

APPENDIX 4 (COUNCIL PLAN 2014)

3. DEVELOPMENT (LIVEABILITY)

STRATEGY 3.4 That Council establish a new Management Strategy in support of local Tourism

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.4.1	Establish a Moira Shire Tourism Board to support Tourism in the Municipality	Establishment of the Board in 2014/15	New Indicator for 2014/15	Business and Innovation
3.4.2	Develop a three year (2013 to 2016) Destination Management Plan in consultation with Moira Shire Council and the community	Destination management plan	Revised Indicator for 2014/15	Business and Innovation
3.4.3	Conduct familiarisation program for tourism staff and tourism ambassadors (volunteers)	Familiarisations tours are undertaken at least 4 times a year. Staff must participate at least twice. Volunteers participate at least once.	Ongoing Indicator	Business and Innovation

STRATEGY 3.5 That Council supports accredited visitor Services in Yarrawonga, Cobram, Numurkah and Nathalia

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.5.1	Visitor attendance numbers at Information Centres; Yarrawonga, Cobram, Numurkah, Nathalia	Yarrawonga 2013: 85,000 2014 : 90,000 Cobram 2013 : 72,000 2014 : 78,000 Numurkah 2013 : 6,000 2014 : 6,600 Nathalia 2013 : 10,000 2014 : 13,000	Revised Indicator for 2014/15	Business and Innovation
3.5.2	Support Local Tourism Associations and individual businesses in the promotion and marketing of the region	3 major campaigns per annum	Ongoing Indicator	Business and Innovation
3.5.3	Service standards in the Visitor Information Centres through mystery shopper audits	84%	Ongoing Indicator	Business and Innovation

STRATEGY 3.6 Library Services

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.6.1	Increase in residents visiting the library services	30% 70,000 visits 100,000 website visits	Ongoing Indicator	Business and Innovation

APPENDIX 4 (COUNCIL PLAN 2014)

3. DEVELOPMENT (LIVEABILITY)

STRATEGY 3.7 Support and Promote participation in Council's training and development initiatives for local businesses by delivering a comprehensive training program

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.7.1	Number of participants in Council's training activities	400	Ongoing Indicator	Business and Innovation
3.7.2	Percentage of users/businesses satisfied with training and support initiatives for local businesses	80%	Ongoing Indicator	Business and Innovation

STRATEGY 3.8 Investment Attraction

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.8.1	Level of support to businesses investing/ considering investment in Moira Shire	50 Investors	Ongoing Indicator	Business and Innovation

STRATEGY 3.9 Business Roundtables with businesses and Councillors

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.9.1	Conduct roundtables in key towns for 2013/14	Four round tables	Ongoing Indicator	Business and Innovation

STRATEGY 3.10 Strategic Alliances

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.10.1	Develop strategic alliances with key government and business agencies and organisations	6 Government 10 Business	Ongoing Indicator	Business and Innovation

STRATEGY 3.11 Commercial Development

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.11.1	Assess the potential for commercial development of Council controlled assets	6 Assessments	Ongoing Indicator	Business and Innovation

STRATEGY 3.12 Upkeep of Council Assets

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
3.12.1	Percentage of graffiti removed from Council owned assets within 48 hours of notification	95%	Ongoing Indicator	Operations
3.12.2	Audit of Section 86 managed Council Buildings to establish asset maintenance and renewal plans	4 Audits per year	Ongoing Indicator	Sport, Recreation and Youth

APPENDIX 4 (COUNCIL PLAN 2014)

4. ORGANISATION

STRATEGY 4.1 Information services efficiency and service delivery to support business processes and information sharing reduced costs and increase service effectiveness

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.1.1	100% completion of IT Strategy	100% completion of IT strategy in the 2014/2015 reporting year	Ongoing Indicator	Information Technology
4.1.2	Improve integration between finance and assets systems through a fully integrated IT platform (Authority).	Rollout of Authority Assets to production	Revised Indicator for 2014/15	Information Technology
4.1.3	Develop and implement online and mobile computing technologies and services	Create 1 new online / mobile initiative	New Indicator for 2014/15	Information Technology
4.1.4	Upgrade the human resources and payroll technology to improve functionality	100% implementation of payroll, HR modules and kiosk	Ongoing Indicator	Information Technology

STRATEGY 4.2 Ensure Council's workforce is skilled, responsive, has high job satisfaction and is capable of providing quality customer orientated services and programs to Moira's communities and ratepayers.

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.2.1	Develop practical policies and procedures and staff training program reflecting legislative, regulative and staff requirements	As required	Ongoing Indicator	Human Resources
4.2.2	Develop an Organisational Development Strategy to ensure the sustainability of the organisation	100% development and implementation of Strategy and training program	Ongoing Indicator	Human Resources
4.2.3	Develop and implement integrated Performance Management System	100% development and implementation of system	Ongoing Indicator	Human Resources
4.2.4	Develop and deliver Stage 2 of Organisation Review	100% complete	Ongoing Indicator	Human Resources
4.2.5	Staff Performance reviews completed	100% complete	Ongoing Indicator	Human Resources
4.2.6	Cap staffing at 195 EFT	195 EFT	New Indicator for 2014/15	Human Resources

APPENDIX 4 (COUNCIL PLAN 2014)

4. ORGANISATION

STRATEGY 4.3 Ensure a safe workplace for all employees by embedding new Occupational Health and Safety (OHS) policies and procedures, OHS training and development programs

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.3.1	Number of workplace/site OHS inspections undertaken	5 per year	New Indicator for 2014/15	Human Resources
4.3.2	WorkCover Indicative Performance Rate	<1.0	Ongoing Indicator	Human Resources
4.3.3	WorkSafe Insurance Premium Rate	<1.8	Ongoing Indicator	Human Resources
4.3.4	Lost Time Injury Frequency Rate	100%	Ongoing Indicator	Human Resources

STRATEGY 4.4 Ensure Council plans and resources, records and budget systems are maintained and managed sustainably

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.4.1	Prepare the Annual Budget and Strategic Resource Plan in line with statutory requirements and within a financial sustainability framework for consideration by Council by 30 June 2014	100%	Ongoing Indicator	Finance
4.4.2	Reduce debt by 25% to \$6M	\$6M by 2017	New Indicator for 2014/15	Finance
4.4.3	Constrain operational cost increases to 2% (excl CPI)	<2% (excl CPI)	New Indicator for 2014/15	Finance

STRATEGY 4.5 Provide customer-focused financial management processes, budget systems and valuation practices in accordance with professional standards and legislative requirements

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.5.1	Attain VAGO financial ratios as part of annual budget process	100%	Ongoing Indicator	Finance
4.5.2	Complete the Annual Financial Statements for the year ended 30 June 2014 with full audit clearance by the legislated time	100%	Ongoing Indicator	Finance
4.5.3	Council's working capital ratio	>1.0	Ongoing Indicator	Finance

STRATEGY 4.6 Rates Revenue Generation

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.6.1	\$M collected	\$31.541M	Ongoing Indicator	Finance
4.6.2	Rating strategy to be delivered as per legislative requirements	Development and Delivery of 1 Rating Strategy	Ongoing Indicator	Finance

APPENDIX 4 (COUNCIL PLAN 2014)

4. ORGANISATION

STRATEGY 4.7 Improve Council information, accessibility through effective use of communication and media and ensure services are continuing to meet community expectations and demonstrating a culture of engagement

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.7.1	DPCD Customer Service Survey/ Moira Internal Survey	75%	Ongoing Indicator	Communication & Engagement
4.7.2	Deliver effective, timely communication of Council services, activities and scope future needs and methods through Communication Strategy	Communications and Engagement Strategy delivered	Ongoing Indicator	Communication & Engagement

STRATEGY 4.8 Provide snapshots of community views on emerging issues by establishing a community 'pulse' email panel of 1,000 - 2,000 people with an interest in Moira

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.8.1	Number of members on the community 'pulse' email panel	>1,000	Ongoing Indicator	Communication & Engagement

STRATEGY 4.9 Encourage higher levels of engagement in Council's activities through enhanced targeted communication via social media

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.9.1	Website quality and accessibility assessed through independent user survey	70%	Ongoing Indicator	Communication & Engagement
4.9.2	Develop and implement integrated Communications Strategy focusing on electronic communications, publications	1 strategy 100% completed	Ongoing Indicator	Communication & Engagement

STRATEGY 4.10 CUSTOMER SERVICES Ensure excellent customer service by reducing the waiting time for ratepayers and other community members to councils customer centres and services

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
4.10.1	Percentage of customer service enquiries resolved on first call	85%	Ongoing Indicator	Communication & Engagement
4.10.2	Percentage satisfaction of after- hours callers with the quality of information and service received	70%	Ongoing Indicator	Communication & Engagement
4.10.3	Customer service responsiveness assessed through external and internal user surveys	90%	Ongoing Indicator	Communication & Engagement

APPENDIX 4 (COUNCIL PLAN 2014)

5. INFRASTRUCTURE

STRATEGY 5.1 Deliver the annual Capital Works program including: roads, drainage, buildings, open spaces and footpaths

