

Moirashire

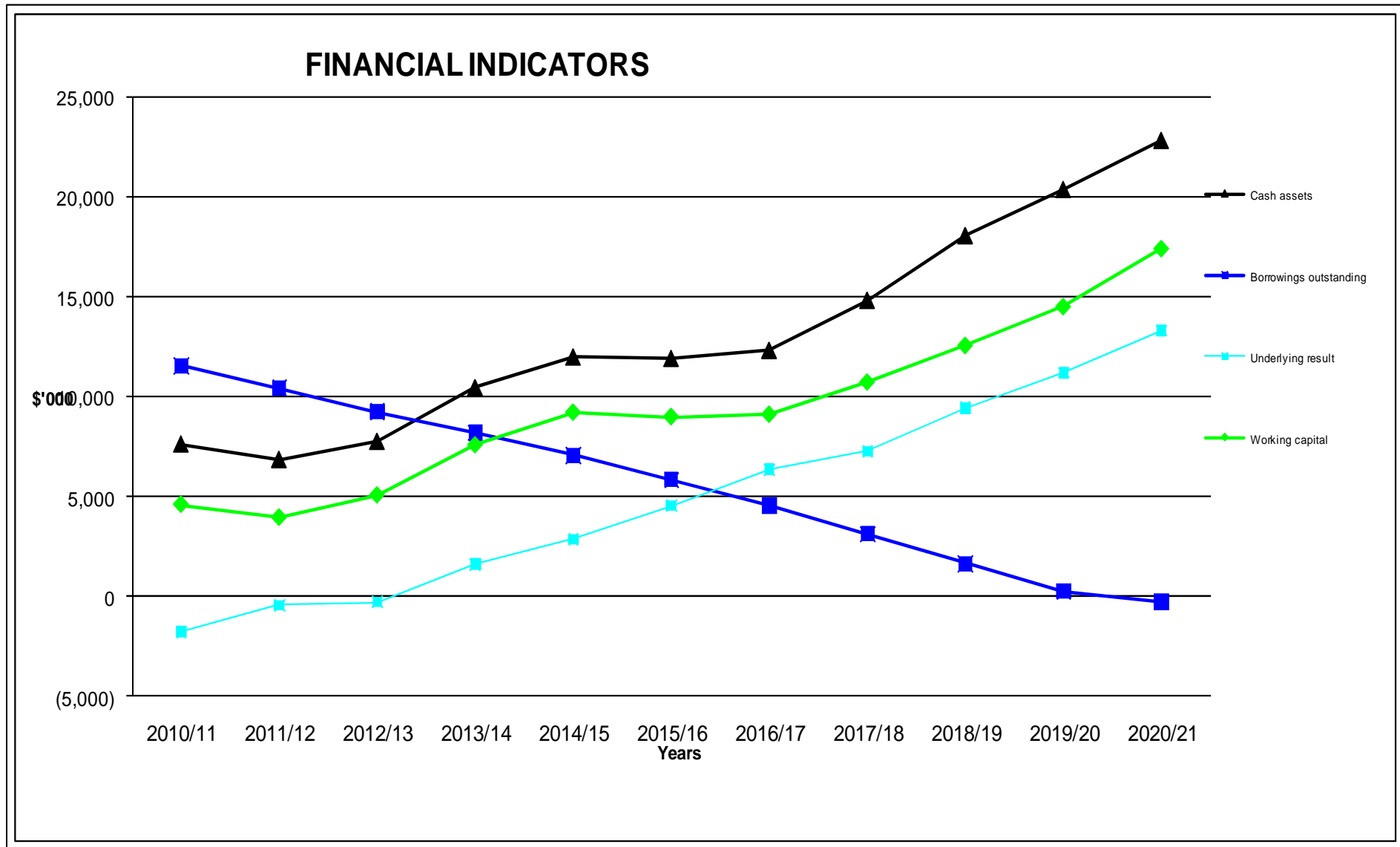
ENRICHING LIFE ON THE MURRAY

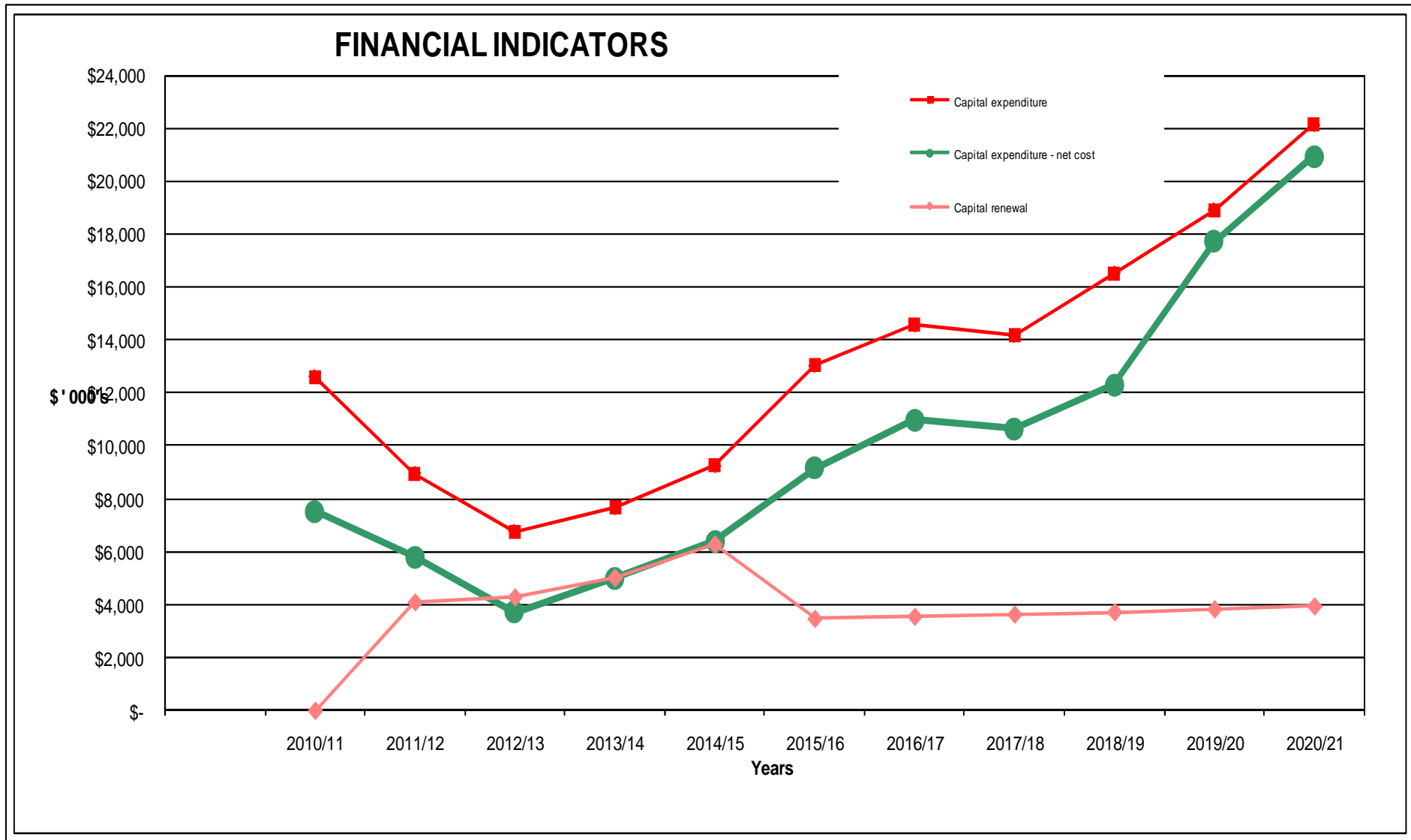
21 February 2011 Council Agenda

Attachment to

Quarterly Budget Review
December 2010







STANDARD INCOME STATEMENT	Actual 2009/10	Adopted Budget 2010/11	Approved Forecast 2010/11	Forecast 2011/12	Forecast 2012/13	Forecast 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21
REVENUES													
<i>Revenue from Operating Activities</i>													
Rates Revenue	21,184,227	23,340,445	23,458,475	25,361,669	27,377,528	29,423,103	31,601,916	33,921,097	36,363,818	38,962,551	41,727,221	44,668,386	47,797,273
Special Rates	-	174,968	174,968	-	33,075	-	309,000	255,000	305,000	305,000	-	-	-
Operating Grants	10,305,829	8,379,291	8,638,118	10,375,672	10,055,586	10,554,258	11,137,735	11,755,872	12,400,241	13,093,929	13,828,872	14,596,876	15,421,998
Capital Grants	3,711,683	3,316,619	3,724,555	2,875,000	1,889,613	2,635,000	2,605,352	2,793,000	2,663,000	2,663,000	3,489,626	3,900,000	3,900,000
Contributions	3,038,179	2,057,398	2,377,198	1,809,580	1,962,443	1,612,421	1,590,518	1,113,739	1,097,088	1,100,572	1,104,195	1,107,962	1,111,881
Reimbursements and Subsidies	206,416	67,100	122,641	125,907	130,863	136,017	141,378	146,953	152,751	158,781	165,053	171,575	178,358
User Charges	1,921,284	2,192,127	2,278,656	2,868,845	3,131,218	3,252,298	3,381,097	3,618,651	3,764,535	3,919,868	4,085,315	4,261,592	4,449,472
Statutory Fees and Fines	1,108,145	1,114,595	1,118,095	1,116,629	1,151,572	1,179,819	1,216,904	1,260,423	1,301,838	1,349,038	1,393,106	1,187,724	1,235,557
<i>Revenue from Outside the Operating Activities</i>													
Interest	495,884	543,400	546,200	312,707	709,538	867,346	956,054	966,207	998,396	1,156,733	1,354,358	1,483,487	1,620,738
Other Revenue	243,081	110,164	147,548	85,650	163,876	167,231	171,220	179,849	983,623	188,048	197,130	201,375	205,790
Sales - Land Held for Resale	-	-	80,000	798,500	361,920	376,397	391,453	407,111	1,011,829	1,052,302	1,094,394	-	-
Write-back of Provision (Landfill Rehabilitation)	29,163												
Total Revenue	42,243,891	41,296,107	42,666,454	45,730,160	46,967,231	50,203,890	53,502,627	56,417,901	61,042,119	63,949,821	68,439,269	71,578,977	75,921,068
EXPENSES													
<i>Expenses from Ordinary Activities</i>													
Employee Benefits	13,008,125	13,922,265	14,436,854	14,373,120	15,108,201	15,825,004	17,168,455	17,762,964	18,646,756	19,572,841	20,542,920	21,837,767	22,597,150
Materials & Consumables	7,272,176	8,267,431	8,816,909	9,136,835	9,276,217	9,939,416	9,966,741	10,569,674	10,844,426	11,559,844	11,861,211	12,326,336	12,799,627
External Contract Services	4,069,361	4,755,687	5,212,115	5,551,832	5,875,280	5,843,279	6,307,632	6,483,413	7,247,148	7,224,189	7,660,459	7,845,840	8,350,214
Utilities	867,162	846,870	834,767	868,769	903,496	939,612	977,272	1,016,335	1,056,960	1,099,311	1,143,251	1,188,949	1,236,475
Bad and Doubtful Debts	3,714	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Depreciation	7,675,571	7,978,470	7,827,634	7,998,080	8,135,267	8,272,100	8,417,410	8,593,769	8,845,711	9,077,625	9,340,710	9,655,462	10,035,399
Other	3,978,048	3,108,283	3,836,958	4,001,042	4,175,621	4,359,067	4,529,441	4,706,947	4,891,192	5,083,745	5,318,192	5,528,535	5,747,774
Interest on Borrowings	642,181	703,184	703,184	983,652	903,187	825,963	747,598	666,187	576,988	480,600	385,861	298,151	106,323
Interest on Unwinding of Discount of Provisions	396,086	461,138	461,138	432,354	336,971	225,357	107,063	105,881	43,149	(29,360)	38,852	(46,029)	(48,770)
Written Down Value of Infrastructure Replaced	1,203,353	500,000	500,000	500,000	600,000	630,000	661,500	694,575	729,304	765,769	804,057	844,260	886,473
Small Plant Written off	44,921												
Cost of Sales - Land Held for Resale		-	-	718,650	325,728	338,757	352,307	366,400	910,646	947,072	984,955	-	-
Total Expenses	39,160,698	40,548,328	42,634,559	44,569,334	45,644,969	47,203,554	49,240,420	50,971,145	53,797,281	55,786,636	58,085,468	59,484,272	61,715,666
Net Gain/(Loss) on Disposal of Property, Plant & Equipment	(605)	14,241	9,643	19,913	20,133	20,363	16,213	16,862	17,536	18,237	-	18,000	18,000
Share of Net Profit/(Loss) of Associated Entity	(13,425)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Net Surplus / (Deficit) from Operations	3,069,163	742,020	21,538	1,160,739	1,322,395	3,000,700	4,258,420	5,443,617	7,242,374	8,161,423	10,333,801	12,092,706	14,203,403