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
5.1.1	Percentage of completed capital works projects completed based on the adopted capital works budget	95%	Ongoing Indicator	Construction and Assets
5.1.2	Civic Mutual Plus (Overall score) compliance with Road Management Plan	80%	Ongoing Indicator	Construction and Assets

STRATEGY 5.2 Manage and maintain Council assets in accordance with Council's Asset Management Plan and Municipal Association of Victoria Step Program

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
5.2.1	Percentage of Council assets at or below the intervention level in accordance with the Municipal Association of Victoria Step Program.	70%	Ongoing Indicator	Construction and Assets
5.2.2	The budget spent on renewal as a percentage of the asset renewal gap as identified by the Municipal Association of Victoria Step Program	65%	Ongoing Indicator	Operations
5.2.3	The length of gravel roads re-sheeted as a percentage of the total unsealed road network	Re-sheet 5% of the unsealed road network	Ongoing Indicator	Operations
5.2.4	The percentage of sealed roads resealed	Re-seal 6% of roads	Ongoing Indicator	Operations
5.2.5	The percentage of sealed roads reconstructed	Reconstruct 0.5% of the sealed road network	Ongoing Indicator	Operations
5.2.6	Community satisfaction with local roads, streets and footpaths	65%	Ongoing Indicator	Operations

STRATEGY 5.3 Management of Council buildings and recreation facilities and open space

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
5.3.1	The Civic Mutual Plus annual score for management of recreational sporting reserves	>50	Ongoing Indicator	Sport, Recreation and Youth
5.3.2	The percentage of customer requests relating to playgrounds and public open space actioned within 30 days	80%	Ongoing Indicator	Operations
5.3.3	Complete 2 Township liveability projects (focusing on asset, rationalisation, consolidation and renewal)	2	New Indicator for 2014/15	Infrastructure / Community Services
5.3.4	Facilitate monthly contract meetings with contractor to ensure any issues or areas of concern are discussed and addressed	Number of complaints <20	Ongoing Indicator	Sport, Recreation and Youth

APPENDIX 4 (COUNCIL PLAN 2014)

6. GOVERNANCE

STRATEGY 6.1 Ensure responsible resource management and adherence to good governance practices as prescribed by internal and external audit requirements

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
6.1.1	Percentage completion for annual internal Audit plan	100%	Ongoing Indicator	Governance
6.1.2	Percentage completion of all scheduled external audits	100%	Ongoing Indicator	Governance

STRATEGY 6.2 Enhance Councils management of electronic records in line with Public Records Office requirements

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
6.2.1	Percentage of electronic management systems actions completed within service charter timeframes	95%	Ongoing Indicator	Governance
6.2.2	Instruments of Delegation to Council staff renewed biannually and updated upon receipt of legal advice	100%	Ongoing Indicator	Governance

STRATEGY 6.3 Ensure that Council complies with Freedom of Information (FOI) requests

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
6.3.1	Percentage of Freedom of Information Requests responded to within prescribed timeframes	100%	Ongoing Indicator	Governance

STRATEGY 6.4 Ensure strategic and operational risks are managed to protect Council and the Community.

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
6.4.1	Completion and monitoring of Council's Risk Management Framework	100%	Ongoing Indicator	Governance
6.4.2	Quarterly update of Councils Risk Management Register presented to the Audit Committee and Council	Quarterly (4) per annum	Ongoing Indicator	Governance

STRATEGY 6.5 Prepare Council's Annual Report and submit to the Minister for Local Government

NO.	STRATEGIC INDICATOR	TARGET	CONTEXT	DEPARTMENT
6.5.1	Annual Report presented to Council in September 2014 Ordinary Meeting	1 Report to Council by 30 September 2014	Ongoing Indicator	Governance
6.5.2	Annual Report to Minister for Local Government by 30 September 2014	1 Annual Report completed & delivered by 30 September 2014	Ongoing Indicator	Governance

ANNEXURE A: ADOPTED CAPITAL BUDGET 2014/15



CAPITAL and MAJOR MAINTENANCE BUDGET 2014/15 AND EXPENDITURE PLAN FOR 2015/16									
Project	Description	Budget 2014-15 Year 1				Budget 2015-16 Year 2			
		Budget	External Funding		Nett Cost to Council	Budget	External Funding		Nett Cost to Council
			Income	Source			Income	Source	
RENEWAL and COMPLIANCE PROJECTS									
ROADS AND BRIDGES									
7023 - Repairs to timber bridges - Various	Repair works on timber bridge in accordance with bridge inspection recommendation. Replacement of Mahoneys Bridge as per recommendation of condition report. Project will be staged over two years starting in 2014/15 with completion in 2015/16. Total cost \$650,000.	-			-	450,000	(200,000)	Grants	250,000
7026 - Road Resealing Program	Program to reseal bitumen roads with a new bitumen surface as identified by condition data.	1,380,000	(1,280,000)	R2R Grant	-	1,300,000	(1,200,000)	R2R Grant	100,000
			(100,000)	Roads & Bridges Init				Grants	
7034 - Gravel Road Resheeting Program	Full resheeting of gravel roads with a new gravel surface in accordance with asset condition data to provide an as new gravel surface.	523,000	(350,000)	Roads & Bridges Init	173,000	600,000	(365,000)	R2R Grant	235,000
Roundabout Woods Road, Yarrawonga	Construction of a roundabout at the intersection of Woods Road and Orr Street in Yarrawonga. Costs shared with adjacent school.	100,000	(45,000)	Developer Contributions	55,000				
7036 - Road Asphaltting Program	Resheeting of asphalt roads and areas subject to high traffic loads with asphalt in accordance with asset condition data.					150,000			150,000
Road Reconstruction, Dookie Rd, Yabba South.	Reconstruction of Dookie Rd, Waggarandal, in accordance with condition survey. Works will commence late in the financial year and continue into next financial year. Total cost \$250,000.	300,000	(150,000)	Roads & Bridges Init	150,000				
LED Streetlight Replacement programme	Additional contribution to Council's commitment to replace street lights with LED luminaires.	111,406			111,406	111,406			111,406
7014 - Kerb and Channel Renewal Program	Replacement of damaged sections of kerb and channel in accordance with asset condition survey.	400,000	(385,000)	R2R grant	15,000	450,000	(100,000)	R2R grant	350,000
DRAINAGE									
Catona Crescent, Cobram	Replace 960 lineal metres of damaged pumped line with 600mm pipe.	225,000			225,000				
Lakeviews Circuit, and Wetlands Court, Yarrawonga	Drainage repair works identified after flood inspections. Works include repair and replacement of underground concrete pipes.					250,000			250,000
7031 - Drainage Pump Renewals and Functional Upgrade	Renewal and upgrade of existing drainage pumps to ensure reliable flood protection.	50,000			50,000				
PLANT AND EQUIPMENT									
7001 - Plant Operations - Heavy Plant	Replacement and trade in heavy plant & equipment, in accordance with the plant replacement and maintenance schedule.	162,000	(40,000)	Asset Sales	122,000	69,679	(4,326)	Asset Sales	65,353
7002 - Plant Operations - Light Plant	Replacement and trade in of light plant & equipment, in accordance with the plant replacement and maintenance schedule.	27,900	(1,750)	Asset Sales	26,150	50,000			50,000
0705 - Plant Operations - Light vehicles	Purchase and trade-in of light vehicles in accordance with the current replacement schedule.	610,550	-	Asset Sales	610,550	673,500	-	Asset Sales	673,500

CAPITAL and MAJOR MAINTENANCE BUDGET 2014/15 AND EXPENDITURE PLAN FOR 2015/16									
Project	Description	Budget 2014-15 Year 1				Budget 2015-16 Year 2			
		Budget	External Funding		Nett Cost to Council	Budget	External Funding		Nett Cost to Council
			Income	Source			Income	Source	
PARKS AND GARDENS									
Netball Courts, Tungamah.	Reconstruction of two netball courts with flood lighting at Jubilee Park, Tungamah.	200,000	(185,000)	Grants					
			(15,000)	Community Contributions					
OTHER									
Compliance Works, Aerodrome, Yarrawonga	Works in accordance with recent CASA inspection and requirements. Widening of taxiways and upgrade of runway 05/23. Grant applied for but not confirmed.	500,000	(400,000)	Grants	100,000	200,000	(100,000)	Grants	100,000
Compliance Works, Truck Wash, Cobram Depot	Compliance works as directed by the EPA. Construction of a truck wash and interceptor pit at the Cobram Depot.	50,000			50,000				
SUB TOTAL - RENEWAL and COMPLIANCE PROJECTS		4,639,856	(2,951,750)		1,688,106	4,304,585	(1,969,326)		2,335,259
MAINTENANCE PROJECTS									
ROADS AND BRIDGES									
7035 - Gravel Shoulder Resheet Program	Resheeting gravel shoulders of the sealed road network in accordance with condition surveys. This year works will be concentrated upon narrow sealed roads where vehicles use the gravel shoulder to pass.	120,000			120,000	125,000			125,000
7022 - Gravel Road Spot Resheeting Program	Spot resheeting of gravel roads with new gravel surface in accordance with asset condition data to provide an improved surface.	377,000			377,000	350,000			350,000
7030 - Major Patching on Sealed Roads	Major patching of sealed roads in accordance with program developed from Council's Asset Management System.	700,000	(400,000)	Roads & Bridges Init	300,000	728,000			728,000
FOOTPATHS									
7027 - Footpath Renewal Program	Program to replace damaged sections of concrete footpaths in accordance with asset condition survey.	65,000			65,000	65,000			65,000
BUILDINGS									
7021 - Civic Buildings - Renewal	Renewal and replacement of sections and facilities within buildings in accordance with the building condition audit and priority schedule.	60,000			60,000	150,000			150,000
7020 - Swimming Pools & Centre upgrade program	Building renewal and pool works at various pools in accordance with the renewal program.	75,000			75,000	30,000			30,000