STANDARD BALANCE SHEET	Actual 2009/10	Adopted Budget 2010/11	Approved Forecast 2010/11	Forecast 2011/12	Forecast 2012/13	Forecast 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21
Current Assets													
Cash Assets	12,949,349	7,813,868	7,619,275	6,837,252	7,747,049	10,441,066	11,976,100	11,909,036	12,307,989	14,818,115	18,059,977	20,376,777	22,833,092
Receivables	2,254,657	2,848,671	3,070,988	3,216,091	3,749,872	3,435,627	3,634,514	3,888,303	4,470,390	4,347,475	4,571,519	4,694,030	4,944,319
Inventory	487,156	265,225	257,500	265,225	274,508	284,116	294,060	304,352	315,004	326,029	337,440	349,251	361,474
Land held for Resale	581,095	581,095	581,095	162,569	136,964	574,447	1,029,429	1,290,826	1,033,089	765,041	(219,913)	(219,913)	(219,913)
Other	60,836	61,301	62,357	63,955	65,634	67,358	69,128	70,945	72,811	74,727	76,694	78,713	80,787
Total Current Assets	16,333,093	11,570,160	11,591,215	10,545,091	11,974,027	14,802,614	17,003,231	17,463,463	18,199,283	20,331,387	22,825,716	25,278,858	27,999,759
Non-Current Assets													
Receivables	113,782	315,418	132,664	105,012	109,521	81,099	338,278	501,223	733,571	895,630	774,923	654,215	533,508
Property Plant and Equipment	541,914,811	546,296,381	546,839,718	547,271,036	544,671,510	542,450,691	541,677,537	546,047,647	550,623,351	554,426,783	562,864,988	570,564,851	582,511,498
Investments in Associate	423,726	397,151	403,726	383,726	363,726	343,726	323,726	303,726	283,726	263,726	243,726	223,726	203,726
Total Non-Current Assets	542,452,319	547,008,950	547,376,108	547,759,774	545,144,756	542,875,516	542,339,540	546,852,596	551,640,648	555,586,139	563,883,636	571,442,792	583,248,732
TOTAL ASSETS	558,785,412	558,579,110	558,967,323	558,304,865	557,118,783	557,678,130	559,342,771	564,316,059	569,839,931	575,917,526	586,709,352	596,721,650	611,248,491
Current Liabilities													
Payables	2,353,116	2,555,516	2,129,781	2,009,926	1,951,078	2,095,144	2,262,854	2,528,770	2,708,707	2,768,325	2,943,188	3,163,443	3,427,087
Trusts	1,048,083	880,669	950,000	978,500	1,007,855	1,038,091	1,069,233	1,101,310	1,134,350	1,168,380	1,203,432	1,239,535	1,276,721
Interest Bearing Liabilities	1,550,854	1,479,859	1,660,918	1,104,660	1,186,607	1,053,907	1,132,414	1,213,074	1,303,517	1,398,970	1,501,665	1,388,435	517,469