CAPITAL and MAJOR MAINTENANCE BUDGET 2014/15 AND EXPENDITURE PLAN FOR 2015/16									
Project	Description	Budget 2014-15 Year 1				Budget 2015-16 Year 2			
		Budget	External Funding		Nett Cost to Council	Budget	External Funding		Nett Cost to Council
			Income	Source			Income	Source	
LANDFILL									
7040 - Landfill, Cobram	Progress rehabilitation of Cells 1-3, as per agreement with EPA. Construction of a conventional cap over filled cells.	10,000			10,000	22,497			22,497
7042 - Landfill, Cobram	Various works at Cobram Landfill to ensure compliance with EPA licence, including water bore network upgrades.	200,000			200,000	70,000			70,000
7019 - Landfill, Yarrawonga	Progress rehabilitation of the Yarrawonga landfill site, by investigation and design, if necessary, works in relation to leachate. This is a new requirement of the EPA after care arrangements.	160,000			160,000	20,000			20,000
7039 - Landfill, Cobram	Rehabilitation and interim capping of Cell 6 at the Cobram landfill.	10,000			10,000	10,000			10,000
Landfill, Cobram	Rehabilitation of cell 7					50,000			50,000
SUB TOTAL - MAJOR MAINTENANCE PROJECTS		1,777,000	(400,000)		1,377,000	1,620,497	-		1,620,497
NEW PROJECTS									
ROADS AND BRIDGES									
7024 - Township Dust Suppression Program	Dust Suppression Seal in accordance with township dust suppression program. Stage 2 (2014/15) includes new seals to Barmah, and final seals for Stage 1.	105,000			105,000	380,000			380,000
Dry Weather Road Warning Signs	Supply and erect dry weather road signs on every segment of dry weather road in accordance with latest practice.				-	70,000			70,000
Botts Rd / Murray Valley Hwy Intersection, Yarrawonga	Upgrade of the intersection to meet current VicRoads standards. Includes installation of turning lane and widening of the Murray Valley Hwy. Implementation dependant upon speed at which the adjacent private development occurs.				-	350,000	(149,942)	Developer Contributions	200,058
Central Business District, Cobram	Stage 2 of implementation of the Cobram Urban Development Framework. Works scope to be determined. Footpath in Punt Rd, High Street Roundabout and associated works.	1,210,000	(500,000)	Grants	250,000				-
			(460,000)	Local Govt Infrastructure Program					
Roundabout, Punt Rd Main St, Cobram	Alteration to kerbing on existing roundabout to cater for angled parking in Punt Rd - works to follow Dillon St works.					250,000	(150,000)	Grants	100,000
Campbell Rd School Xing, Cobram	Construction of school crossing and associated footpath in Campbell Road, Cobram.					30,000	(20,000)	Grants	10,000
Telford St, western entrance to Yarrawonga	Council contribution to the replacement of existing kerbing and driveway crossings and extension of seal across to shoulder, subject to upgrade of existing driveway crossings (responsibility of adjacent property owners). Project cost \$85,000					85,000	(15,000)	Special charges	70,000
Karook Street, Cobram	Karook Street, Cobram installation of traffic safety measures including intersection upgrade. Project extended from 2013/14.	295,000	(295,000)	Grants	-				
Carter St, Katunga	Construction of raised islands and new crossing lines, to provide a school crossing at Katunga, subject to VicRoads approval of School Crossing Supervisor.					40,000	(30,000)	Grants	10,000

CAPITAL and MAJOR MAINTENANCE BUDGET 2014/15 AND EXPENDITURE PLAN FOR 2015/16									
Project	Description	Budget 2014-15 Year 1				Budget 2015-16 Year 2			
		Budget	External Funding		Nett Cost to Council	Budget	External Funding		Nett Cost to Council
			Income	Source			Income	Source	
Witt St Car Park , Yarrawonga	Construction of a sealed carpark and associated works, including lighting.	10,000			10,000	110,000			110,000
FOOTPATHS									
Hogans Road, Yarrawonga	Development of a walking/cycling track, at Hogans Road, Yarrawonga.	15,000			15,000	150,000	(75,000)	Grants	75,000
DRAINAGE									
7055 - Community Surface Drainage	Contribution to road structure improvements within Community Drainage Schemes, required by scheme prepared by Dept of Primary Industries.					12,500			12,500
7050 - Drainage works	Drainage works at various locations, to be resolved. Works will be dependant upon the outcome of the Yarrawonga Drainage Study, and other studies.					500,000			500,000
Rowe Street Retention Basin, Numurkah	Upgrade of existing system, (retention basin) to the Broken Creek to cater for larger storms.	250,000	(250,000)	Local Govt Infrastructure Program	-	200,000			200,000
Botts Rd Intersection, Yarrawonga	Drainage works in conjunction with developer works to improve drainage at the intersection.					100,000			100,000
Recreational Reserve, Katunga	Extensions and alterations to the existing Recreation Reserve building at Katunga.					150,000	(100,000)	Grants	-
							(50,000)	Community Contributions	-
Library, Cobram	Construction of the Cobram Learning Centre incorporating library and meeting spaces. \$500,000 from Living Libraries has been received in 2012/13.	1,210,000		Grants	960,000				
			(250,000)	Grants					
PARKS AND GARDENS									
Kennedy Park, Cobram	Thompsons Beach Masterplan - Stage 1 works. Works include a poortoon/jetty adjacent to the boat ramp and sewerage dump point.	410,000	(250,000)	Local Govt Infrastructure Program	67,600				
			(92,400)	Grants					
Irrigation System Upgrades	Council contribution to ongoing program of improvements to improve water use efficiency. Train Park at Numurkah, Levings Park, and Edwards and Tinkler Parks in Barmah, as well as Nathalia Memorial Gardens at Nathalia.					50,000			50,000
Park Land, Station St, Numurkah.	Council has been appointed Committee of Management for Crown Land. Develop a management plan including concept & detailed design. to meet DSE requirements.					10,000			10,000
Lake Numurkah, Numurkah	Construction of beach and other public recreation facilities on Council managed land at Lake Numurkah.					280,000	(140,000)	Grants	140,000
BUILDINGS									
Showgrounds, Yarrawonga	Total project comprises four elements- Community building, JA Thom Building, Rotary Building and former Gun Club building. Project extended from 2013/14. \$84,926 expenditure incurred 2013/14. Total project funded by grants receivable on completion.	293,333	(278,000)	Grants					
			(85,000)	Community Contributions	(84,926)				
			(15,259)	Community Contributions					
Nathalia Mens Shed, Nathalia	Construction of a new Mens Shed facility at Nathalia. Fully grant funded. \$51,000 received in May 2014.	60,000	(9,000)	Grants	51,000				

CAPITAL and MAJOR MAINTENANCE BUDGET 2014/15 AND EXPENDITURE PLAN FOR 2015/16									
Project	Description	Budget 2014-15 Year 1				Budget 2015-16 Year 2			
		Budget	External Funding		Nett Cost to Council	Budget	External Funding		Nett Cost to Council
			Income	Source			Income	Source	
Numurkah Preschool, Numurkah	Additions to the Numurkah preschool building. Project extended from 2013/14.	320,000	(300,000)	Grants	10,000				
			(10,000)	Community Contributions					
OTHER									
Shire & Town Entry Signs, Various Locations	Year 2 - Design & installation of highway entrance signs to Shire Year 4 - Major towns and Other Towns					50,000			50,000
SUB TOTAL - NEW PROJECTS		4,178,333	(2,794,659)		1,383,674	2,817,500	(729,942)		2,087,558
PROJECTS TO BE DEVELOPED									
Scott Reserve, Cobram	Development of a design for the community facility and sports pavilion.	25,000			25,000	90,000			90,000
Apex Reserve, Cobram	Development of a multi purpose pavilion.				-	450,000	(225,000)	Grants	225,000
Recreation Reserve, Strathmerton	Development of a multi purpose pavilion.					40,000	(20,000)	Grants	20,000
Pools Rehabilitation/renewal Strategy.	Development of a rehabilitation/renewal strategy for Council owned pools at Cobram, Numurkah, Nathalia, Strathmerton and Yarrawonga.	50,000			50,000				
Electrical Safety Audit	Stage 1 Electrical safety audit of Council buildings. Audit Stage 1 in year 1 with implementation and further audit following on in future years.	50,000			50,000	150,000			150,000
Township Liveability Project	Implementation of Stage 1 of the Township Liveability Project. A project under development to improve liveability in small townships.					100,000			100,000
SUB TOTAL - PROJECTS TO BE DEVELOPED		125,000	-		125,000	830,000	(245,000)		585,000
TOTAL PROPOSED BUDGET		10,720,189	(6,146,409)		4,573,780	9,572,582	(2,944,268)		6,628,314