Employee Benefits	2,036,907	2,394,819	2,273,804	2,522,073	2,782,258	3,054,932	3,340,695	3,640,174	3,954,028	4,282,948	4,627,655	4,988,908	5,367,502
Provision for Landfill Rehabilitation	1,762,125												
Total Current Liabilities	8,751,085	7,310,863	7,014,503	6,615,159	6,927,799	7,242,075	7,805,196	8,483,328	9,100,602	9,618,622	10,275,939	10,780,321	10,588,778
Non-Current Liabilities													
Interest Bearing Liabilities	9,303,656	10,359,412	9,868,864	9,320,462	8,051,907	7,130,700	5,919,778	4,626,045	3,232,084	1,737,662	133,302	(1,141,903)	(788,406)
Employee Benefits	607,683	643,647	739,246	877,123	1,021,619	1,173,050	1,331,751	1,498,068	1,672,369	1,855,037	2,046,473	2,247,097	2,457,351
Provision for Landfill Rehabilitation	7,505,611	8,721,548	8,705,795	7,692,467	5,995,409	4,009,557	1,904,877	1,883,832	767,715	(522,378)	691,255	(818,955)	(867,725)
Total Non-Current Liabilities	17,416,950	19,724,607	19,313,904	17,890,051	15,068,935	12,313,307	9,156,406	8,007,945	5,672,168	3,070,321	2,871,029	286,239	801,220
TOTAL LIABILITIES	26,168,035	27,035,470	26,328,407	24,505,211	21,996,734	19,555,381	16,961,603	16,491,273	14,772,770	12,688,943	13,146,968	11,066,560	11,389,998
NET ASSETS	532,617,377	531,543,640	532,638,915	533,799,654	535,122,049	538,122,749	542,381,168	547,824,786	555,067,160	563,228,583	573,562,384	585,655,090	599,858,492
EQUITY													
Accumulated Surplus	134,176,892	312,256,315	313,242,135	314,392,329	315,604,724	318,495,424	322,643,843	327,977,461	335,109,835	343,161,258	353,385,059	365,367,765	379,461,167
Statutory Reserves	1,095,087	1,145,632	1,255,087	1,265,632	1,375,632	1,485,632	1,595,632	1,705,632	1,815,632	1,925,632	2,035,632	2,145,632	2,255,632
Asset Revaluation Reserves	397,345,398	218,141,693	218,141,693	218,141,693	218,141,693	218,141,693	218,141,693	218,141,693	218,141,693	218,141,693	218,141,693	218,141,693	218,141,693
TOTAL EQUITY	532,617,377	531,543,640	532,638,915	533,799,654	535,122,049	538,122,749	542,381,168	547,824,786	555,067,160	563,228,583	573,562,384	585,655,090	599,858,492

STANDARD CASH FLOW STATEMENT	<i>Actual</i> 2009/10	<i>Adopted</i> Budget 2010/11	<i>Approved</i> Forecast 2010/11	<i>Forecast</i> 2011/12	<i>Forecast</i> 2012/13	<i>Forecast</i> 2013/14	<i>Forecast</i> 2014/15	<i>Forecast</i> 2015/16	<i>Forecast</i> 2016/17	<i>Forecast</i> 2017/18	<i>Forecast</i> 2018/19	<i>Forecast</i> 2019/20	<i>Forecast</i> 2020/21