Summary of Planned Capital Works Expenditure

	Total	Grants	Community Contributions	Developer Contributions	R2R Grants	Local Govt Inf Programme	Roads & Bridges Initiative	Asset Sales	Special Charges	Total Income	Council Cash	Borrowings
2014/15												
Expansion												
Property												
Buildings	1,563	(537)	(100)							(637)	926	
Property Total	1,563	(537)	(100)							(637)	926	
Infrastructure												
Drainage										-	-	
Footpaths and cycle ways	15									-	15	
Other infrastructure										-	-	
Park, open space & streetscapes										-	-	
Recreational, leisure & community facilities	435	(92)				(250)				(342)	93	
Roads	100			(45)						(45)	55	
Infrastructure Total	550	(92)		(45)		(250)				(387)	163	
Expansion Total	2,113	(629)	(100)	(45)		(250)				(1,025)	1,089	
Renewal												
Property												
Building improvements	50									-	50	
Buildings	60									-	60	
Property Total	110									-	110	
Infrastructure												
Bridges	-									-	-	
Drainage	450				(385)					(385)	65	
Footpaths and cycle ways	65									-	65	
Park, open space & streetscapes										-	-	
Recreational, leisure & community facilities	125									-	125	
Roads	3,511				(1,280)		(1,000)			(2,280)	1,231	
Waste management	380									-	380	
Infrastructure Total	4,531				(1,665)		(1,000)			(2,665)	1,866	
Plant & Equipment												
Plant, machinery & equipment	800							(42)		(42)	759	
Plant & Equipment Total	800							(42)		(42)	759	
Renewal Total	5,442				(1,665)		(1,000)	(42)		(2,707)	2,735	

Summary of Planned Capital Works Expenditure (continued)

	Total	Grants	Community Contributions	Developer Contributions	R2R Grants	Local Govt Inf Programme	Roads & Bridges Initiative	Asset Sales	Special Charges	Total Income	Council Cash	Borrowings
Upgrade												
Property												
Building improvements	320	(300)	(10)							(310)	10	
Property Total	320	(300)	(10)							(310)	10	
Infrastructure												
Aerodromes	500	(400)								(400)	100	
Drainage	475					(250)				(250)	225	
Off street car parks	10									-	10	
Recreational, leisure & community facilities	200	(185)	(15)							(200)	-	
Roads	1,610	(795)				(460)				(1,255)	355	
Waste management	50									-	50	
Infrastructure Total	2,845	(1,380)	(15)			(710)				(2,105)	740	
Upgrade Total	3,165	(1,680)	(25)			(710)				(2,415)	750	
2014/15 Total	10,720	(2,309)	(125)	(45)	(1,665)	(960)	(1,000)	(42)		(6,146)	4,574	
2015/16												
Expansion												
Property												
Buildings										-	-	
Property Total										-	-	
Infrastructure												
Drainage	50									-	50	
Footpaths and cycle ways	150	(75)								(75)	75	
Other infrastructure										-	-	
Park, open space & streetscapes	60									-	60	
Recreational, leisure & community facilities	860	(385)								(385)	475	
Roads	140	(50)								(50)	90	
Infrastructure Total	1,260	(510)								(510)	750	
Expansion Total	1,260	(510)								(510)	750	
Renewal												
Property												
Building improvements	150									-	150	
Buildings	150									-	150	
Property Total	300									-	300	
Infrastructure												
Bridges	450	(200)								(200)	250	
Drainage	450				(100)					(100)	350	
Footpaths and cycle ways	65									-	65	
Park, open space & streetscapes	100									-	100	
Recreational, leisure & community facilities	30									-	30	
Roads	3,864				(1,565)					(1,565)	2,299	
Waste management	172									-	172	
Infrastructure Total	5,132	(200)			(1,665)					(1,665)	3,267	
Plant & Equipment												
Plant, machinery & equipment	793							(4)		(4)	789	
Plant & Equipment Total	793							(4)		(4)	789	
Renewal Total	6,225	(200)			(1,665)			(4)		(1,869)	4,356	

Summary of planned capital works expenditure (continued)

	Total	Grants	Community Contributions	Developer Contributions	R2R Grants	Local Govt Inf Programme	Roads & Bridges Initiative	Asset Sales	Special Charges	Total Income	Council Cash	Borrowings
Upgrade												
Property												
Building improvements	150	(100)	(50)							(150)	-	
Property Total	150	(100)	(50)							(150)	-	
Infrastructure												
Aerodromes	200	(100)								(100)	100	
Drainage	1,063									-	1,063	
Off street car parks	110									-	110	
Recreational, leisure & community facilities										-	-	
Roads	1,065	(150)		(150)					(15)	(315)	750	
Waste management										-	-	
Infrastructure Total	2,438	(250)		(150)					(15)	(415)	2,023	
Upgrade Total	2,588	(350)	(50)	(150)					(15)	(565)	2,023	
2015/16 Total	10,073	(1,060)	(50)	(150)	(1,665)			(4)	(15)	(2,944)	7,128	
2016/17												
Expansion												
Property												
Buildings										-	-	
Property Total										-	-	
Infrastructure												
Drainage	500								(450)	(450)	50	
Footpaths and cycle ways										-	-	
Other infrastructure										-	-	
Park, open space & streetscapes										-	-	
Recreational, leisure & community facilities	800	(400)								(400)	400	
Roads	70									-	70	
Infrastructure Total	1,370	(400)							(450)	(850)	520	
Expansion Total	1,370	(400)							(450)	(850)	520	
Renewal												
Property												
Building improvements	100									-	100	
Buildings	150									-	150	
Property Total	250									-	250	
Infrastructure												
Bridges	350									-	350	
Drainage	500				(100)					(100)	400	
Footpaths and cycle ways	70									-	70	
Park, open space & streetscapes										-	-	
Recreational, leisure & community facilities	320									-	320	
Roads	5,261				(1,565)					(1,565)	3,696	
Waste management	122									-	122	
Infrastructure Total	6,624				(1,665)					(1,665)	4,959	
Plant & Equipment												
Plant, machinery & equipment	835							(294)		(294)	541	
Plant & Equipment Total	835							(294)		(294)	541	
Renewal Total	7,709				(1,665)			(294)		(1,959)	5,750	

Summary of Planned Capital Works Expenditure (continued)

	Total	Grants	Community Contributions	Developer Contributions	R2R Grants	Local Govt Inf Programme	Roads & Bridges Initiative	Asset Sales	Special Charges	Total Income	Council Cash	Borrowings
Upgrade												
Property												
Building improvements										-	-	
Property Total										-	-	
Infrastructure												
Aerodromes										-	-	
Drainage	613									-	613	
Off street car parks										-	-	
Recreational, leisure & community facilities										-	-	
Roads	380									-	380	
Waste management										-	-	
Infrastructure Total	993									-	993	
Upgrade Total	993									-	993	
2016/17 Total	10,071	(400)			(1,665)			(294)	(450)	(2,809)	7,262	
2017/18												
Expansion												
Property												
Buildings										-	-	
Property Total										-	-	
Infrastructure												
Drainage	50									-	50	
Footpaths and cycle ways										-	-	
Other infrastructure										-	-	
Park, open space & streetscapes	100									-	100	
Recreational, leisure & community facilities	100	(50)								(50)	50	
Roads										-	-	
Infrastructure Total	250	(50)								(50)	200	
Expansion Total	250	(50)								(50)	200	
Renewal												
Property												
Building improvements										-	-	
Buildings	150									-	150	
Property Total	150									-	150	
Infrastructure												
Bridges	250									-	250	
Drainage	550				(100)					(100)	450	
Footpaths and cycle ways	70									-	70	
Park, open space & streetscapes										-	-	
Recreational, leisure & community facilities	2,520	(1,250)								(1,250)	1,270	
Roads	5,100				(1,565)					(1,565)	3,535	
Waste management	122									-	122	
Infrastructure Total	8,612	(1,250)			(1,665)					(2,915)	5,697	
Plant & Equipment												
Plant, machinery & equipment	535							(219)		(219)	316	
Plant & Equipment Total	535							(219)		(219)	316	
Renewal Total	9,297	(1,250)			(1,665)			(219)		(3,134)	6,163	

Summary of Planned Capital Works Expenditure (continued)

	Total	Grants	Community Contributions	Developer Contributions	R2R Grants	Local Govt Inf Programme	Roads & Bridges Initiative	Asset Sales	Special Charges	Total Income	Council Cash	Borrowings
Upgrade												
Property												
Building improvements										-	-	
Property Total										-	-	
Infrastructure												
Aerodromes										-	-	
Drainage	313									-	313	
Off street car parks										-	-	
Recreational, leisure & community facilities										-	-	
Roads	380									-	380	
Waste management										-	-	
Infrastructure Total	693									-	693	
Upgrade Total	693									-	693	
2017/18 Total	10,240	(1,300)			(1,665)			(219)		(3,184)	7,056	
Grand Total	41,104	(5,069)	(175)	(195)	(6,660)	(960)	(1,000)	(560)	(465)	(15,084)	26,020	

ANNEXURE B: 2014/15 SCHEDULE OF FEES AND CHARGES

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
ASSETS AND INFRASTRUCTURE ROAD OCCUPATION PERMITS							
WORKS WITHIN A ROAD RESERVE / ROAD OPENING PERMITS				One fee unit = \$13.24. Fee units are in accordance with the Monetary Units Act 2004. Fees are not payable in respect of minor works that do not require consent by Regulations.			
Works, other than minor works							
Conducted on, or on any part of the roadway, shoulder or pathway	Municipal road or non arterial state road on which the maximum speed limit for vehicles at any time is more than 50 kilometres per hour Fee Units = 45	No	S	\$577.80	\$595.80	3%	Set by State legislation
	Municipal road or non arterial state road on which the maximum speed limit for vehicles at any time is not more than 50 kilometres per hour Fee Units = 20	No	S	\$256.80	\$264.80	3%	Set by State legislation
Not conducted on, or on any part of, the roadway, shoulder or pathway	Municipal Road or non arterial state road on which the maximum speed limit for vehicles at any time is more than 50 kilometres per hour Fee Units = 25	No	S	\$321.00	\$331.00	3%	Set by State legislation
	Municipal road or non arterial state road on which the maximum speed limit for vehicles at any time is not more than 50 kilometres per hour Fee Units = 5	No	S	\$64.20	\$66.20	3%	Set by State legislation
Minor works							
Conducted on, or on any part of the roadway, shoulder or pathway	Municipal Road or non arterial state road on which the maximum speed limit for vehicles at any time is more than 50 kilometres per hour Fee Units = 11.5	No	S	\$147.70	\$152.30	3%	Set by State legislation
	Municipal road or non arterial state road on which the maximum speed limit for vehicles at any time is not more than 50 kilometres per hour Fee Units =11.5	No	S	\$147.70	\$152.30	3%	Set by State legislation
Not conducted on, or on any part of, the roadway, shoulder or pathway	Municipal Road or non arterial state road on which the maximum speed limit for vehicles at any time is more than 50 kilometres per hour Fee Units = 5.0	No	S	\$64.20	\$66.20	3%	Set by State legislation
	Municipal road or non arterial state road on which the maximum speed limit for vehicles at any time is not more than 50 kilometres per hour Fee Units =5.0	No	S	\$64.20	\$66.20	3%	Set by State legislation

Activity/Function	Title of Fee/Charge	G.S.T	\$=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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PRIVATE PIPELINES

Pipelines are constructed as a Section 173 agreement under the provision of the Planning and Environment Act 1987. The annual rental is for the use of the roadway

Annual Licence Fees	Existing single pipeline crossing of a road	No	S	\$50.00	\$51.25	3%	
	New single pipeline crossing of a road	No	S	\$50.00	\$51.25	3%	
	Existing pipeline which runs longitudinally in the road reserve	No	S	\$100.00	\$102.50	3%	
	New pipeline longitudinally in the road reserve	No	S	\$500.00	\$512.50	3%	Per 100m of pipeline
	Title Search for Private Pipelines	Yes	F	\$25.00	\$27.50	10%	

AVDATA

	Purchase of Avdata Key	Yes	F		\$33.00		
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ANIMAL CONTROL & COMMUNITY SAFETY & ENVIRONMENT LOCAL LAWS**Animal Control**

Domestic Animals Act 1994	Not Wearing Tags or Marker	No	SF	\$72.00	\$74.00	3%	Set by State legislation
Sections 20,21,22,23 and 32(1) infringements	Cat at large	No	SF	\$72.00	\$74.00	3%	Set by State legislation
	Dog at large in day time	No	SF	\$217.00	\$221.00	2%	Set by State legislation
	Dog at large at night time	No	SF	\$289.00	\$295.00	2%	Set by State legislation
	Greyhound not muzzled or controlled	No	SF	\$217.00	\$221.00	2%	Set by State legislation
	Not complying with order to abate nuisance	No	SF	\$217.00	\$221.00	2%	Set by State legislation
	Unregistered Animals	No	SF	\$289.00	\$295.00	2%	Set by State legislation
Registration Fees	Domestic Animal Business, administration fee	No	SF	\$117.00	\$124.00	6%	Set by State legislation
Dog & Cat Reduced Fee	Dog and Cat Registration 3 months and over	No	SF	\$25.00	\$25.00	0%	As per Domestic Animals Act Pensioners, add 50% discount
Dog and Cat Other	Dog and Cat Registration natural	No	SF	\$75.00	\$75.00	0%	As per Domestic Animals Act Pensioners, add 50% discount
	State Government Levy - Cat	Yes	SF	\$2.00	\$2.00	0%	Set by State legislation

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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	State Government Levy - Dog	Yes	SF	\$3.50	\$3.50	0%	Set by State legislation
Replacement Tags	Animal Replacement Tags	No	F	\$5.00	\$5.00	0%	
Trap Hire	Cat Trap Hire (Refundable Deposit)	No	F	\$100.00	\$100.00	0%	Refundable deposit

Pound Fees							
	Domestic Animals	No	F	\$102.00	\$108.00	6%	Release fee to Council plus \$10 per day sustenance
	Livestock 1-9	No	F	\$303.00	\$321.00	6%	Release fee to Council plus \$10 per day sustenance
	Livestock 10-49	No	F	\$632.00	\$670.00	6%	Release fee to Council plus \$10 per day sustenance
	Livestock 50 plus	No	F	\$949.00	\$1,005.00	6%	Release fee to Council plus \$10 per day sustenance
	Travelling livestock fees (Droving) per time with \$1,000 bond to Council	No	F	\$317.00	\$336.00	6%	
	Grazing Permit	No	F	\$22.00	\$23.00	6%	

COMMUNITY SAFETY & ENVIRONMENT LOCAL LAW

Community Safety & Environment Local Law Permit Fees							
Application Fee for a Local Law Permit	Application for a Local Law permit (or if permit expires and renewal not sought prior to expiry)	No	F	\$50.00	\$50.00	0%	
Street Stalls incl. Raffles	Trading of goods and services on a Footpath/Road Reserve permit	No	F	\$81.00	\$86.00	6%	Fee for charities, not-for-profit organisations and community groups may be waived
Tables & Chairs on Footpath/Road Reserve	Application Fee	No	F	\$50.00	\$50.00	0%	Only applies for a new application
	Up to 4 tables	No	F	\$100.00	\$106.00	6%	Annual fee payable
	Per table (in excess of 4 tables)	No	F	\$20.00	\$21.00	6%	Annual fee payable
	Temporary Screens (Flat rate)	No	F	\$20.00	\$21.00	6%	Annual fee payable
Advertising Boards	Moveable signs on Footpath/Road Reserve permit	No	F	\$50.00	\$53.00	6%	Annual fee payable, plus \$50 application fee
Display of Goods on Footpath/Road Reserve	Display of Goods on Footpath/Road Reserve permit	No	F	\$125.00	\$133.00	6%	Annual fee payable, plus \$50 application fee

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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Car Dealerships (vehicles on nature strip)	Car Dealerships (vehicles on nature strip)	No	F	\$120.00	\$127.00	6%	Annual fee payable, plus \$50 application fee
Local Laws - Permits	Burning off Permits, Burning Off Residential, Recreation Vehicles, Advertising, Bill Posting, Camping, Circuses, Keeping of Animals, Beehives, Bulk Rubbish Bins, Scavenging at Waste Disposal Sites, Drainage Tapping	No	SF	\$86.00	\$91.00	6%	

Local Law - Parking Fines							
Parking Infringements	Road Safety Act statutory fines	No	SF	Variable from \$87.00 to \$144.00	Variable from \$89.00 to \$148.00	3%	Set by State legislation
	Council parking fines time limits	No	SF	\$50.00	\$50.00	0%	Set by State legislation

Local Law - Fines							
Local Law - Fines	Burning Off Residential, Recreation Vehicles, Advertising, Bill Posting, Camping, Circuses, Keeping of Animals, Beehives, Bulk Rubbish Bins, Scavenging at Waste Disposal Sites, Drainage Tapping	No	SF	\$200.00	\$200.00	0%	

Local Law - Seized Items							
Release of Seized Items	Impounded vehicles	No	F	Towing cost plus \$50 Admin Fee	Towing cost plus \$50 Admin Fee	0%	
	Moveable Signs/Tables & Chairs	No	F	\$50.00	\$50.00	0%	