CASH FLOWS FROM OPERATING ACTIVITIES													
Receipts from Ratepayers	21,089,519	23,176,586	23,547,826	25,287,040	27,297,778	29,343,683	31,516,294	33,882,227	36,300,367	38,961,537	41,722,253	44,655,396	47,775,750
Receipts from Grants	14,017,512	11,695,910	12,362,673	13,250,672	11,945,198	13,189,258	13,743,087	14,548,872	15,063,241	15,756,929	17,318,498	18,496,876	19,321,998
Contributions	296,982	257,398	577,198	209,580	362,443	212,421	190,518	213,739	197,088	200,572	204,195	207,962	211,881
Reimbursements and Subsidies	227,058	67,100	122,641	125,907	130,863	136,017	141,378	146,953	152,751	158,781	165,053	171,575	178,358
User Charges	2,899,541	3,580,537	2,672,154	3,918,831	3,836,559	4,834,203	4,516,558	4,743,708	4,615,390	5,530,775	5,375,052	5,455,503	5,571,972
Statutory Fees & Fines	1,131,631												
Interest Received	426,278	543,400	546,200	312,707	709,538	867,346	956,054	966,207	998,396	1,156,733	1,354,358	1,483,487	1,620,738
Other Receipts	243,081	110,164	147,548	85,650	163,876	167,231	171,220	179,849	983,623	188,048	197,130	201,375	205,790
Proceeds from Sale of Land held for Resale		-	80,000	798,500	361,920	376,397	391,453	407,111	1,011,829	1,052,302	1,094,394	-	-
Net GST refund	1,334,452												
Payments to Employees	(13,074,336)	(13,555,566)	(14,068,394)	(13,986,974)	(14,703,520)	(15,400,899)	(16,723,992)	(17,297,167)	(18,158,601)	(19,061,254)	(20,006,777)	(21,275,889)	(22,008,302)
Payments to Suppliers	(18,102,551)	(14,165,523)	(14,858,991)	(15,686,613)	(16,124,803)	(16,589,572)	(17,095,650)	(17,815,615)	(18,981,117)	(19,836,666)	(20,503,436)	(21,154,700)	(22,136,971)
Interest paid	(644,003)	(703,184)	(703,184)	(983,652)	(903,187)	(825,963)	(747,598)	(666,187)	(576,988)	(480,600)	(385,861)	(298,151)	(106,323)
Payments for Purchase of Land held for Resale	-	-	-	(300,124)	(300,124)	(776,240)	(807,290)	(627,796)	(652,908)	(679,025)	-	-	-
Other payments	-	(3,108,283)	(3,836,958)	(4,001,042)	(4,175,621)	(4,359,067)	(4,529,441)	(4,706,947)	(4,891,192)	(5,083,745)	(5,318,192)	(5,528,535)	(5,747,774)