Local Law Fines - Behaviour							
Litter Fines	Litter fines - small amount	No	S	\$144.00	\$148.00	3%	Set by State legislation
	Litter fines - large amount	No	S	\$289.00	\$295.00	2%	Set by State legislation
	4012 - Act contrary to conditions imposed when using a municipal place or property	No	SF	\$100.00	\$200.00	100%	Alignment of Local Law fine
	4001 - Behave in a boisterous/harmful manner	No	SF	\$200.00	\$200.00	0%	
	4002 - Behave in a way which is detrimental to the municipal place or public asset	No	SF	\$100.00	\$200.00	100%	Alignment of Local Law fine
	4003- As an owner or occupier of land, did allow trees, plants or any other matter on that land to cause damage, to ,or interfere with a municipal place	No	SF	\$200.00	\$200.00	0%	
	4006- Did behave in a dangerous manner	No	SF	\$500.00	\$200.00	(60)%	Alignment of Local Law fine
	4008 - Did damage/destroy/write on/interface with/remove or affix anything from a municipal building or structure	No	SF	\$500.00	\$200.00	(60)%	Alignment of Local Law fine

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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Local Law Fines - Streets & Roads

	Discharge water onto road	No	SF	\$200.00	\$200.00	0%	
	Riding horses on reservations, public reserves and recreation grounds	No	SF	\$200.00	\$200.00	0%	
	Erecting or placing of signs and goods on footpath	No	SF	\$200.00	\$200.00	0%	
	Roadside trading	No	SF	\$200.00	\$200.00	0%	
	Locating goods for sale	No	SF	\$200.00	\$200.00	0%	
	Outdoor eating facilities	No	SF	\$200.00	\$200.00	0%	
	Street parties, street festivals and processions	No	SF	\$200.00	\$200.00	0%	
	Street collections	No	SF	\$200.00	\$200.00	0%	

Infringement Notice Offences and Codes - Alcohol

	4017 - Consume alcohol in designated area	No	SF	\$200.00	\$200.00	0%	
	4021 - Consume/possess/control alcohol (in unsealed container) between 10pm and 8am contrary to signs	No	SF	\$200.00	\$200.00	0%	
	4018 - Possess/control alcohol in unsealed container in designated area	No	SF	\$500.00	\$200.00	(60)%	Alignment of Local Law fine
	4019 - Consume/possess/control alcohol (in unsealed container) contrary to signs	No	SF	\$500.00	\$200.00	(60)%	Alignment of Local Law fine
	4020 - Consume/possess/control alcohol (in unsealed container) between 10 pm and 8am in designated area	No	SF	\$500.00	\$200.00	(60)%	Alignment of Local Law fine

Infringement Notice Offences and Codes - Livestock

	5001- Cause allow livestock to be driven on a road through or to a destination within the Municipal district in contravention of the local law	No	SF	\$200.00	\$200.00	0%	
	5002 - Cause/allow livestock to graze on a road without a permit	No	SF	\$200.00	\$200.00	0%	
	5003- Cause/allow livestock to be driven across/along a road from a property or part of a property to another property in contravention of the local law	No	SF	\$200.00	\$200.00	0%	

Infringement Notice Offences and Codes - False Statements

	5016 - Make false representation or declaration (orally or written) or intentionally omit relevant information in an application for a permit or exemption	No	SF	\$200.00	\$200.00	0%	
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Infringement Notice Offences and Codes - Notice to Comply

	5017 - Fail to comply with a "Notice to Comply"	No	SF	\$200.00	\$200.00	0%	
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COMMUNITY SERVICES
Community Development

	Family Day Care Admin Levy	No	F	\$10.00	\$10.00	0%	Per family per week
	Immunisation - purchase of vaccination by clients	No	F	\$60.00	\$60.00	0%	Per vaccine
	Breast Pump Hire Fee	Yes	F	\$10.00	\$10.00	0%	Per hire per week

Yarrawonga Town Hall Hire

	Town Hall (includes stage, portable stairs & dress circle)	Yes	SU	\$30.00 per hr \$100.00 per 1/2 day \$200.00 Full day \$300.00 (Max Fee)	\$33.00 per hr \$110.00 - 4 hrs \$220.00 - 8 hrs \$330.00 - 12hrs (Max fee)	10%	
	Council Chamber at Town Hall	Yes	SU	\$20.00 per hr \$50.00 1/2 day \$100.00 Full Day \$150.00 (Max Fee)	\$22.00 per hr \$55.00 - 4 hrs \$110.00 - 8 hrs \$165.00 - 12 hrs (Max fee)	10%	
	Yellowbox Meeting Room - Town Hall	Yes	SU	\$20.00 per hr \$50.00 1/2 day \$100.00 Full Day \$150.00 Max Fee	\$22.00 per hr \$55.00 - 4 hrs \$110.00 - 8 hrs \$165.00 - 12 hrs (Max fee)	10%	
	Community Hall	Yes	SU	\$15.00 per hr \$50.00 for 4hrs \$100.00 for 8 hrs \$150.00 max	\$16.50 per hr \$55.00 - 4 hrs \$110.00 - 8 hrs \$165.00 - 12 hrs (Max fee)	10%	

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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	Community Hall - Kitchen	Yes	SU	\$15.00 per hr \$50.00 for 4hrs \$100.00 for 8 hrs \$150.00 max	\$16.50 per hr \$55.00 - 4 hrs \$110.00 - 8 hrs \$165.00 - 12 hrs (Max fee)	10%	
	Portable Building	Yes	SU	\$10.00 per hr	\$11.00 per hr	10%	
	Set up Town Hall	Yes	SU	\$50.00 1/2 day \$100.00 thereafter	\$55.00 - 4 hrs \$110.00 thereafter	10%	
	Set up Community Hall	Yes	SU	\$25.00 1/2 day \$50.00 thereafter	\$27.50 - 4hrs \$55.00 thereafter	10%	
	Rehearsals	Yes	SU	\$10.00 per hr	\$11.00 per hr	10%	
Bond							
	Key Deposit	No	F	\$50.00	\$50.00	0%	
	Town Hall	No	F	\$250.00	\$250.00	0%	
	Community Hall	No	F	\$250.00	\$250.00	0%	
	Community Hall kitchen	No	F	\$250.00	\$250.00	0%	
	Portable Building	No	F	\$250.00	\$250.00	0%	
	More than one area	No	F	\$400.00	\$400.00	0%	
	Tables and chairs	No	F	\$1.00 per table per day of hire. No fees for chairs	\$1.00 per table per day of hire. No fees for chairs	0%	

Cobram Civic Centre Hall Hire

	Main hall includes Stage & Kitchen	Yes	SU	\$30.00 per hr \$100.00 - 1/2 day \$200.00 - full day \$300.00 Max Fee	\$33.00 per hr \$110.00 - 4 hrs \$220.00 - 8 hrs \$330.00 - 12 hrs (Max fee)	10%	
	Council Chambers	Yes	SU	\$30.00 per hr \$100.00 - 1/2 day \$200.00 - full day \$300.00 Max Fee	\$33.00 per hr \$110.00 - 4 hrs \$220.00 - 8 hrs \$330.00 - 12 hrs (Max fee)	10%	

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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	Commercial Kitchen	Yes	SU	\$15.00 per hr \$50.00 - 1/2 day \$100.00 - full day \$150.00 Max Fee	\$16.50 per hr \$55.00 - 4 hrs \$110.00 - 8 hrs \$165.00 - 12 hrs (Max fee)	10%	
	Set up fee	Yes	SU	\$50.00 1/2 day \$100.00 thereafter	\$55.00 1/2 day \$110.00 thereafter	10%	
	Rehearsals	Yes	SU	\$10.00 per hr	\$11.00 per hr	10%	
Bond							
	Key Deposit	No	F	\$50.00	\$50.00	0%	
	Main hall	No	F	\$250.00	\$250.00	0%	
	Council Chambers	No	F	\$250.00	\$250.00	0%	
	Commercial Kitchen	No	F	\$250.00	\$250.00	0%	
	More than one area	No	F	\$400.00	\$400.00	0%	
	PA System Hire	No	F	\$50.00/function	\$50.00	0%	
	PA System Bond	No	F	\$100.00	\$100.00	0%	
Refer to other hire conditions	Tables & chairs	No	F	\$1.00 per table per day of hire. No fees for chairs	\$1.00 per table per day of hire. No fees for chairs	0%	

Miscellaneous							
	Security Deposit on Keys	No	F	\$50.00	\$50.00	0%	Refundable deposit

LIBRARY FEES							
	Library Fees	Yes on Any Item Sold					Library Service is free

REVENUE & PROPERTY MANAGEMENT							
	Land information Certificate	No	SF	\$20.00	\$20.00	0%	Fees set by statute

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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	Land Information Certificate	No	F	\$30.00	\$30.00	0%	New fee. Two (2) day
	Land information Certificates Priority	No	F	\$55.00	\$55.00	0%	Subject to increase by related authorities
	Land Title Certificate	Yes	F	From \$30.00 to \$66.00	From \$30.00 to \$66.00	0%	Fee for private land title search. Cost varies depending on information needed
	Multiple Properties Search	Yes	F	\$30.90	\$35.00	13%	Dependant on Privacy Provisions
	Reprint Rate Notice	Yes	F	\$10.00	\$10.00	0%	
	Cheque/Direct Debit Dishonour	Yes	F	\$20.00	\$20.00	0%	
	Cheque Dishonour - Australia Post	Yes	F	\$27.00	\$20.00	(26)%	Align AP and Bank Dishonour Fees