NET CASH FLOWS FROM OPERATING ACTIVITIES	9,845,164	7,898,539	6,588,713	9,030,482	8,600,919	11,174,815	11,722,591	13,974,952	16,061,879	17,864,386	21,216,667	22,414,899	24,887,117
CASHFLOWS FROM INVESTING ACTIVITIES													
Proceeds from Sale of Fixed Assets	94,150	142,358	142,358	199,133	201,333	203,633	162,130	168,615	175,360	182,374	-	180,000	180,000
Proceeds from Sale of Land held for Resale	-												
Recoupment of Loans/Advances	24,796	27,386	(30,000)	18,822	15,767	15,000	15,000	7,500	-	-	-	-	-
Payments for Purchase of Fixed Assets	(9,065,609)	(9,339,522)	(12,608,335)	(8,954,300)	(6,750,970)	(7,675,759)	(9,263,416)	(13,037,134)	(14,567,809)	(14,171,695)	(16,508,192)	(18,925,766)	(22,130,519)
NET CASHFLOWS FROM INVESTING ACTIVITIES	(8,946,663)	(9,169,778)	(12,495,977)	(8,736,345)	(6,533,870)	(7,457,126)	(9,086,286)	(12,861,019)	(14,392,449)	(13,989,321)	(16,508,192)	(18,745,766)	(21,950,519)
CASH FLOWS FROM FINANCING ACTIVITIES													
Repayment of Borrowings	(1,625,536)	(1,479,859)	(1,824,728)	(1,104,660)	(1,186,607)	(1,053,907)	(1,132,414)	(1,213,074)	(1,303,517)	(1,398,970)	(1,501,665)	(1,388,435)	(517,469)
Increase/(decrease) of Trust Monies	(174,573)	(341,990)	(98,083)	28,500	29,355	30,236	31,143	32,077	33,039	34,030	35,051	36,103	37,186
Proceeds from Borrowings	3,270,000	2,500,000	2,500,000	-	-	-	-	-	-	-	-	-	-
NET CASH FLOWS FROM FINANCING ACTIVITIES	1,469,891	678,151	577,189	(1,076,160)	(1,157,252)	(1,023,672)	(1,101,272)	(1,180,997)	(1,270,478)	(1,364,939)	(1,466,613)	(1,352,332)	(480,283)
NET CHANGE IN CASH HELD	2,368,392	(593,088)	(5,330,074)	(782,023)	909,797	2,694,017	1,535,034	(67,064)	398,952	2,510,126	3,241,862	2,316,801	2,456,314
Cash at Beginning of the Financial Year	10,580,957	8,406,956	12,949,349	7,619,275	6,837,252	7,747,049	10,441,066	11,976,100	11,909,036	12,307,989	14,818,115	18,059,977	20,376,777
CASH AT END OF FINANCIAL YEAR	12,949,349	7,813,869	7,619,275	6,837,252	7,747,049	10,441,066	11,976,100	11,909,036	12,307,989	14,818,115	18,059,977	20,376,777	22,833,092

Financial Indicators													
	Actual 2009/10	Adopted Budget 2010/11	Approved Forecast 2010/11	Proposed Budget 2011/12	Forecast 2012/13	Forecast 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21
Indicators													
Cash assets	\$12,949,349	\$7,813,868	\$7,619,275	\$6,837,252	\$7,747,049	\$10,441,066	\$11,976,100	\$11,909,036	\$12,307,989	\$14,818,115	\$18,059,977	\$20,376,777	\$22,833,092
Cash from operations	\$9,845,164	\$7,898,539	\$6,588,713	\$9,030,482	\$8,600,919	\$11,174,815	\$11,722,591	\$13,974,952	\$16,061,879	\$17,864,386	\$21,216,667	\$22,414,899	\$24,887,117
Increase/(Decrease) in cash held	2,368,392	(593,088)	(5,330,074)	(782,023)	909,797	2,694,017	1,535,034	(67,064)	398,952	2,510,126	3,241,862	2,316,801	2,456,314
Borrowings outstanding	\$10,854,510	\$11,839,271	\$11,529,782	\$10,425,122	\$9,238,515	\$8,184,607	\$7,052,193	\$5,839,119	\$4,535,601	\$3,136,632	\$1,634,967	\$246,532	\$ -
Depreciation	\$7,675,571	\$7,978,470	\$7,827,634	\$7,998,080	\$8,135,267	\$8,272,100	\$8,417,410	\$8,593,769	\$8,845,711	\$9,077,625	\$9,340,710	\$9,655,462	\$10,035,399
Operating surplus	\$3,069,163	\$742,020	21,538	\$1,160,739	\$1,322,395	\$3,000,700	\$4,258,420	\$5,443,617	\$7,242,374	\$8,161,423	\$10,333,801	\$12,092,706	\$14,203,403
Underlying surplus / (deficit)	(5,346,821)	(6,439,748)	(1,778,462)	(439,261)	(277,605)	1,600,700	2,858,420	4,543,617	6,342,374	7,261,423	9,433,801	11,192,706	13,303,403
Capital expenditure (excludes land held for resale)	\$13,137,146	\$9,339,522	\$12,608,335	\$8,954,300	\$6,750,970	\$7,675,759	\$9,263,416	\$13,037,134	\$14,567,809	\$14,171,695	\$16,508,192	\$18,925,766	\$22,130,519
Capital income	\$5,647,789	\$5,381,768	\$4,428,895	\$3,099,133	\$2,299,021	\$2,863,633	\$3,076,482	\$3,236,615	\$3,943,360	\$3,150,374	\$3,489,626	\$4,080,000	\$4,080,000
Net capital expenditure	\$7,489,357	\$3,957,754	\$8,179,440	\$5,855,167	\$4,451,949	\$4,812,126	\$6,186,934	\$9,800,519	\$10,624,449	\$11,021,321	\$13,018,566	\$14,845,766	\$18,050,519
Working capital	\$7,582,008	\$4,259,297	\$4,576,711	\$3,929,932	\$5,046,228	\$7,560,540	\$9,198,035	\$8,980,135	\$9,098,681	\$10,712,765	\$12,549,777	\$14,498,537	\$17,410,981
Net worth	\$532,617,377	\$531,543,640	\$532,638,915	\$533,799,654	\$535,122,049	\$538,122,749	\$542,381,168	\$547,824,786	\$555,067,160	\$563,228,583	\$573,562,384	\$585,655,090	\$599,858,492
Ratios													
Victorian Auditor-General's Office													