BUILDING AND PLANNING FEES

PLANNING FEES

Planning Permit Application Fees

Use of land	Class 1 - Use only (use of land other than Single Dwelling per lot). Further Fee applies if advertisement is Required. Also refer regulation 8B	No	SSU	\$502.00	Not yet set		Fixed by State Statute
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Planning and Environment Fees Regulations Act 2000 Sec 2. As Authorised under Sec47 96A, 198 and 203 of the Planning and Environment Act 1989

Single dwelling	Class 2 - Dwelling and ancillary: (a) Develop Land for a Single Dwelling; or (b) Use and Develop Land for a Single Dwelling; or (c) Undertake Ancillary Development to the Use of the Land for a Single Dwelling; per Lot with cost of development in the application being more than \$10,000 to \$100,000 per Lot. Other than subdivision. Further Fee applies if advertisement is Required.	No	SSU	\$239.00	Not yet set		Set by State legislation
	Class 3 - Dwelling and ancillary: (a) Develop Land for a Single Dwelling; or (b) Use and Develop Land for a Single Dwelling; or (c) Undertake Ancillary Development to the Use of the Land for a Single Dwelling; per Lot with cost of development in the application being equal or more than \$100,001 per lot. Other than Subdivision. Further Fee applies if Advertising is required.	No	SSU	\$490.00	Not yet set		Set by State legislation
Development of land	Class 4 - Development <\$10,000: Develop Land with the cost of development in the application being less than \$10,000. Other than subdivision and other than undertake Ancillary development to the use of the land for a single dwelling per lot. Further Fee applies if advertisement is Required.	No	SSU	\$102.00	Not yet set		Set by State legislation

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
	Class 5 - Development \$10,000 - \$250,000: Develop Land with the cost of development in the application more than \$10,000 to \$250,000. Other than subdivision and Class 2 or 3. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$604.00	Not yet set		Set by State legislation
	Class 6 - Development \$250,000 - \$500,000. Other than subdivision and Class 3. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$707.00	Not yet set		Set by State legislation
	Class 7 - Development \$500,000 - \$1,000,000. Other than subdivision and Class 3. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$815.00	Not yet set		Set by State legislation
	Class 8 - Development \$1,000,000 - \$7,000,000. Other than subdivision and Class 3. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$1,153.00	Not yet set		Set by State legislation
	Class 9 - Development \$7M - \$10M. Other than subdivision and Class 3. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$4,837.00	Not yet set		Set by State legislation
	Class 10 - Development \$10M - \$50M. Other than subdivision and Class 3. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$8,064.00	Not yet set		Set by State legislation
	Class 11 - Development \$50M +. Other than subdivision and Class 3. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$16,130.00	Not yet set		Set by State legislation
Subdivision	Class 12 - Subdivide an existing building (excise). <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$386.00	Not yet set		Set by State legislation
	Class 13 - Subdivide into two lots other than Class 12. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$386.00	Not yet set		Set by State legislation
	Class 14 - Realign boundaries or consolidate land. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$386.00	Not yet set		Set by State legislation
	Class 15 - Subdivide into three or more lots other than Class 12-13-14. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$781.00	Not yet set		Set by State legislation
	Class 16 - Remove a restriction on existing lawful development. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$249.00	Not yet set		Set by State legislation
	Class 17 - Create or remove a Right of way and Create, vary or remove a restriction other than Class 16. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$541.00	Not yet set		Set by State legislation
	Class 18 - Create, vary or remove easement or a condition in the nature of the easement other than Class 17. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$404.00	Not yet set		Set by State legislation
Whole Farm Plan	Whole Farm Plans <i>Also refer regulation 8B</i>	No	SSU	\$302.00	Not yet set		
Amend application	Amend an application for a permit after notice has been given for every class of application (other than a class 4 application) set out in the table in regulation 7. <i>Further Fee applies if advertisement is Required.</i>	No	SSU	\$102.00	Not yet set		Set by State legislation
	Amend an application to amend a permit after notice has been given for every class of application (other than a class 5 application) set out in the table in regulation 8B. <i>Further Fee applies if advertisement is Required.</i>	No	SSU	\$102.00	Not yet set		Set by State legislation

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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Amend permit	Class 1 - Permit Amendment Change of Use - An application to amend a permit to use land if that amendment is to change the use for which the land may be used. <i>Further Fee applies if advertisement is Required.</i>	No	SSU	\$502.00	Not yet set		Set by State legislation
	Class 2 - Permit Amendment Items of Permit - An application to amend a permit (other than a permit to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot) to (a) change statement of what permit allows or; (b) change conditions or; (c) any way not provided in the regulation. <i>Further Fee applies if advertisement is Required.</i>	No	SSU	\$502.00	Not yet set		Set by State legislation
	Permit Amendment Single Dwelling <\$10,000 Other than Class 3-4-5	No	S	\$0.00	Not Yet Set		Set by State legislation
	Class 3 - Permit Amendment Single Dwelling >\$10,000 and <\$100,000 - An application to amend a permit (other than a permit to subdivide land) to (a) develop land or to (b) use and develop land for a single dwelling per lot or; (c) undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of the variation is not less than \$10,000 and not more than \$100,000. <i>Further Fee applies if advertisement is Required.</i>	No	SSU	\$239.00	Not yet set		Set by State legislation
	Class 4 - Permit Amendment Single Dwelling >\$100,000 - An application to amend a permit (other than a permit to subdivide land) to (a) develop land or to (b) use and develop land for a single dwelling per lot if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000. <i>Further Fee applies if advertisement is Required.</i>	No	SSU	\$490.00	Not yet set		Set by State legislation
	Class 5 - Permit Amendment Total < and equal \$10,000 - An application to amend a permit to develop land if the estimated cost by the amendment is less than \$10,000, other than (a) a permit to undertake development ancillary to the use of the land for a single dwelling per lot where the total estimated cost of the development originally permitted and the additional development by the amendment is less than \$10,000 or; (b) subdivision. <i>Further Fee applies if advertisement is Required. Also refer proposed regulation 11B</i>	No	SSU	\$102.00	Not yet set		Set by State legislation
	Class 6 - Permit Amendment Total >\$10,000 to \$250,000 - An application other than a class 3 application or a class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 and not more than \$250,000. <i>Further Fee applies if advertisement is Required. Also refer regulation 11B</i>	No	SSU	\$604.00	Not yet set		Set by State legislation
	Class 7 - Permit Amendment Total >\$250,000 to \$500,000 - An application other than a class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$250,000 and not more than \$500,000. <i>Further Fee applies if advertisement is Required. Also refer proposed regulation 11B</i>	No	SSU	\$707.00	Not yet set		Set by State legislation

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
	Class 8 - Permit Amendment Total > \$500,000 - An application other than a class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$500,000. <i>Further Fee applies if advertisement is Required. Also refer proposed regulation 11B</i>	No	SSU	\$815.00	Not yet set		Set by State legislation
Amend Subdivision	Class 9 - Permit Amendment Subdivision - An application to amend a permit to; (a) Subdivide an existing building; or (b) subdivide land into two lots; or (b) effect a realignment of a common boundary between lots or to consolidate two or more lots. <i>Further Fee applies if advertisement is Required. Also refer regulation 8B</i>	No	SSU	\$386.00	Not yet set		Set by State legislation
Search Fee	Search Fee for Planning Permits and Subdivisions (per property)	No	SU	\$60.00	\$63.00	5%	
Extension Permit	Extension of time for planning permit	No	SU	\$115.00	\$120.00	4%	
Secondary Plan	Amendment endorsed plans - secondary consent	No	SSU	\$50.00	Not yet set		Set by State legislation
Compliance cert.	Certificates of Compliance	No	SSU	\$147.00	Not yet set		Set by State legislation
Satisfaction	Satisfaction Matters	No	SSU	\$102.00	Not yet set		Set by State legislation
Advertising Applications							
	Administration Fee	Yes	F	\$60.00	\$62.00	3%	
	Individual Notices	Yes	F	\$4.00	\$4.20	5%	
	Notice posted on site	Yes	F	\$55.00	\$56.00	2%	
	Notice in newspaper	Yes	F	\$150.00	As quoted by media outlet		
Amendments to Planning Scheme (VCAT)							
	On application	No	SSU	\$798.00	Not yet set		Set by State legislation
	To consider submissions	No	SSU	\$798.00	Not yet set		Set by State legislation
	Adopt an amendment	No	SSU	\$524.00	Not yet set		Set by State legislation
	Approve an amendment	No	SSU	\$798.00	Not yet set		Set by State legislation
Subdivision (Permit and Certification) Fees Regulations 2000							
	To certify a Plan of Subdivision	No	SSU	\$100.00 + \$20.00 per lot created	Not yet set		Set by State legislation
	To certify any other application	No	SSU	\$100.00	Not yet set		Set by State legislation
	Supervision of works	No	SSU	max is 2.5% of estimated cost of construction of works (value)	Not yet set		Set by State legislation