Liquidity (working capital ratio) (Low risk: >1.5)	1.9	1.6	1.7	1.6	1.7	2.0	2.2	2.1	2.0	2.1	2.2	2.3	2.6
Underlying result (underlying surplus / underlying revenue (Low risk: > 0%))	9.91%	(2.67)%	(4.34)%	(0.99)%	(0.61)%	3.27%	5.47%	8.16%	10.51%	11.48%	13.97%	15.80%	17.69%
Indebtedness (Non-current liabilities / Own source revenue) (Low risk: 40% or lower)	67%	71%	69%	59%	46%	35%	24%	20%	13%	7%	6%	1%	1%
Self financing (net operating cash flows / underlying revenue) (Low risk: 20% or more)	31.8%	19.9%	16.1%	20.4%	18.9%	22.8%	22.4%	25.1%	26.6%	28.3%	31.4%	31.6%	33.1%
Investment gap (capital expenditure / depreciation) (Low risk: > 1.5)	1.6	1.2	1.6	1.1	0.8	0.9	1.1	1.5	1.6	1.6	1.8	2.0	2.2
Other													
Number of rateable assessments	15,515	15,808	16,049	16,462	16,662	16,862	17,062	17,262	17,462	17,662	17,862	18,062	18,262
Average rates & charges per assessment	\$1,365	\$1,476	\$1,462	\$1,541	\$1,643	\$1,745	\$1,852	\$1,965	\$2,082	\$2,206	\$2,336	\$2,473	\$2,617
Rates revenue / total revenue	50%	57%	55%	55%	58%	59%	59%	60%	60%	61%	61%	62%	63%
Operating expenses/assessment	\$2,524	\$2,565	\$2,657	\$2,707	\$2,739	\$2,799	\$2,886	\$2,953	\$3,081	\$3,159	\$3,252	\$3,293	\$3,379
Operating result per assessment	\$198	\$47	\$1	\$71	\$79	\$178	\$250	\$315	\$415	\$462	\$579	\$670	\$778
Capital expenditure / rate revenue	62.01%	40.01%	53.75%	36.49%	25.76%	28.73%	31.87%	40.28%	41.86%	38.12%	39.56%	42.37%	46.30%
Grants / total revenue	33.18%	28.32%	28.98%	28.98%	25.43%	26.27%	25.69%	25.79%	24.68%	24.64%	25.30%	25.84%	25.45%
Fees and charges / total revenue	7.17%	8.01%	7.96%	8.72%	9.12%	8.83%	8.59%	8.65%	8.30%	8.24%	8.00%	7.61%	7.49%
Total assets / assessments	\$34,329	\$33,625	\$33,188	\$32,426	\$32,116	\$31,913	\$31,789	\$31,736	\$31,787	\$31,889	\$32,111	\$32,425	\$32,847
Total liabilities / assessments	\$1,687	\$1,710	\$1,641	\$1,489	\$1,320	\$1,160	\$994	\$955	\$846	\$718	\$736	\$613	\$624
Capital outlays / total cash outflows	21.32%	21.89%	26.32%	20.58%	15.99%	18.12%	20.04%	24.70%	25.75%	24.47%	25.72%	27.61%	30.48%
Capital outlays / total depreciation	171.16%	117.06%	161.07%	115.71%	86.67%	102.17%	119.64%	159.01%	172.07%	163.60%	176.73%	196.01%	220.52%
Capital expenditure / assessments	\$847	\$591	\$786	\$544	\$405	\$455	\$543	\$755	\$834	\$802	\$924	\$1,048	\$1,212