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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	Subdivision Plan Checking (checking engineering plan provided)	No	SSU	max is 0.75% of estimated cost of construction of works (value)	Not yet set		Set by State legislation
	To prepare an engineering plan by Council on behalf of applicant	No	SSU	max is 3.5% of estimated cost of works proposed on plan	Not yet set		Set by State legislation

Car Parking Contributions							
	All locations except for Yarrawonga and Numurkah	No	SU	By Negotiation	By Negotiation		
Numurkah	Average Cost of Parking bays" provision of parking spaces in lieu of provision of actual spaces	No	SU	By Negotiation	By Negotiation		
Yarrawonga	Average Cost of Parking bays" provision of parking spaces in lieu of provision of actual spaces	No	SU	By Negotiation	By Negotiation		

BUILDING FEES

Building Applications and Building Permits on Domestic Works							
	Extensions/Alterations	Yes	F	Cost/250 (Min \$600.00)	Cost/240 (Min \$600.00)	varies	All inspections included. Fee considered to be competitive . Does not include statutory fees for lodgement or building levy.
	New Dwellings	Yes	F	Cost/250 (Min \$800.00)	Cost/240 (Min \$800.00)	varies	All inspections included. Fee considered to be competitive . Does not include statutory fees for lodgement or building levy.
	New Dwellings Out of Shire	Yes	F	To be Quoted	To be Quoted	varies	Fee may vary with distance, by negotiation.
	Minor works, Garages, Carports and In-Ground Pools.	Yes	F	\$300.00	\$310.00	3%	All inspections included. Does not include statutory fees for lodgement or building levy.
	Demolitions/Removals (Domestic)	Yes	F	\$300.00	\$310.00	3%	All inspections included. Does not include statutory fees for lodgement or building levy.

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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	Minor works, Above-Ground Swimming Pools	Yes	F	\$150.00	\$150.00	0%	All inspections included. Does not include statutory fees for lodgement or building levy. No longer includes In-Ground Pools (refer above)
	Pool Fence Compliance Certificates	Yes	F	\$130.00	\$130.00	0%	
	Restumps	Yes	F	\$300.00	\$310.00	3%	All inspections included. Does not include statutory fees for lodgement or building levy.
	Additional Inspections	Yes	F	\$130.00	\$135.00	4%	Minimum per inspection
	Retrieving Building Files from archives	Yes	F	\$45.00	\$50.00	11%	
	Council Report & Consent	No	F	Not Set	Not yet set	varies	Inspection may be required, subject to variation. Statutory Fee
	Amendment to approved plans	Yes	F	\$150.00 minor \$250.00 major	\$150.00 minor \$250.00 major	varies	
	Asset protection security deposit	No	F	\$1,000.00	\$1,000.00	0%	
	Owner/Builder inspection 137B	Yes	F	Class 1's \$300.00 Class 10's \$150.00	Class 1's \$350.00 Class 10's \$175.00	varies	
	Demolition Report & Consent	No	S	\$56.75	Not yet set		Set by State legislation
	Bond for re-erection of dwellings	No	S	\$5,000.00	Not yet set		Set by State legislation
	Liquor Licence measuring	Yes	F	\$500.00	\$500.00	0%	
	Maximum fee payable for report and consent for storm water drainage discharge point	No	S	Not Set	Not yet set		Set by State legislation
	Place of Public Entertainment (POPE) permit	Yes	F	\$200.00	\$200.00	0%	
	Asset Protection application fee	No	F	\$60.00	\$60.00	0%	

Building Applications and Building Permits on Commercial Works							
	Minor Commercial Works (i.e.) re-classifications, signs etc	Yes	F	\$300.00	\$300.00	0%	
	Minor Commercial Works (i.e.) Shop Fronts, Awnings, etc	Yes	F	\$300.00	\$300.00	0%	
	Up to \$50,000	Yes	F	\$600.00 minimum	\$650.00 minimum	8%	The Municipal Building Surveyor will have regard to the size and complexity of the project when estimating fees

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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	\$50,001 - \$100,000	Yes	F	\$1,150.00 minimum	\$1,200.00 minimum	4%	The Municipal Building Surveyor will have regard to the size and complexity of the project when estimating fees
	\$100,001- \$150,000	Yes	F	\$1,650.00 minimum	\$1,700.00 minimum	3%	The Municipal Building Surveyor will have regard to the size and complexity of the project when estimating fees
	\$150,001 +	Yes	F	quoted	quoted		The Municipal Building Surveyor will have regard to the size and complexity of the project when estimating fees
	Building Certificates	No	SF	not set	Not yet set		Set by State legislation
	Building Lodgement Fees	No	SF	not set	Not yet set		Set by State legislation

ENVIRONMENTAL HEALTH - FOOD ACT

Registered Food Premises Fee Structure

	Class 4 Low Risk	No	SU	Nil	Nil	0%	Stable pre packaged food and community sausage sizzles
	Class 3 Medium Risk	No	F	\$257.00	\$273.00	6%	
	Class 2 Medium to high risk	No	F	\$483.00	\$512.00	6%	
	Class 1 High Risk	No	F	\$483.00	\$512.00	6%	
Health and Food Act	Transfer and Registration Fees	No	F	Based on 50% annual registration fee	Based on 50% annual registration fee		
Health and Food Act	Pre-purchase inspections	Yes	F	Based on 50% annual registration fee	Based on 50% annual registration fee		
Health and Food Act	High Risk Food Community groups and sporting clubs selling food	No	F	\$72.00	\$77.00	7%	
Health and Food Act	Prescribed Accommodation Premises	No	F	\$175.00	\$186.00	6%	
Health and Food Act	Hairdressing	No	F	\$110.00	\$117.00	6%	
Residential Tenancies	Caravan Parks	No	S	Price on application	Price on application		

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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SEPTIC TANKS

System Compliance Report	Fee for report	No	F	\$215.00	\$228.00	6%	
Permit To Install	Fee for a new septic tank	No	F	\$641.00	\$680.00	6%	
Permit to Alter	Fee for permit to alter specs	No	F	\$405.00	\$430.00	6%	
Additional Site Inspections	More than the 3 mandatory	No	S	\$173.00	\$184.00	6%	
Septic Tank Infringement	Breaches of legislation	No	S	Prescribed Penalty Units	Prescribed Penalty Units	0%	

TIP FEES**General Waste Disposal Charges**

General Waste							
Eco Recycle Best Practice. EPA Act 1970	Residents per M3	Yes	SU	\$33.00	\$36.00	9%	
	Commercial / Non-resident per M3	Yes	SU	\$79.00	\$87.00	10%	
	Commercial - Internal - source internal to Shire per tonne (Cobram Landfill)	Yes	SU	\$176.00	\$193.60	10%	
	Commercial - External - soto Shire source per tonne	Yes	SU	\$270.00	\$300.00	11%	
Recycling							
	Commingle Recyclables	Yes	SU	Residents free, \$8.00m ³ Commercial	Residents free, \$8.50m ³ Commercial	6%	
	Organic Waste	Yes	SU	Residents \$10.00per m3 Commercial \$14.50	Residents \$11.00per m3 Commercial \$16.00	10%	
	Domestic Gas Bottles (per bottle)	Yes	SU	\$13.00	\$13.00	0%	Residential and Commercial
	Concrete (per metre)	Yes	F	\$29.00	\$32.00	10%	
	Plasterboard (per metre)	Yes	F	\$29.00	\$32.00	10%	

Activity/Function	Title of Fee/Charge	G.S.T	S=Fees set by statute SF= Fees set by statute and full cost recovery F=Full cost recovery SU=subsidised	Fee or Charge 2013/2014	Proposed 2014/2015	% Change	Comments
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	Scrap Steel - White goods, car bodies, car batteries	No	SU	Free	Free		Residential and Commercial car bodies accepted at site operators discretion
	Silage wrap	No	SU		Free (if in Plasback Bag)		
	E-Waste	No	SU		Free		Under Stewardship program
	Chemical Drums/Containers (Triple Rinsed)	No	SU	Free	Free		
	Plastic Chemical Containers (non Drum Muster) per drum	Yes	SU	\$6.50	\$6.50	0%	
	Contaminated Oil	No	SU	\$3.00	\$3.50	17%	
	Clean Oil	No	SU	Free	Free		
	Mattresses	Yes	F		\$12 Single \$16 Double		New recycle item
	Resource Recovery items	No	SU	Free	Free	0%	
Tyres	Motor cycle	Yes	SU	\$5.50	\$6.00	9%	Residential and Commercial
	Car	Yes	SU	\$7.50	\$8.25	10%	Residential and Commercial
	Light Truck	Yes	SU	\$13.00	\$14.50	12%	Residential and Commercial
	Truck	Yes	SU	\$23.00	\$25.00	9%	Residential and Commercial
	Tractor	Yes	SU	\$77.00	\$85.00	10%	Residential and Commercial
	Earthmover	Yes	SU	\$110.00	Not accepted		

Weigh Bridge							
	Light vehicle	Yes	F	\$9.00	\$10.00	11%	
	Heavy vehicle including B Doubles	Yes	F	\$18.50	\$20.00	8%	
	Gross & Tare all vehicles	Yes	F	\$24.00	\$27.00	13%	